

CITY OF JOHANNESBURG

**DRAFT MEDIUM-TERM BUDGET
2018/19 TO 2020/21**

MARCH 2018

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Abbreviations and Acronyms

ALCO	Assets and Liabilities Committee
Budget Lekgotla	A planning forum aimed at identifying key spending priorities for the City for a specific planning cycle.
BSC	Budget Steering Committee
BRT	Bus Rapid Transit, a project initiated to improve public transport within the City.
CAPEX	Capital expenditure, spending on municipal assets such as land, buildings, roads, etc.
CFO	Chief Financial Officer
CIF	Capital Investment Framework
CIMS	Capital Investment Management System, a system used to prioritise capital projects in the City
CM	City Manager
CoJ	City of Johannesburg
CPI	Consumer Price Index.
DED	Department of Economic Development, one of the City's core departments
DMTN	Domestic Medium-Term Note.
DoRA	Division of Revenue Act
EM	Executive Mayor
ESP	Expanded Social Package
FBE	Free basic electricity
FBS	Free basic services
FBW	Free basic water
GAAP	Generally Accepted Accounting Practice
GAMAP	Generally Accepted Municipal Accounting Practice
GRAP	Generally Recognised Accounting Practice
GDS	Growth and Development Strategy, the City's long- term strategy for development.
GDP	Gross domestic product
GMS	Growth Management Strategy, the City's strategy for the management of growth within the City.
HSDG	Human Settlement Development Grant
IBT	Inclining Block Tariff
IDP	Integrated Development Plan, a strategic document detailing the City's medium- term plan for development.
IGR	Intergovernmental relations
Kl	kiloliter
Km	kilometer
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local economic development
MEs	Municipal entities, companies in which the City is the sole shareholder, established to provide services to residents on behalf of the City.

MBRR	Municipal Budgeting and Reporting Regulations
MFMA	Municipal Finance Management Act, Act 56 of 2003, legislation providing a framework for financial management in local government
MIG	Municipal Infrastructure Grant
MMC	Member of the Mayoral Committee
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act, Act 32 of 2000
MTB	Medium Term Budget, a three-year financial plan of a municipality
MTEF	Medium- term Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non- governmental organisations
NT	National Treasury of South Africa
OPEX	Operating expenditure, spending on the day to day operational activities such as salaries and wages, repairs and maintenance, general expenses
PBO	Public benefit organisations
PMS	Performance Management System
PPP	Public- Private Partnerships
RSC	Regional Services Council
SA	South Africa
SALGA	South African Local Government Association
SARB	South African Reserve Bank
SDBIP	Service Delivery and Budget Implementation Plan, a detailed plan containing quarterly performance targets and monthly budget estimates
SMME	Small, Micro and Medium Enterprises
VOTE	Segments (Departments/Municipal Entities/Programmes) into which a budget is divided for the appropriation of funds

List of Votes

Economic Development
Environment and Infrastructure
Transport Department
Community Development
Health
Social Development
Group Forensic Investigation Services
Ombudsman
City Manager
Speaker: Legislative Arm of Council
Group Information Communication Technology
Group Finance
Group Corporate and Shared Services
Housing
Development Planning
Public Safety
Municipal Entities Accounts
City Power
Johannesburg Water
Pikitup
Johannesburg Roads Agency
Metrobus
Johannesburg Parks and Zoo
Johannesburg Development Agency
Johannesburg Property Company
Metropolitan Trading Company
Joburg Market
Johannesburg Social Housing Company
Joburg City Theatres

Purpose

The purpose of this document is to submit the 2018/19 Medium Term Budget for information and consultation.

The Budget has been compiled within the framework of the Municipal Financial Management Act (MFMA), Municipal Budget and Reporting Regulations (MBRR), MFMA Circulars No 51, 54, 55, 59, 66, 67, 70, 74, 75, 78, 79, 82 and 85.

PART 1 – ANNUAL BUDGET

1.1 EXECUTIVE SUMMARY

On 1 July 2018, marks the second full year of this administration since the 2016 local government elections. This budget seeks to deliver the electoral mandate for real change, “Diphetogo”. As we approached the 2018/19 budget, we have identified a need to focus on ensuring the basics in service delivery are addressed while accelerating implementation of Diphetogo programmes, for the benefit of all residents.

Over the past year, we have focused on identifying key interventions required to address historic infrastructure backlogs to ensure the City is a functional metropolitan municipality. We have reviewed our financial models to strengthen financial indicators that will ensure the City remains financially sustainable, whilst making funding available to effectively respond to the huge needs that exist. We remain vigilant in enforcing the rule of law, through the Buya Mthetho initiatives. The institutional review and skill audit processes will ensure optimal alignment of resources in implementing the strategic objectives, magnify the impact of our programmes, to ensure maximum benefit to all who live in Johannesburg.

In approaching the 2018/19 Medium Term Budget (MTB), we recognized a need to recognize the performance of the organization against key financial matrices and therefore build from the right budget base. We further complemented these initiatives with a reprioritization of priorities; entrenching cost containment measures and eliminating unnecessary expenditure. We are focusing on delivering service with pride in utilizing public resources.

The inner city revitalization is being prioritized to restore the core of Johannesburg, and stimulate economic activity in the hub of the South African economy. It is in this regard that we continue to focus on addressing the scourge of hijacked properties and lawlessness.

We are building from the initiatives embarked on in 2016/17 financial year including the appointment of 1500 JMPD recruits; the improvement of cleaning levels especially in the Inner City; functional road and traffic signage and increasing the number of building and environmental health inspectors. Law enforcement still needs to be strengthened in outdoor advertising, vandalism and theft of the City’s infrastructure, and bypassed meters. The City has elevated the levels of service delivery through extending operating hours in clinics and libraries; capacitation of the Johannesburg Roads Agency amongst others. Through the Group Forensic Investigation Services, we remain committed to effectively dealing with corruption and fraud.

We continue to receive recognition locally and internationally in some of the programmes and infrastructure projects implemented.

The 2018/19 MTB therefore continues the implementation of the key IDP priorities of this government:

- Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021;
- Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress;
- Create a culture of enhanced service delivery with pride;
- Create a sense of security through improved public safety;
- Create an honest and transparent City that fights corruption;
- Create a City that responds to the needs of citizens, customers, stakeholder and businesses.
- Enhance our financial sustainability;
- Encourage innovation and efficiency through the Smart City programme; and
- Preserve our resources for future generations.

These are complemented by the game changers we have identified through the Diphetogo. The 2018/19 budget is centralized around three core principles:

- Strengthening the existing revenue capacity and fiscal efforts by improving the culture of payment, ownership of revenue activities, efficiency of customer service and improving meter reading performance throughout the city;
- Improving the capacity to spend especially on grant funding in the implementation of the City's capital programme; and
- Managing the cost of governance in relation to the implementation of programmes and intensifying austerity measures in both the operating and capital budget planning processes;

The 2018/19 allocations and budget process continue to safeguard the levers on which the City's financial sustainability is premised and re-affirms the commitment towards the prudent management of the City's finances. With respect to the City's funding strategy and the cost of borrowing, there is hope that the renewed optimism in the economy will result in increased economic activity, decreased cost of borrowing and recovery of the value of earnings. But there are worrying signs for the local government revenue envelope, characterized by changes in the patterns of consumption especially for metered services. These consumption changes challenge organizational cost structure that needs to be maintained and highlights a need to understand the appropriate organizational capital structure that should be maintained going forward.

The allocations below therefore respond to the 2018/19 priority programmes, within the available resources.

1.2 OPERATING BUDGET FRAMEWORK

The proposed operating revenue budget is approximately R53.3 billion and the operating expenditure budget is totalling R51.7 billion for the 2018/19 financial year. Revenue is increasing by 11.9% and expenditure by 10.3% over the 2017/18 financial year. The table below set out the Medium Term Revenue and Expenditure Budget for the 2018/19- 2020/21 financial years.

	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Revenue	47 670 955	53 344 473	11.9%	57 263 747	61 226 930
Internal revenue	6 317 452	7 104 376	12.5%	7 806 228	8 628 488
Expenditure	53 988 407	60 448 849	12.0%	65 069 975	69 855 418
Internal expenditure	46 884 676	51 707 859	10.3%	56 056 272	60 003 024
	6 317 452	7 104 376	12.5%	7 806 228	8 628 488
	53 202 128	58 812 235	10.5%	63 862 500	68 631 512
Surplus (Deficit)	786 279	1 636 615		1 207 475	1 223 906
Taxation	352 228	275 377	-21.8%	287 907	264 018
Surplus (Deficit) for the year	434 051	1 361 238		919 568	959 888
Capital grants and contributions	3 084 698	3 056 994		3 106 220	3 278 393
Surplus (Deficit) for the year including capital grants and contributions	3 518 749	4 418 232		4 025 788	4 238 281

The City is budgeting for a surplus (before taxation and capital grants) of R1.6 billion for 2018/19. The surplus will be applied towards the City’s working capital and funding of capital investment.

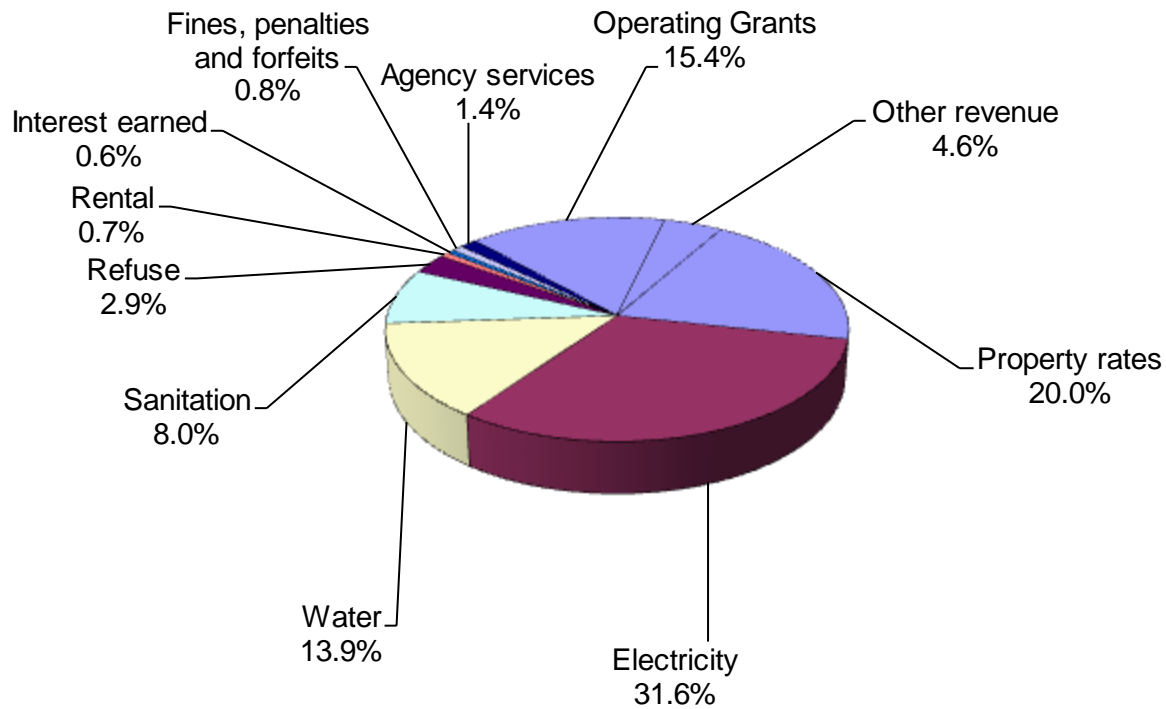
Revenue Analysis

In 2017/18, the direct revenues were budgeted at R47.7 billion with revenue estimated to be R53.3 billion in 2018/19.

Revenue	Adjusted Budget 2017/18 R million	Budget 2018/19 R million	%	Estimate 2019/20 R million	Estimate 2020/21 R million
Property rates	9 006	10 676	18.5%	11 252	11 916
Electricity	15 463	16 877	9.1%	18 295	19 411
Water	6 564	7 417	13.0%	7 966	8 595
Sanitation	3 761	4 272	13.6%	4 588	4 950
Refuse	1 463	1 540	5.2%	1 632	1 730
Rental	334	378	13.1%	404	426
Interest earned	287	297	3.8%	308	326
Fines, penalties and forfeits	450	450	0.0%	474	502
Agency services	701	740	5.6%	781	831
Operating Grants	7 327	8 224	12.2%	8 820	9 657
Other revenue	2 316	2 474	6.9%	2 745	2 883
Total revenue	47 671	53 344	11.9%	57 264	61 227

The increase of 12.6% in total revenue is made up of the 18.5% increase in property rates, 9.1% in electricity revenue, 13% increase in water, 13.6% increase in sewerage revenue, 5.2% increase in refuse, 13.1% increase in rental of facilities, 3.8% increase in interest earned, 5.6% increase agency services, 12.2% increase in operating grants and 6.9% increase in other revenue.

The graph below reflects the percentages per revenue category of the total revenue of the City.



The 2018/19 revenue budget for property rates, electricity, water, sewerage and refuse amounts to R40.8 billion and it represents approximately 76% of the total revenue budget of R53.7 billion.

The table below sets out the average tariff increases for 2018/19 - 2020/21 financial years.

Service	Base Year 2017/18	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Property rates	6.20%	GV 2018	5.40%	5.90%
Electricity	2.28%	7.37%	9.02%	7.31%
Water	12.20%	14.20%	7.40%	7.90%
Sanitation	12.20%	14.20%	7.40%	7.90%
Refuse	6.20%	6.80%	5.40%	5.90%

The proposed tariff increases in the table above are averages; i.e. some customers may pay more and others less than the average.

Property rates: The property rates revenue is projected to increase by 18.5% on the adjusted budget, the increase is based on the new valuation roll that will be implemented as from 1 July 2018 in line with the requirements of the Municipal Property Rates Act (MPRA).

Service charges - electricity: The projected electricity revenue of R16.9 billion is approximately 9.1% increase from the 2017/18 financial year, the increase is based on a proposed average tariff increase for electricity of 7.37% and the strategic drive to reduce total electricity losses to a level of 17% in the 2018/19 financial year. The bulk purchase price increase is assumed at 7%.

Service charges - water and sewerage: Projected water and sewerage charges are estimated at R11.7 billion, approximately 13% increase from the 2017/18 financial year. The increase is based on an average tariff increase of 14.2%, based on a proposed Rand Water tariff increase of 12.2% plus a retail margin of 2% and an estimated population growth increase of 1.2%.

Service charges – refuse: The projected refuse revenue of R1.5 billion is approximately 5.2% increase from the 2017/18 financial year, the increase is based on a proposed average tariff increase of 6.2% and a proposed stepped tariff to ensure affordability for lower priced properties.

Rental of facilities are increasing by approximately by 13.1% and is mainly due to the increase in rental housing unit and the increase in revenues on commercial leases and renewals of all social leases.

Interest earned increased by R10 million in line with payment and liquidity levels of the City.

Income from fines, penalties and forfeits increased with an amount of R65 thousand from the 2017/18 financial year.

Operating grants are increasing by R896.9 million or 12.2% from the 2017/18 financial year. The increase mainly relates to increased allocations for the Equitable Share, Fuel Levy, and Public Transport Network (PTNG) grant funding.

Other revenue reflects an increase of R158 million or 6.9%.

The tariffs for minor services will mainly increase in line with estimated inflation of 5.4%.

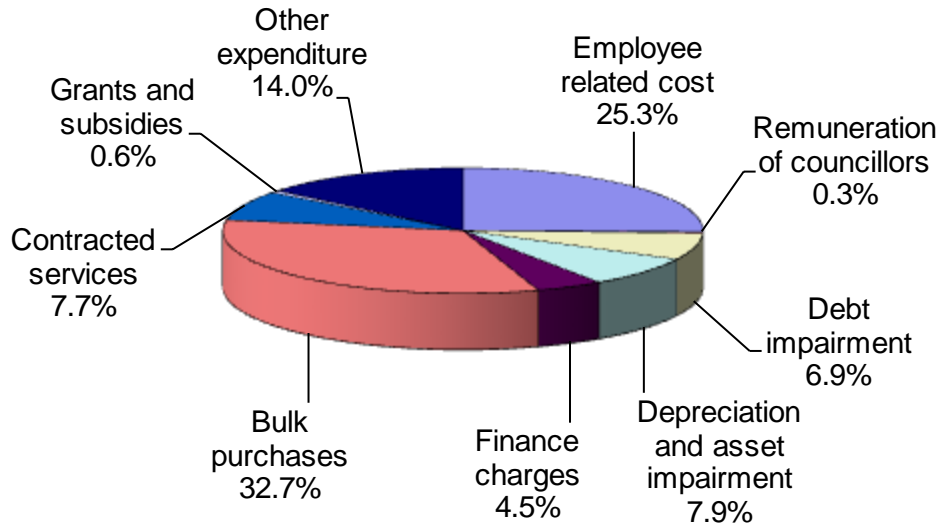
Expenditure Analysis

The City adopted the 2017/18 Adjusted Operating Budget of R46.9 billion. 2018/19 presents a budget of R51.7 billion, an increase of 10.3% from the 2017/18 adjusted budget.

Expenditure	Adjusted Budget 2017/18 R million	Budget 2018/19 R million	%	Estimate 2019/20 R million	Estimate 2020/21 R million
Employee related cost	11 447	13 097	14.4%	14 458	15 497
Remuneration of councillors	161	170	6.0%	181	193
Debt impairment	2 958	3 583	21.2%	3 687	3 897
Depreciation and asset impairment	3 938	4 064	3.2%	4 399	4 704
Finance charges	2 472	2 318	-6.2%	2 467	2 615
Bulk purchases	15 380	16 934	10.1%	18 345	19 672
Contracted services	3 569	3 963	11.0%	4 499	4 813
Grants and subsidies	437	315	-27.8%	238	252
Other expenditure	6 524	7 264	11.3%	7 781	8 361
Total expenditure	46 885	51 708	10.3%	56 056	60 003

The increase of 10.5% in expenditure is a result of the increase in employee related cost 14.4%, remuneration of councillors 6%, debt impairment 21.2% depreciation 3.2%, finance charges -6.2%, bulk purchases 10.1% (Eskom/Kelvin Power Station and Rand Water), contracted services 11%, grants and subsidies paid -27.8% and other expenditure 11.3%. Reasons for the increases are explained in section 2.11 of this document under each department or entity's section.

The graph below reflects the percentages per expenditure category of the total expenditure of the City.



Repairs and Maintenance

The City is placing a greater emphasis on preserving and maintaining its current infrastructure. Repairs and maintenance as a percentage of PPE has grown from 5.2% in 2013/14 to 6.1% in 2018/19. The 2018/19 repairs and maintenance represent 9.2% of total operating expenditure. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. The following table is a consolidation of all the expenditures associated with repairs and maintenance:

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Repairs and maintenance expenditure by Asset Class								
Roads Infrastructure	738 700	783 022	928 002	641 965	631 965	682 522	737 124	796 094
Storm water Infrastructure			329 546	319 161	319 161	344 694	372 270	402 052
Electrical Infrastructure	612 270	649 006	247 871	1 083 058	971 952	1 049 708	1 133 685	1 224 380
Water Supply Infrastructure	408 399	432 903	161 875	617 233	612 032	660 995	713 875	770 985
Sanitation Infrastructure	361 296	382 974	41 037	543 298	543 298	586 762	633 703	684 399
Solid Waste Infrastructure	137 370	145 612	451 055	91 056	93 744	101 244	109 344	118 092
Community Facilities	158 966	168 504	183 543	19 058	19 058	20 583	22 230	24 008
Other assets	1 023 694	1 085 116	2 437 423	1 039 880	999 633	1 079 604	1 165 972	1 259 250
Total	3 440 695	3 647 137	4 780 352	4 354 709	4 190 843	4 526 112	4 888 203	5 279 260

Financial Position

The table below reflects the summary of the proposed financial position.

Financial position	Adjusted Budget 2017/18 R million	Budget 2018/19 R million	Estimate 2019/20 R million	Estimate 2020/21 R million
Total current assets	14 106	17 071	18 912	18 753
Total non current assets	74 809	79 217	84 260	90 791
Total current liabilities	14 823	15 139	16 367	15 838
Total non current liabilities	26 403	29 041	30 671	33 334
Community wealth/equity	47 690	52 108	56 134	60 372

The projected current ratio over the medium term is projected to be above 1:1. Cash reserves are used to fund capital investment, hence no material improvement in the current ratio.

Cash Flow

The table below reflects the summary of the proposed cash flow.

Cash flow	Adjusted Budget 2017/18 R million	Budget 2018/19 R million	Estimate 2019/20 R million	Estimate 2020/21 R million
Net cash from (used) operating	8 962	8 769	8 886	9 413
Net cash from (used) investing	(7 112)	(8 451)	(10 271)	(10 363)
Net cash from (used) financing	(264)	2 291	2 111	1 389
Cash/cash equivalents at the year begin:	3 096	4 682	7 291	8 017
Cash/cash equivalents at the year end	4 682	7 291	8 017	8 456

The cash of the City is projected to be approximately R7.3 billion at the end of the 2018/19 financial year. It will be approximately R8.5 billion in the outer year. Cash reserves are applied towards capital infrastructure spending.

To achieve financial stabilisation and long-term sustainability the City has a set of parameters within which financial planning should be aligned. These key financial indicators are included in the table below.

Key Financial Indicators						
Ratios	Actual 2016/17	Adjusted Budget 2017/18	Bench- marks	Budget 2018/19	Estimate 2019/20	Estimate 2020/21
Current ratio	0.8:1	1:1	Above 1:1	1.1:1	1.2:1	1.2:1
Solvency ratio	2.1:1	2.2:1	Above 2:1	2.2:1	2.2:1	2.2:1
Debt to Revenue ratio	51%	45%	Below 45%	45%	46%	46%
Remuneration as % of Total Operating Expenditure ratio	22.9%	24.6%	Below 30%	25.5%	26.0%	26.0%
Repairs and Maintenance as a % of PPE ratio	7.2%	6.1%	8%	6.2%	6.3%	6.4%
Capital cost (interest and redemption) as a % of total operating expenditure	7%	12%	Below 7%	6%	5%	7%
Net Operating Surplus Margin	5%	7%	Above 15%	8%	7%	7%
Cash / Cost coverage (days)	30.0	37.1	45 days	54.4	55.1	54.2

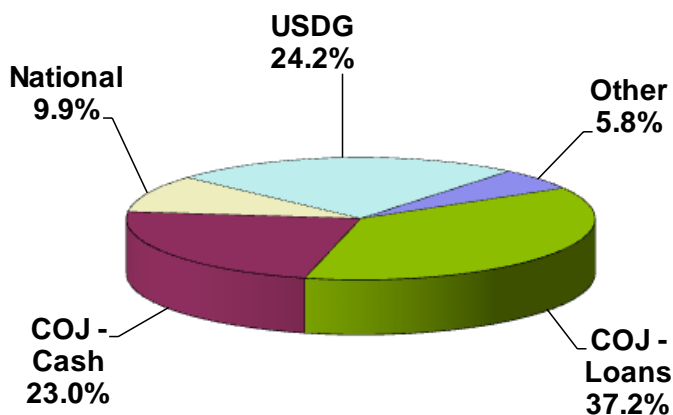
1.3 CAPITAL EXPENDITURE

The level of capital expenditure and borrowing are based on affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account). The table below reflects the medium term capital budget over the next three years.

Funding source	Adj Bud 2017/18 R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Loan funding	2 998 386	2 849 726	2 742 874	2 907 446
CRR and surplus cash	1 290 986	1 761 348	3 162 006	3 542 821
Grants and contributions	3 084 698	3 056 994	3 106 220	3 278 393
Total	7 374 070	7 668 068	9 011 100	9 728 660

The capital budget of the City projects a spending plan of approximately R26.4 billion over the next three-year period. The capital budget for the 2018/19 financial year amounts to approximately R7.7 billion. Approximately R4.6 billion of the capital budget will be funded by the City and R3.1 billion from grants and public contributions.

Funding Sources for 2018/19



- R2.9 billion of capital will be funded from loans.
- R1.8 billion of capital will be funded through cash surpluses.
- R0.8 billion will be funded from grants received from National (PTIS - R627 million, NDPG - R40.1 million, Integrated City Development Grant - R63.5 million and National Electrification - R31.3 million).
- R1.9 billion will be funded through the Urban Settlement Development Grant (USDG).
- R442.8 million will be funded from other sources (public and bulk service contributions).

1.4 ANNUAL BUDGET TABLES

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality’s 2018/19 budget and the MTB.

Table A1: Consolidated Budget Summary

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands								
Financial Performance								
Property rates	7 674 889	8 138 059	7 912 381	9 005 517	9 005 517	10 675 850	11 252 346	11 916 234
Service charges	21 504 935	23 477 479	25 092 442	28 704 449	27 777 582	30 661 017	33 066 484	35 306 833
Investment revenue	382 240	365 224	624 146	285 600	286 600	297 400	307 800	325 800
Transfers recognised - operational	5 987 772	6 181 068	6 740 131	7 125 491	7 327 237	8 224 171	8 819 977	9 656 732
Other own revenue	2 886 601	3 211 367	2 482 636	3 476 294	3 274 019	3 486 036	3 817 140	4 021 331
Total Revenue (excluding capital transfers and contributions)	38 436 436	41 373 197	42 851 736	48 597 351	47 670 955	53 344 473	57 263 747	61 226 930
Employee costs	8 589 106	8 999 009	9 856 853	11 805 746	11 446 574	13 096 868	14 458 162	15 497 300
Remuneration of councillors	127 499	133 887	139 593	160 691	160 691	170 336	181 234	192 831
Depreciation & asset impairment	2 391 018	2 794 082	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844
Finance charges	1 580 009	1 941 504	2 404 844	2 472 088	2 472 096	2 317 690	2 466 865	2 614 684
Materials and bulk purchases	13 570 403	15 142 780	16 467 921	17 399 977	17 236 748	19 040 932	20 727 031	22 235 339
Transfers and grants	577 071	484 417	500 747	226 075	436 684	315 479	238 384	252 154
Other expenditure	11 081 257	10 913 984	11 561 312	11 296 012	11 193 689	12 703 016	13 585 568	14 506 872
Total Expenditure	37 916 363	40 409 662	43 836 960	47 343 814	46 884 676	51 707 859	56 056 272	60 003 024
Surplus/(Deficit)	520 073	963 535	-985 224	1 253 537	786 279	1 636 615	1 207 475	1 223 906
Transfers and subsidies - capital (monetary allocations)	2 859 303	2 738 835	2 561 803	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Contributions recognised - capital & contributed assets	475 453	363 909	387 803	252 428	336 172	442 778	412 788	414 217
Surplus/(Deficit) for the year	3 863 265	4 071 095	1 964 382	4 870 772	3 870 977	4 693 609	4 313 695	4 502 299
Capital expenditure & funds sources								
Capital expenditure	8 930 055	8 941 663	7 731 607	8 589 421	7 374 070	7 668 068	9 011 100	9 728 660
Transfers recognised - capital	2 859 303	2 738 836	2 561 803	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Public contributions & donations	475 453	363 909	387 803	252 428	336 172	442 778	412 788	414 217
Borrowing	3 053 158	3 292 934	2 005 437	2 998 386	2 998 386	2 849 726	2 742 874	2 907 446
Internally generated funds	2 542 141	2 545 984	2 776 564	1 973 800	1 290 986	1 761 348	3 162 006	3 542 821
Total sources of capital funds	8 930 055	8 941 663	7 731 607	8 589 421	7 374 070	7 668 068	9 011 100	9 728 660
Financial position								
Total current assets	16 182 307	12 375 720	13 802 083	14 860 922	14 106 497	17 070 616	18 911 899	18 753 135
Total non current assets	61 343 993	68 002 059	71 610 657	76 699 365	74 809 233	79 216 968	84 259 567	90 791 164
Total current liabilities	13 594 522	14 285 756	17 686 087	13 882 101	14 822 840	15 138 950	16 366 533	15 838 174
Total non current liabilities	24 637 483	24 050 246	23 555 893	26 682 101	26 403 381	29 040 893	30 671 404	33 334 315
Community wealth/Equity	39 294 295	42 041 777	44 170 760	50 996 085	47 689 509	52 107 741	56 133 530	60 371 810
Cash flows								
Net cash from (used) operating	7 386 819	6 308 572	3 574 882	8 256 835	8 961 930	8 326 226	8 472 953	8 998 563
Net cash from (used) investing	-9 885 979	-8 928 303	-6 682 869	-6 081 262	-7 111 769	-8 008 495	-9 857 759	-9 948 900
Net cash from (used) financing	2 065 058	2 109 942	1 834 133	-264 334	-264 282	2 291 236	2 111 313	1 388 646
Cash/cash equivalents at the year end	4 879 554	4 369 765	3 095 911	5 133 405	4 681 789	7 290 757	8 017 264	8 455 573
Cash backing/surplus reconciliation								
Cash and investments available	9 468 189	8 208 809	5 364 813	7 790 064	6 993 730	10 316 600	11 387 078	13 232 492
Application of cash and investments	6 804 289	10 590 652	7 466 387	7 323 769	7 471 481	8 607 099	8 992 856	10 433 080
Balance - surplus (shortfall)	2 663 900	-2 381 843	-2 101 574	466 295	-477 752	1 709 501	2 394 223	2 799 412
Asset management								
Asset register summary (WDV)	56 192 546	63 294 542	67 916 531	73 453 965	71 125 510	74 966 288	79 014 467	83 676 321
Depreciation	2 391 018	2 794 082	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844
Renewal of Existing Assets	4 469 507	4 022 395	3 551 313	5 239 422	4 013 071	3 589 544	4 547 335	4 084 370
Repairs and Maintenance	3 440 695	3 647 137	4 780 352	4 354 709	4 190 843	4 526 112	4 888 203	5 279 260

Explanatory notes to table A1: Budget Summary

1. Table A1 is a budget summary and provides an overview of the City's budget that includes all major financial components (i.e. operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus is positive over the medium term;
 - b. The capital budget is growing from approximately R7.7 billion in 2018/19 to R9.7 billion in 2020/21. The City's is accelerating service delivery through an intensive capital investment programme;
 - c. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget;
 - d. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years; and
 - e. The cash of the City is projected to be approximately R7.3 billion at the end of the 2018/19 financial year. It will be approximately R8.5 billion in the outer year.
3. The City's cash backing / surplus reconciliation over the medium term budget shows a positive outcome, which is an indication that the City will be able to afford its commitments over the next three years.

Table A2: Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue - Functional								
Governance and administration	14 122 175	14 262 053	15 220 947	16 578 721	16 547 447	19 233 066	20 571 343	22 113 341
Executive and council	1 175	61 858	5 323	6 010	6 125	6 335	6 677	7 071
Finance and administration	14 121 000	14 200 195	15 215 624	16 572 711	16 541 322	19 226 731	20 564 666	22 106 270
Community and public safety	2 759 145	2 567 007	2 491 210	3 040 566	2 947 157	2 705 128	2 625 624	2 924 778
Community and social services	98 524	121 930	135 138	125 514	105 807	113 500	119 770	127 121
Sport and recreation	117 946	128 383	108 857	124 059	70 393	68 428	71 759	75 993
Public safety	971 978	701 131	673 345	1 118 714	939 916	959 531	1 011 873	1 071 572
Housing	1 389 166	1 417 803	1 395 744	1 491 138	1 629 567	1 391 884	1 246 908	1 462 142
Health	181 531	197 760	178 126	181 141	201 474	171 785	175 314	187 950
Economic and environmental services	2 420 192	2 356 199	1 761 557	2 782 916	2 778 517	3 254 500	3 523 775	3 609 561
Planning and development	583 825	790 814	321 710	938 482	919 083	793 193	815 165	874 802
Road transport	1 778 270	1 491 487	1 352 623	1 768 734	1 768 734	2 385 747	2 633 010	2 659 159
Environmental protection	58 097	73 898	87 224	75 700	90 700	75 560	75 600	75 600
Trading services	22 478 117	25 295 500	26 327 627	29 812 383	28 482 532	31 208 773	33 649 225	35 857 643
Energy sources	13 436 520	15 341 973	16 309 339	17 091 085	16 192 555	17 588 579	19 027 049	20 157 009
Water management	4 641 749	5 032 379	5 136 179	6 662 100	6 404 369	7 152 554	7 692 569	8 274 800
Waste water management	3 094 499	3 354 919	3 424 119	4 441 400	4 269 579	4 768 369	5 128 380	5 516 533
Waste management	1 305 348	1 566 229	1 457 990	1 617 798	1 616 029	1 699 271	1 801 227	1 909 301
Other								
Total Revenue - Functional	41 779 629	44 480 759	45 801 341	52 214 586	50 755 653	56 401 467	60 369 967	64 505 323
Expenditure - Functional								
Governance and administration	6 479 544	7 429 255	7 898 624	8 828 645	8 705 310	8 867 683	9 194 907	9 785 187
Executive and council	1 317 979	1 688 052	1 304 085	1 617 845	1 569 700	1 674 942	1 772 014	1 880 858
Finance and administration	5 161 565	5 741 203	6 594 539	7 150 800	7 008 191	7 058 146	7 280 759	7 753 589
Community and public safety	6 624 021	6 676 385	6 969 354	7 800 736	8 018 725	9 200 822	10 276 119	10 984 351
Community and social services	1 211 031	1 382 301	1 379 635	1 356 745	1 379 874	1 595 781	1 690 528	1 810 368
Sport and recreation	772 199	807 026	842 754	1 018 240	967 214	1 028 622	1 074 278	1 145 696
Public safety	2 770 111	2 623 912	2 623 455	3 397 455	3 306 537	4 210 825	5 065 012	5 422 765
Housing	1 185 018	1 082 560	1 300 950	1 077 599	1 435 692	1 366 940	1 387 802	1 478 771
Health	685 662	780 586	822 560	950 697	929 408	998 654	1 058 499	1 126 751
Economic and environmental services	3 743 536	4 060 282	4 040 923	5 053 854	4 888 654	5 785 354	6 544 989	7 177 716
Planning and development	748 593	1 166 323	1 033 228	1 369 332	1 310 647	1 530 983	1 650 054	1 758 111
Road transport	2 811 712	2 714 259	2 850 896	3 491 491	3 399 752	4 071 584	4 692 924	5 208 266
Environmental protection	183 230	179 700	156 799	193 031	178 255	182 787	202 011	211 339
Trading services	21 308 051	22 497 644	24 767 441	26 056 881	25 624 214	28 129 377	30 328 164	32 319 789
Energy sources	12 682 948	13 455 745	14 744 774	14 767 783	14 555 364	15 675 400	17 067 577	18 164 404
Water management	4 016 360	4 359 904	4 924 764	5 411 191	5 368 772	6 132 817	6 535 809	6 987 455
Waste water management	2 677 573	2 906 602	3 283 176	3 607 461	3 579 181	4 088 545	4 357 206	4 658 303
Waste management	1 931 170	1 775 392	1 814 727	2 270 446	2 120 897	2 232 615	2 367 572	2 509 627
Other								
Total Expenditure - Functional	38 155 151	40 663 566	43 676 342	47 740 117	47 236 904	51 983 236	56 344 179	60 267 042
Surplus/(Deficit) for the year	3 624 478	3 817 192	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281

Explanatory notes to table A2: Budgeted Financial Performance (revenue and expenditure by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The standard classification divides the municipal services into functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enable the National Treasury to compile "whole of government" report.
- The total revenue on this table includes capital transfers and expenditure includes taxation.

The table below reflects the surplus/(deficit) of trading services accounts.

Description R thousand	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Electricity								
Revenue (incl. capital grants)	13 526	14 577	16 015	17 091	16 193	17 589	19 027	20 157
Expenditure	12 689	13 621	15 041	14 768	14 555	15 675	17 068	18 164
Surplus/(Deficit) for the year	837	956	973	2 323	1 637	1 913	1 959	1 993
% Surplus/(Deficit)	6.2%	6.6%	6.1%	13.6%	10.1%	10.9%	10.3%	9.9%
Water and Wastewater Management								
Revenue (incl. capital grants)	7 826	8 637	9 154	11 104	10 674	11 921	12 821	13 791
Expenditure	6 973	7 784	8 520	9 019	8 948	10 221	10 893	11 646
Surplus/(Deficit) for the year	853	853	634	2 085	1 726	1 700	1 928	2 146
% Surplus/(Deficit)	10.9%	9.9%	6.9%	18.8%	16.2%	14.3%	15.0%	15.6%
Waste management								
Revenue (incl. capital grants)	1 333	1 474	1 522	1 618	1 616	1 699	1 801	1 909
Expenditure	1 932	1 774	1 930	2 270	2 121	2 232	2 367	2 509
Surplus/(Deficit) for the year	-599	-299	-408	-652	-505	-533	-566	-600
% Surplus/(Deficit)	-44.9%	-20.3%	-26.8%	-40.3%	-31.2%	-31.4%	-31.4%	-31.4%

1. The electricity trading surplus is R1.9 billion, R1.9 billion and R1.9 billion over the medium.
2. The surplus on the water and wastewater management account are increasing over the medium term translating into a surplus of R1.7 billion, R1.9 billion and R2.1 billion for each of the respective financial years.
3. The deficit on waste management are relatively stable over the medium term from R533 million in 2018/19 to R600 million in 2020/21. The deficit of waste management is cross-subsidised by the property rates account.
4. The surpluses on the trading accounts are utilised as an internal funding source for the capital investment (asset renewal, refurbishment and the development of new asset infrastructure).

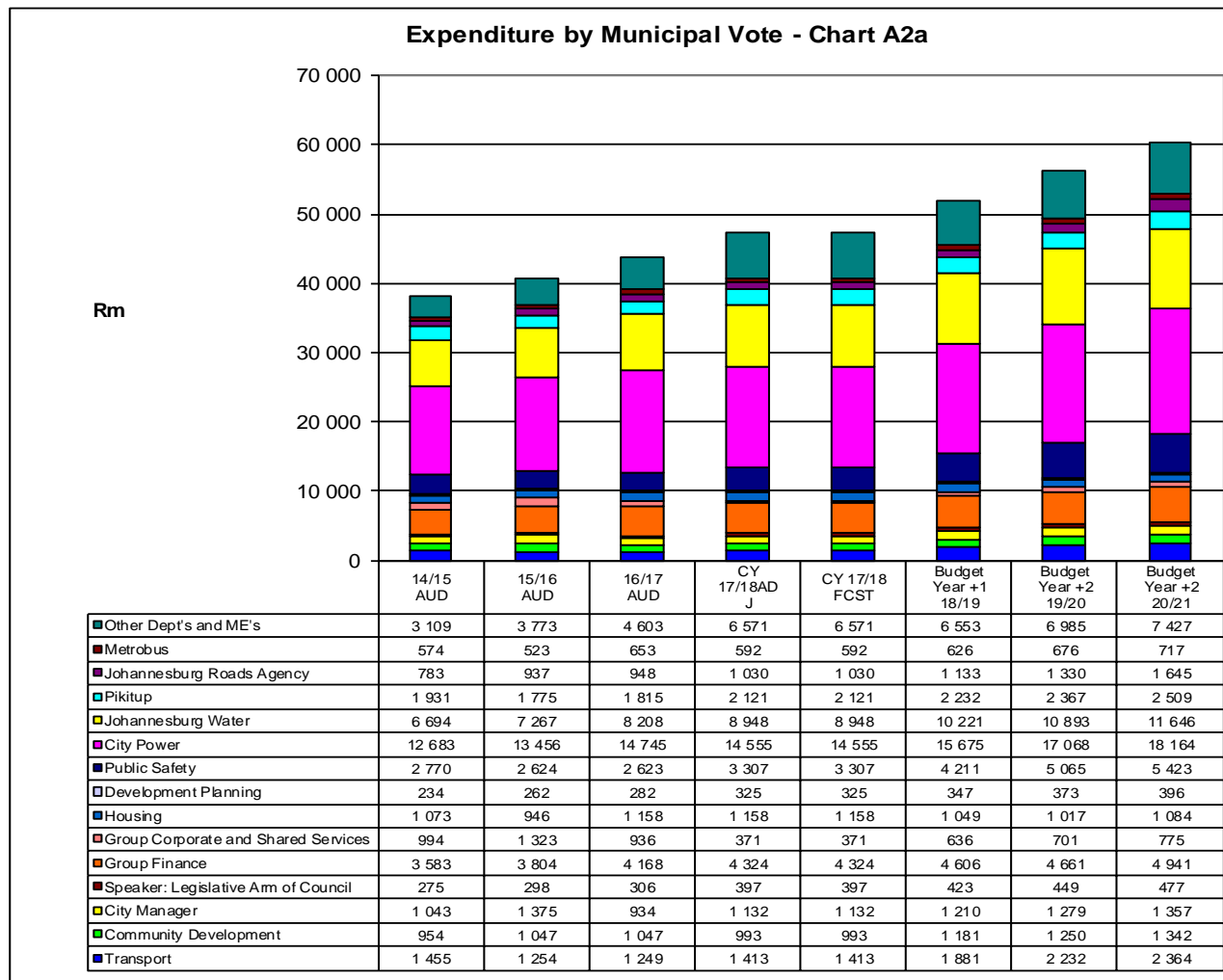
5. Table A3: Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
Revenue by Vote								
Vote 1 - Economic Development	11 259	24 941	149	1 037	1 037	34 737	–	–
Vote 2 - Environment, Infrastructure and Services	58 097	73 898	87 224	75 700	90 700	75 560	75 600	75 600
Vote 3 - Transport	1 527 594	1 220 139	1 107 948	1 040 976	1 030 976	1 254 466	1 370 695	1 438 725
Vote 4 - Community Development	56 907	64 406	78 709	64 551	43 844	45 226	47 695	50 506
Vote 5 - Health	181 531	197 760	178 126	181 141	201 474	171 785	175 314	187 950
Vote 6 - Social Development	2 691	582	3 257	2 249	2 249	621	655	693
Vote 7 - Group Forensic Investigation Services	–	–	–	–	–	–	–	–
Vote 8 - Office of the Ombudsman	–	–	–	–	–	–	–	–
Vote 9 - City Manager	1 147	61 831	5 268	6 010	6 125	6 335	6 677	7 071
Vote 10 - Speaker: Legislative Arm of Council	28	27	55	–	–	–	–	–
Vote 11 - Group Information and Communication Techn	–	–	–	–	–	–	–	–
Vote 12 - Group Finance	13 603 742	13 870 239	14 571 421	16 297 300	16 297 300	18 756 652	20 063 617	21 576 529
Vote 13 - Group Corporate and Shared Services	21 833	31 903	25 841	23 309	23 309	14 870	15 584	16 561
Vote 14 - Housing	1 297 145	1 300 738	1 287 259	1 259 638	1 310 089	1 202 548	1 036 292	1 238 910
Vote 15 - Development Planning	148 562	142 857	178 747	237 110	203 069	182 287	205 374	223 994
Vote 16 - Public Safety	971 978	701 131	673 345	1 118 714	939 916	959 531	1 011 873	1 071 572
Vote 17 - Municipal Entities Accounts	429 652	271 835	590 702	722 237	789 246	1 236 263	1 378 720	1 351 997
Vote 18 - City Power	13 436 520	15 341 973	16 309 339	17 091 085	16 192 555	17 588 579	19 027 049	20 157 009
Vote 19 - Johannesburg Water	7 736 248	8 387 298	8 560 298	11 103 500	10 673 948	11 920 923	12 820 949	13 791 333
Vote 20 - Pikitup	1 305 348	1 566 229	1 457 990	1 617 798	1 616 029	1 699 271	1 801 227	1 909 301
Vote 21 - Johannesburg Roads Agency	131 911	169 672	114 069	175 000	175 000	180 000	189 720	195 050
Vote 22 - Metrobus	118 765	101 676	130 606	167 504	177 504	177 387	186 966	194 677
Vote 23 - Johannesburg City Parks and Zoo	117 946	128 383	108 857	120 059	65 893	68 428	71 759	75 993
Vote 24 - Johannesburg Development Agency	72 467	82 455	1 605	82 172	77 372	88 765	94 378	99 946
Vote 25 - Johannesburg Property Company	65 773	26 218	27 660	36 775	22 121	20 215	27 374	28 990
Vote 26 - Metropolitan Trading Company	–	138 980	73 586	160 292	186 615	34 573	36 647	38 846
Vote 27 - Joburg Market	351 538	401 581	67 623	437 871	430 990	452 831	478 766	512 016
Vote 28 - Johannesburg Social Housing Company	92 020	117 065	108 485	133 844	138 578	161 961	175 616	186 132
Vote 29 - Joburg City Theatres	38 927	56 941	53 172	58 714	59 714	67 653	71 420	75 922
Total Revenue by Vote	41 779 629	44 480 759	45 801 341	52 214 586	50 755 653	56 401 467	60 369 967	64 505 323
Expenditure by Vote to be appropriated								
Vote 1 - Economic Development	149 822	214 076	179 595	226 900	222 905	228 141	241 966	257 666
Vote 2 - Environment, Infrastructure and Services	183 230	179 700	156 799	193 031	178 255	182 787	202 011	211 339
Vote 3 - Transport	1 454 998	1 254 292	1 249 476	1 444 039	1 413 267	1 880 969	2 231 715	2 363 516
Vote 4 - Community Development	954 381	1 046 891	1 046 845	994 444	992 561	1 180 798	1 249 562	1 342 281
Vote 5 - Health	685 662	780 586	822 560	950 697	929 408	998 654	1 058 499	1 126 751
Vote 6 - Social Development	149 156	192 677	178 346	197 542	208 847	233 568	247 256	262 659
Vote 7 - Group Forensic Investigation Services	–	–	37 078	60 000	127 419	134 595	142 134	150 740
Vote 8 - Office of the Ombudsman	–	15 392	26 866	46 466	39 890	42 059	44 504	47 259
Vote 9 - City Manager	1 042 792	1 375 047	934 190	1 168 295	1 132 386	1 210 195	1 278 936	1 356 708
Vote 10 - Speaker: Legislative Arm of Council	275 187	297 614	305 951	403 084	397 424	422 688	448 574	476 891
Vote 11 - Group Information and Communication Techn	–	–	–	–	853 681	672 934	712 896	755 393
Vote 12 - Group Finance	3 582 533	3 803 646	4 167 755	4 280 908	4 323 517	4 605 961	4 660 977	4 941 196
Vote 13 - Group Corporate and Shared Services	993 616	1 322 974	936 149	1 392 895	370 731	636 006	700 935	774 645
Vote 14 - Housing	1 073 397	946 427	1 158 484	809 592	1 158 361	1 048 507	1 017 438	1 084 204
Vote 15 - Development Planning	234 277	262 447	282 019	318 778	325 385	346 657	372 844	395 883
Vote 16 - Public Safety	2 770 111	2 623 912	2 623 455	3 397 455	3 306 537	4 210 825	5 065 012	5 422 765
Vote 17 - Municipal Entities Accounts	223 438	172 381	987 315	1 283 144	1 266 409	1 535 711	1 676 293	1 774 623
Vote 18 - City Power	12 682 948	13 455 745	14 744 774	14 767 783	14 555 364	15 675 400	17 067 577	18 164 404
Vote 19 - Johannesburg Water	6 693 933	7 266 506	8 207 940	9 018 652	8 947 953	10 221 362	10 893 015	11 645 758
Vote 20 - Pikitup	1 931 170	1 775 392	1 814 727	2 270 153	2 120 604	2 232 322	2 367 279	2 509 317
Vote 21 - Johannesburg Roads Agency	783 093	936 976	947 933	1 056 289	1 029 630	1 132 740	1 329 977	1 644 998
Vote 22 - Metrobus	573 621	522 991	653 487	626 420	592 112	625 790	675 815	717 465
Vote 23 - Johannesburg City Parks and Zoo	772 199	807 026	842 754	939 804	888 778	946 422	987 321	1 053 609
Vote 24 - Johannesburg Development Agency	75 884	95 634	88 871	88 781	87 751	97 368	96 820	102 532
Vote 25 - Johannesburg Property Company	361 979	442 201	503 320	892 701	892 701	532 808	567 504	606 812
Vote 26 - Metropolitan Trading Company	–	276 640	147 912	252 898	201 934	243 668	257 047	272 382
Vote 27 - Joburg Market	288 611	317 525	334 831	352 209	342 906	363 550	385 055	415 842
Vote 28 - Johannesburg Social Housing Company	111 621	136 133	142 466	150 772	160 096	168 008	182 959	196 105
Vote 29 - Joburg City Theatres	107 494	142 733	154 444	156 384	170 091	172 743	182 258	193 300
Total Expenditure by Vote	38 155 151	40 663 566	43 676 342	47 740 117	47 236 904	51 983 236	56 344 179	60 267 042
Surplus/(Deficit) for the year	3 624 478	3 817 192	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281

Explanatory notes to Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City.
2. Note the total revenue on this table includes capital transfers and expenditure includes taxation and excludes internal transfers.
3. The five biggest votes/budgets are City Power (R15.7 billion), Johannesburg Water (R10.2 billion), Group Finance (R4.6 billion), Public Safety (R4.2 billion) and Pikitup (R2.2 billion).

Graph: Expenditure by Municipal Vote



Graph: Expenditure by Municipal Vote (Trend)

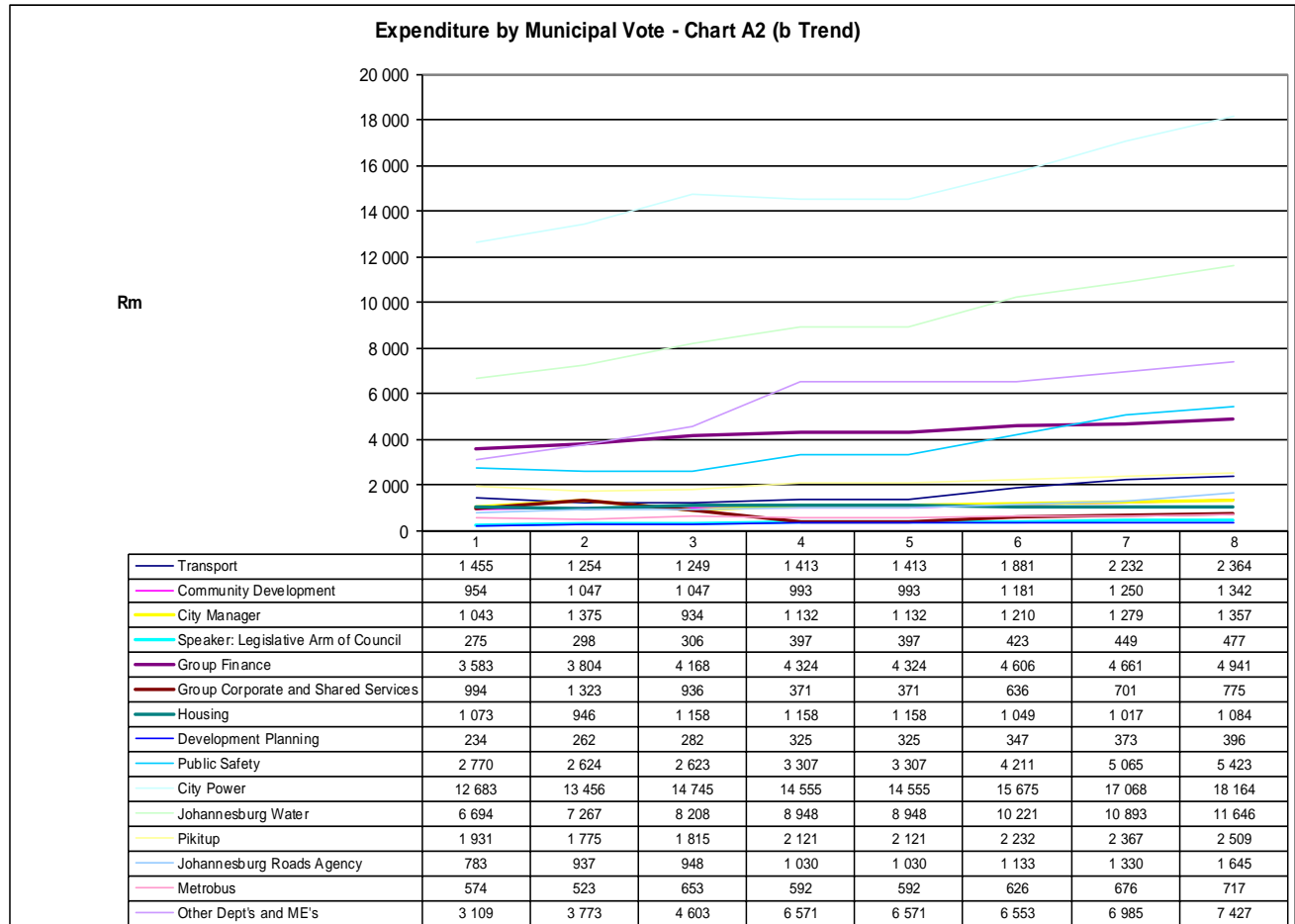


Table A4: Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 medium term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source								
Property rates	7 674 889	8 138 059	7 912 381	9 005 517	9 005 517	10 675 850	11 252 346	11 916 234
Service charges - electricity revenue	12 878 451	14 060 011	14 977 608	15 905 848	15 462 879	16 876 977	18 294 643	19 410 616
Service charges - water revenue	4 193 698	4 916 100	5 118 604	6 865 008	6 564 322	7 416 847	7 965 685	8 594 961
Service charges - sanitation revenue	2 716 878	2 739 019	3 201 736	3 890 049	3 761 183	4 271 687	4 587 792	4 950 228
Service charges - refuse revenue	1 206 397	1 302 404	1 319 777	1 479 507	1 463 274	1 539 894	1 632 288	1 730 226
Service charges - other	509 511	459 945	474 717	564 037	525 924	555 612	586 076	620 802
Rental of facilities and equipment	229 329	290 699	294 181	333 712	334 178	377 929	403 662	426 408
Interest earned - external investments	382 240	365 224	624 146	285 600	286 600	297 400	307 800	325 800
Interest earned - outstanding debtors	130 404	152 309	213 650	169 708	170 275	342 837	359 477	377 926
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	679 400	402 130	335 359	757 921	563 921	449 783	474 071	502 040
Licences and permits	1 121	1 211	3 648	6 033	7 233	7 139	7 226	7 281
Agency services	204 111	214 639	236 778	718 102	700 502	739 574	780 752	830 847
Transfers and subsidies	5 987 772	6 181 068	6 740 131	7 125 491	7 327 237	8 224 171	8 819 977	9 656 732
Other revenue	1 642 236	2 150 378	1 399 020	1 465 818	1 472 910	1 548 774	1 770 872	1 854 505
Gains on disposal of PPE	-	-	-	25 000	25 000	20 000	21 080	22 324
Total Revenue (excluding capital transfers and contributions)	38 436 436	41 373 197	42 851 736	48 597 351	47 670 955	53 344 473	57 263 747	61 226 930
Expenditure By Type								
Employee related costs	8 589 106	8 999 009	9 856 853	11 805 746	11 446 574	13 096 868	14 458 162	15 497 300
Remuneration of councillors	127 499	133 887	139 593	160 691	160 691	170 336	181 234	192 831
Debt impairment	3 862 791	2 492 311	3 772 416	3 052 174	2 957 629	3 583 393	3 687 116	3 896 618
Depreciation & asset impairment	2 391 018	2 794 082	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844
Finance charges	1 580 009	1 941 504	2 404 844	2 472 088	2 472 096	2 317 690	2 466 865	2 614 684
Bulk purchases	12 562 745	13 860 723	14 978 933	15 380 224	15 380 224	16 933 558	18 344 963	19 671 886
Other materials	1 007 658	1 282 056	1 488 988	2 019 753	1 856 524	2 107 374	2 382 068	2 563 453
Contracted services	2 601 751	2 602 192	2 321 325	3 693 254	3 568 895	3 963 054	4 499 343	4 812 571
Transfers and subsidies	577 071	484 417	500 747	226 075	436 684	315 479	238 384	252 154
Other expenditure	4 593 109	5 565 454	5 393 082	4 550 584	4 667 165	5 156 569	5 399 109	5 797 683
Loss on disposal of PPE	23 606	254 027	74 489	-	-	-	-	-
Total Expenditure	37 916 363	40 409 662	43 836 960	47 343 814	46 884 676	51 707 859	56 056 272	60 003 024
Surplus/(Deficit)	520 073	963 535	(985 224)	1 253 537	786 279	1 636 615	1 207 475	1 223 906
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 859 303	2 738 835	2 561 803	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	475 453	363 909	387 803	252 428	336 172	442 778	412 788	414 217
Surplus/(Deficit) after capital transfers & contributions	3 854 829	4 066 279	1 964 382	4 870 772	3 870 977	4 693 609	4 313 695	4 502 299
Taxation	238 788	253 904	(160 617)	396 303	352 228	275 377	287 907	264 018
Surplus/(Deficit) after taxation	3 616 041	3 812 375	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	3 616 041	3 812 375	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281
Share of surplus/ (deficit) of associate	8 436	4 816	-	-	-	-	-	-
Surplus/(Deficit) for the year	3 624 477	3 817 191	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281

References

Explanatory notes to Table A4: Budgeted Financial Performance (revenue and expenditure)

- Table A4 is a view of the budgeted financial performance in relation to the revenue and expenditure per revenue and expenditure category. Total revenue is R53.3 billion, and it represents a revenue growth of 11.9%, 7.3% and 6.9% respectively over the 3 years. Major contributing items are the projected organic growth and tariff increases on property rates tax and service charges.

2. Revenue to be generated from property rates amounts to R10.7 billion in 2018/19 and R11.9 billion by 2020/21, which represents 19.9% of the operating revenue base of the City and it remains a significant funding source for the City of Johannesburg. The property rates revenue is projected to increase by 18.5% on the adjusted budget, the increase is based on the new valuation roll that will be implemented as from 1 July 2018 in line with the requirements of the Municipal Property Rates Act (MPRA).
3. Service charges relating to electricity, water, sanitation, refuse removal and service charges other constitute the biggest component of the revenue basket of the City, totaling R30.7 billion for the 2018/19 financial year and increasing to R35.3 billion in 2020/21.

Service charges – electricity

The projected electricity revenue of R16.9 billion is approximately 9.1% increase from the 2017/18 financial year, the increase is based on a proposed average tariff increase for electricity of 7.37% and the strategic drive to reduce total electricity losses to a level of 17% in the 2018/19 financial year. The bulk purchase price increase is assumed at 7%.

Service charges - water and sewerage

Projected water and sewerage charges are estimated at R11.7 billion, approximately 13% increase from the 2017/18 financial year. The increase is based on an average tariff increase of 14.2%, based on a proposed Rand Water tariff increase of 12.2% plus a retail margin of 2% and an estimated population growth increase of 1.2%.

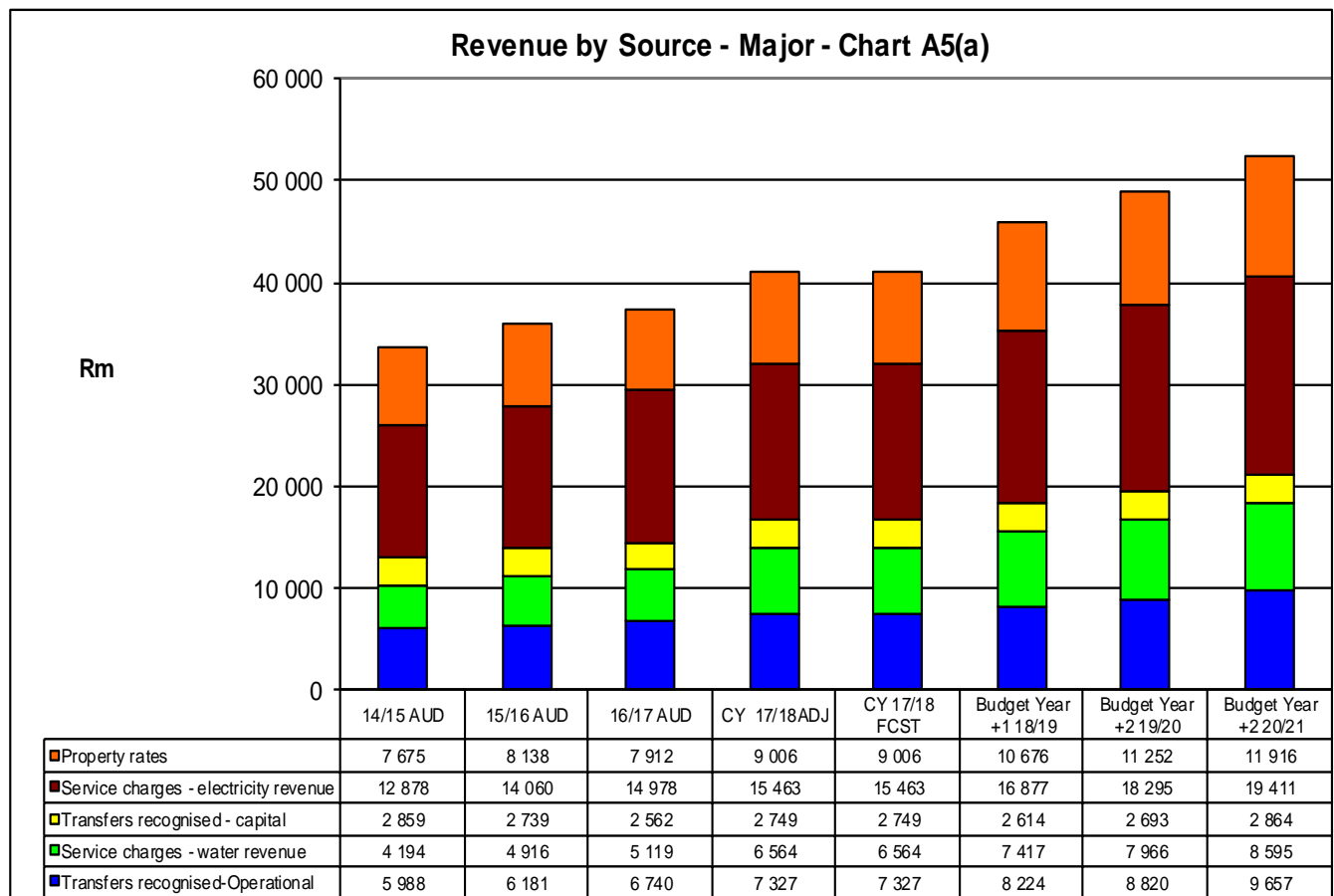
Service charges – refuse

The projected refuse revenue of R1.5 billion is approximately 5.2% increase from the 2017/18 financial year, the increase is based on a proposed average tariff increase of 6.2% and a proposed stepped tariff to ensure affordability for lower priced properties.

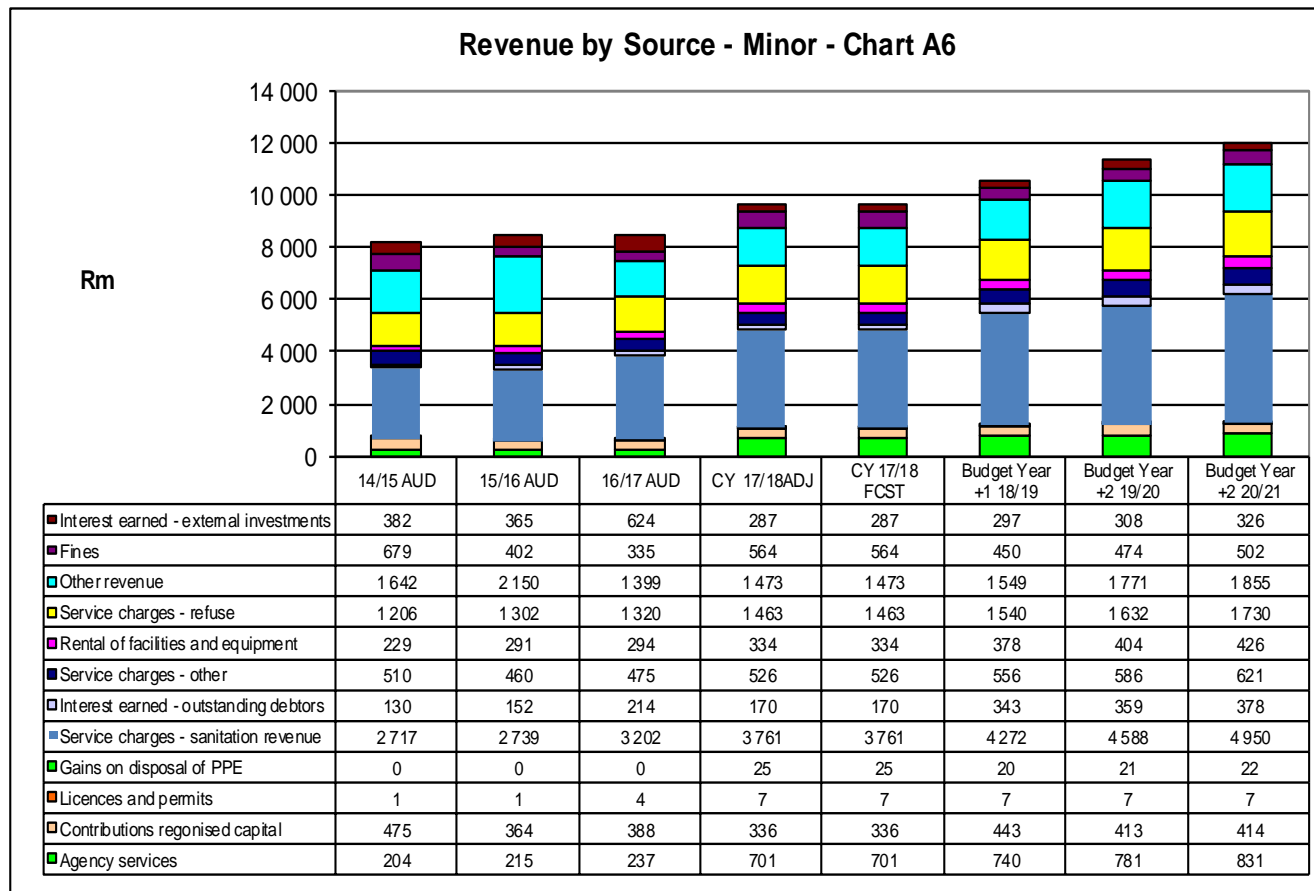
4. Transfers recognised – operational includes allocations in respect of the equitable share R4.2 billion, fuel levy R2.9 billion, housing top structures R222.3 million and Public Transport Network Grant of R485.9 million.
5. Bulk purchases have increased over the 2014/15 to 2020/21 period, escalating from R12.6 billion in 2014/15 to R16.9 billion in 2018/19. These increases can be attributed to substantial increases in the cost of bulk electricity from Eskom and water from Rand Water.
6. Employee-related cost, one of the main cost drivers within the City's operating expenditure, increases from R8.6 billion in 2014/15 to R15.5 billion in 2020/21. The budgeted 2018/19 salary increase is based on the projected average CPI plus 1%.
7. Depreciation and Asset Impairment increases from R2.4 billion in 2014/15 to R4.7 billion in 2020/21. This increase is mainly due to the impact of the increased capital investment in infrastructure in the past and over the medium term budget.

8. Contracted service amounts to R4 billion in 2018/19 and is R400 million more than 2017/18. The increase is attributed to the new Rea Vaya Phase 1C bus route, special vehicle fleet requirements for JMPD, speed law enforcement contract, chemical /VIP toilets and sewage vacuum tankers.
9. Other expenditure increase with 10.4% from the 2017/18 financial year and it mainly resulted from allocation given to Transport, Johannesburg Roads Agency, Finance and MTC.
10. The City is budgeting for a surplus (before taxation and capital transfers) of approximately R1.6 billion for 2018/19.

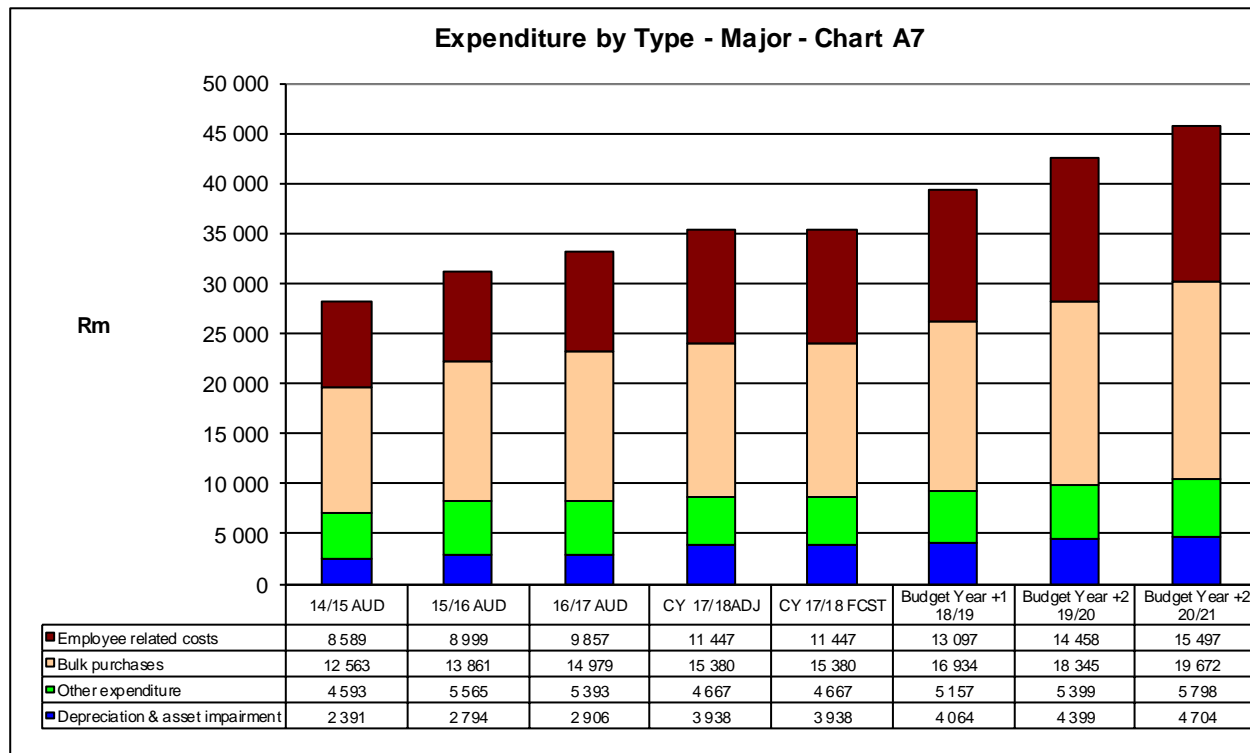
Graph: Revenue by source – Major



Graph: Revenue by source – Minor



Graph: Expenditure by type – Major



Graph: Expenditure by type – Minor

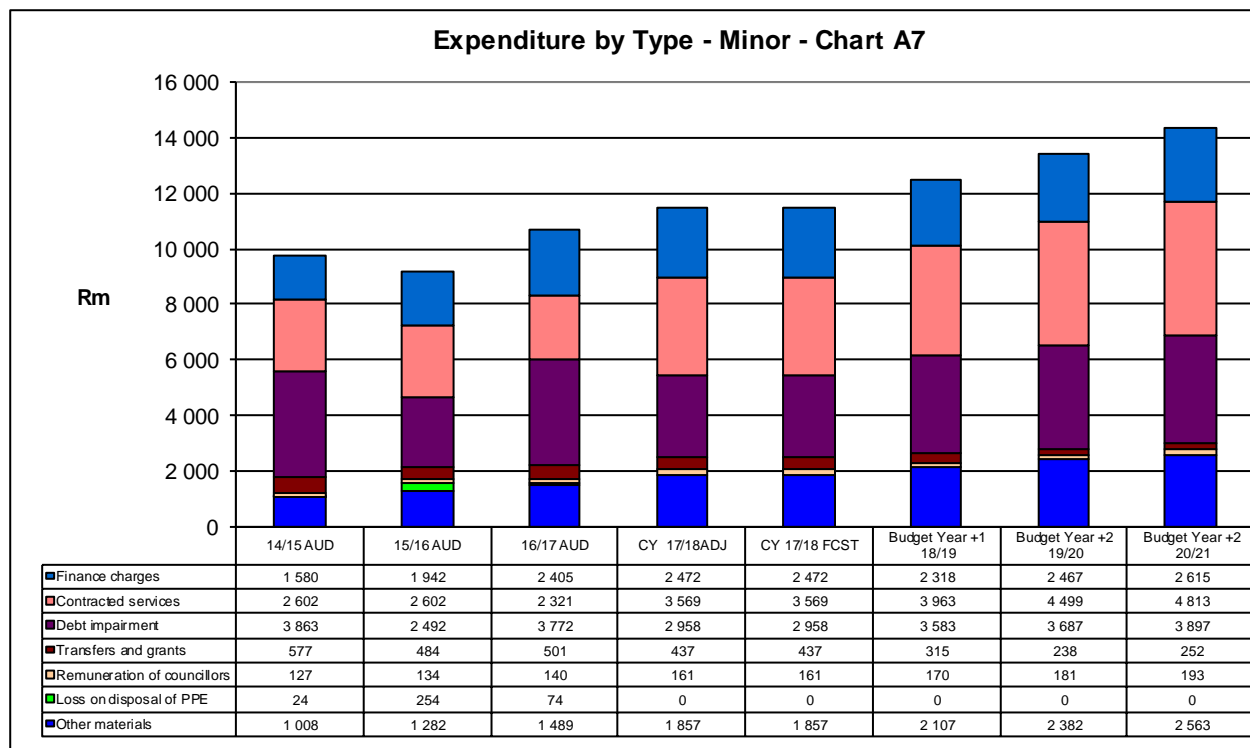


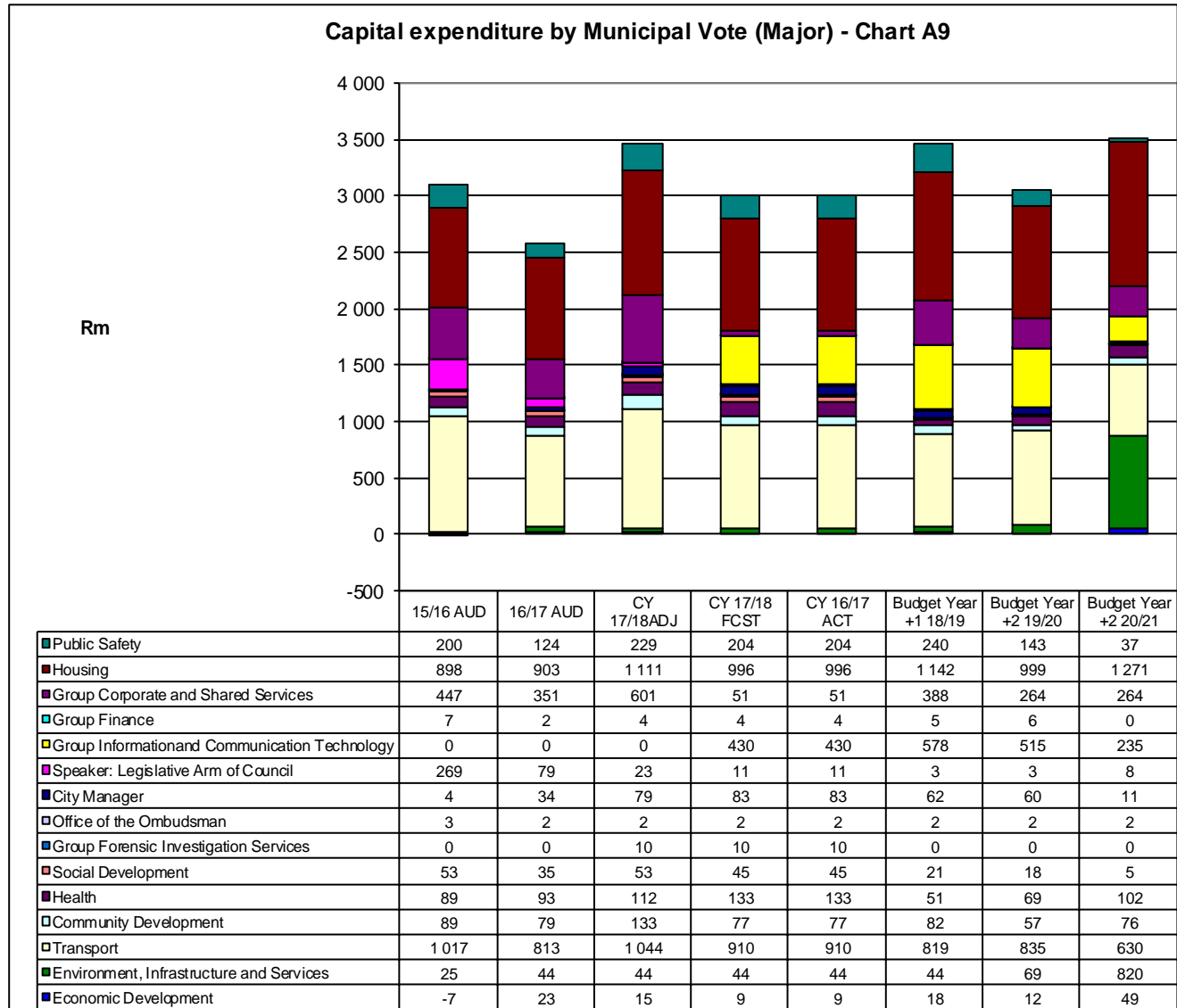
Table A5: Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 medium term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital expenditure - Vote								
Multi-year expenditure to be appropriated								
Vote 1 - Economic Development	25 780	(7 259)	22 695	15 000	8 772	18 460	11 670	49 180
Vote 2 - Environment, Infrastructure and Services	68 486	25 166	44 329	43 605	43 605	44 440	68 970	820 000
Vote 3 - Transport	999 885	1 016 597	813 254	1 043 508	910 411	818 500	834 530	629 622
Vote 4 - Community Development	76 213	89 286	78 560	132 783	77 377	82 334	57 283	75 546
Vote 5 - Health	56 892	88 792	92 555	111 990	132 707	50 600	68 885	101 800
Vote 6 - Social Development	20 200	52 533	35 359	52 700	45 400	21 050	18 000	5 000
Vote 7 - Group Forensic Investigation Services	-	-	-	10 000	10 000	-	-	-
Vote 8 - Office of the Ombudsman	-	2 872	1 507	2 000	2 000	2 000	2 000	2 000
Vote 9 - City Manager	46 754	4 039	33 690	78 796	82 922	61 770	60 321	11 000
Vote 10 - Speaker: Legislative Arm of Council	40 689	269 241	79 322	22 550	10 750	2 600	2 500	8 000
Vote 11 - Group Information and Communication Technology	-	-	-	-	429 541	578 200	514 617	235 100
Vote 12 - Group Finance	1 969	7 030	1 966	4 335	4 335	5 355	5 525	-
Vote 13 - Group Corporate and Shared Services	1 640 235	446 628	350 646	601 075	50 534	388 000	264 316	264 316
Vote 14 - Housing	798 418	898 163	903 226	1 111 345	995 668	1 142 448	998 692	1 271 288
Vote 15 - Development Planning	278 473	343 553	309 150	445 545	307 322	247 826	370 248	403 960
Vote 16 - Public Safety	168 926	199 727	124 408	228 969	204 419	240 242	142 902	37 490
Vote 18 - City Power	1 981 756	1 674 887	1 411 196	1 328 178	931 477	783 824	819 438	1 089 654
Vote 19 - Johannesburg Water	908 793	825 261	624 013	795 006	715 005	1 050 150	1 411 250	1 354 756
Vote 20 - Pikitup	135 046	106 756	61 186	73 780	60 110	96 217	251 047	545 264
Vote 21 - Johannesburg Roads Agency	769 456	1 154 338	1 307 443	1 213 446	1 164 086	1 277 514	2 062 436	1 862 800
Vote 22 - Metrobus	92 482	348 973	184 149	77 750	29 750	94 250	93 490	16 950
Vote 23 - Johannesburg City Parks and Zoo	169 289	114 180	105 431	56 375	56 875	34 000	42 000	59 250
Vote 24 - Johannesburg Development Agency	140 360	185 198	301 681	403 300	396 300	148 800	207 800	231 800
Vote 25 - Johannesburg Property Company	124 500	337 596	334 505	128 239	128 239	213 443	140 363	18 220
Vote 26 - Metropolitan Trading Company	-	194 819	38 286	24 000	24 000	4 000	-	-
Vote 27 - Joburg Market	43 489	58 966	29 875	52 900	15 356	26 750	2 015	26 515
Vote 28 - Johannesburg Social Housing Company	333 662	500 806	435 439	528 800	528 800	213 000	525 000	571 000
Vote 29 - Joburg City Theatres	8 300	3 515	7 738	3 446	8 309	22 295	35 800	38 149
Capital multi-year expenditure sub-total	8 930 055	8 941 663	7 731 607	8 589 421	7 374 070	7 668 068	9 011 100	9 728 660
Capital Expenditure - Functional								
Governance and administration	2 136 900	729 810	801 635	846 995	718 321	1 251 368	989 642	538 636
Executive and council	87 443	276 152	114 519	113 346	105 672	66 370	64 821	21 000
Finance and administration	2 049 457	453 658	687 116	733 649	612 649	1 184 998	924 821	517 636
Internal audit	-	-	-	-	-	-	-	-
Community and public safety	1 349 148	1 947 002	1 782 717	2 226 408	2 049 555	1 805 968	1 888 563	2 159 523
Community and social services	105 745	145 334	121 657	188 929	131 086	125 678	111 084	118 695
Sport and recreation	169 290	114 180	105 431	56 375	56 875	34 000	42 000	59 250
Public safety	168 926	199 727	124 408	228 969	204 419	240 242	142 902	37 490
Housing	848 295	1 398 969	1 338 665	1 640 145	1 524 468	1 355 448	1 523 692	1 842 288
Health	56 892	88 792	92 555	111 990	132 707	50 600	68 885	101 800
Economic and environmental services	2 418 412	3 657 947	3 050 860	3 319 053	2 899 602	2 680 540	3 651 159	4 040 826
Planning and development	556 589	1 112 873	701 686	940 745	751 750	445 836	591 733	711 455
Road transport	1 861 823	2 519 908	2 304 845	2 334 704	2 104 247	2 190 264	2 990 456	2 509 372
Environmental protection	-	25 166	44 329	43 605	43 605	44 440	68 970	820 000
Trading services	3 025 595	2 606 904	2 096 395	2 196 964	1 706 592	1 930 191	2 481 735	2 989 674
Energy sources	1 981 756	1 674 887	1 411 196	1 328 178	931 477	783 824	819 438	1 089 654
Water management	908 793	577 683	374 408	477 004	429 003	630 090	846 750	812 854
Waste water management	-	247 578	249 605	318 003	286 002	420 060	564 500	541 902
Waste management	135 046	106 756	61 186	73 780	60 110	96 217	251 047	545 264
Other	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	8 930 055	8 941 663	7 731 607	8 589 421	7 374 070	7 668 068	9 011 100	9 728 660
Funded by:								
National Government	1 497 349	2 651 835	2 561 803	3 364 807	2 738 526	2 614 216	2 693 432	2 864 176
Provincial Government	1 361 954	87 000	-	-	10 000	-	-	-
Transfers recognised - capital	2 859 303	2 738 836	2 561 803	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Public contributions & donations	475 453	363 909	387 803	252 428	336 172	442 778	412 788	414 217
Borrowing	3 053 158	3 292 934	2 005 437	2 998 386	2 998 386	2 849 726	2 742 874	2 907 446
Internally generated funds	2 542 141	2 545 984	2 776 564	1 973 800	1 290 986	1 761 348	3 162 006	3 542 821
Total Capital Funding	8 930 055	8 941 663	7 731 607	8 589 421	7 374 070	7 668 068	9 011 100	9 728 660

Explanatory notes to Table A5: Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The City has approved multi-year capital budget appropriations in terms of section 16(3) of the MFMA. R7.7 billion is appropriated for 2018/19, R9 billion for 2018/19 and R9.7 billion for 2020/21.
3. Funding sources for 2018/19:
 - a. R2.9 billion of capital will be funded from loans.
 - b. R1.8 billion of capital will be funded through cash surpluses.
 - c. R0.8 billion will be funded from grants received from National (PTIS - R627 million, NDPG - R40.1 million, Integrated City Development Grant - R63.5 million and National Electrification - R31.3 million).
 - d. R1.9 billion will be funded through the Urban Settlement Development Grant (USDG).
 - e. R442.8 million will be funded from other sources (public and bulk service contributions).

Graph: Capital expenditure by Municipal Vote – Major



Graph: Capital expenditure by Municipal Vote – Minor

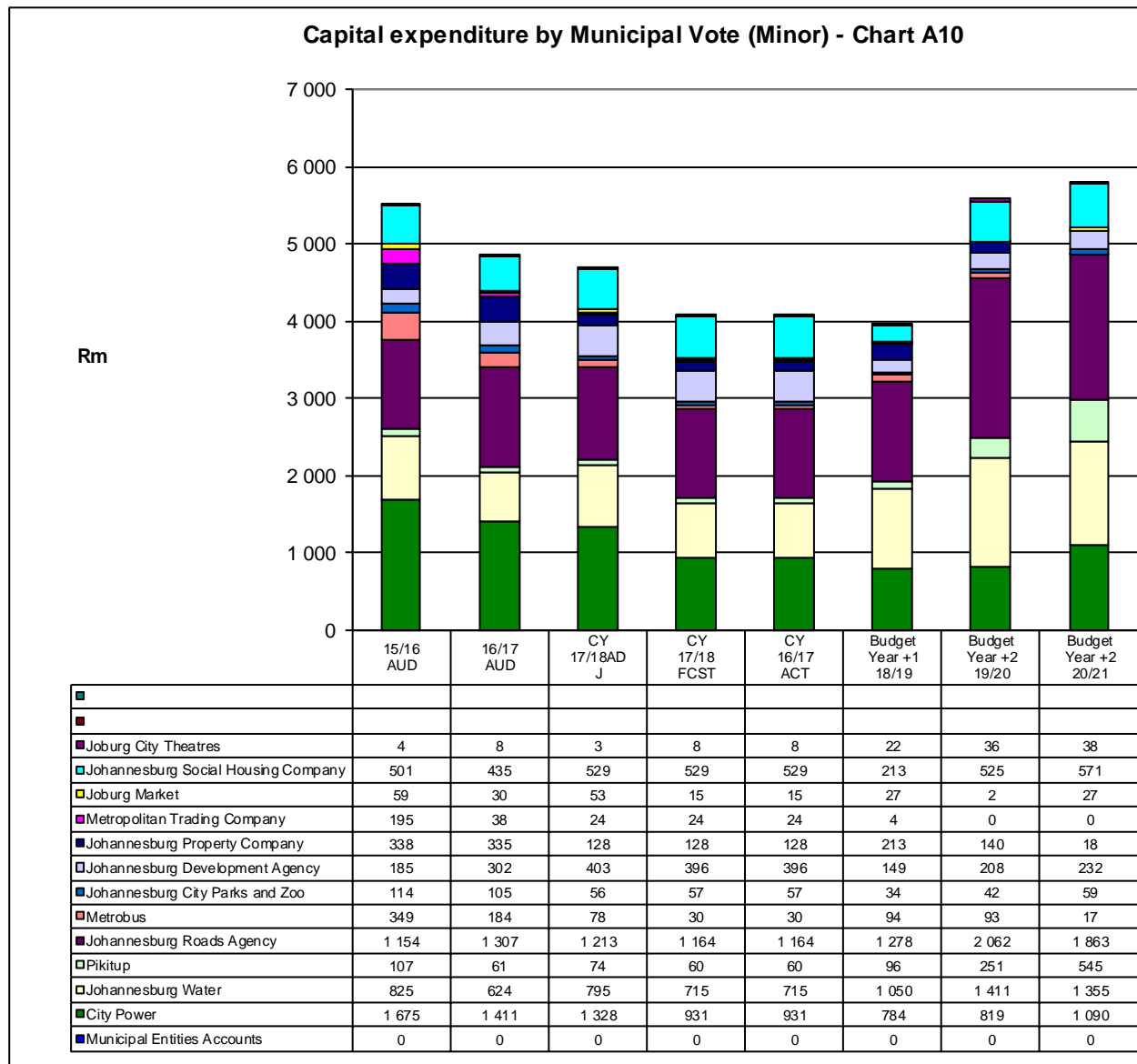


Table A6: Consolidated Budgeted Financial Position

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
ASSETS								
Current assets								
Cash	1 602 748	1 256 326	550 724	1 488 218	1 036 602	1 465 570	1 612 077	2 570 386
Call investment deposits	3 276 806	3 113 439	2 545 187	3 645 187	3 645 187	5 825 187	6 405 187	5 885 187
Consumer debtors	5 001 394	5 330 264	6 015 670	6 499 344	6 240 527	6 572 827	6 815 362	7 043 105
Other debtors	5 986 107	2 356 935	4 371 182	2 871 504	2 845 062	2 847 907	2 850 755	2 853 606
Current portion of long-term receivables							850 000	
Inventory	315 252	318 756	319 320	356 669	339 118	359 126	378 519	400 851
Total current assets	16 182 307	12 375 720	13 802 083	14 860 922	14 106 497	17 070 616	18 911 899	18 753 135
Non current assets								
Long-term receivables	49 889	58 656	40 564	66 030	43 079	45 621	48 084	50 921
Investments	4 588 635	3 839 044	2 268 902	2 656 658	2 311 940	3 025 844	3 369 815	4 776 919
Investment property	1 015 414	1 015 391	1 015 368	1 017 423	1 015 368	1 015 368	1 015 368	1 015 368
Investment in Associate	69 815	49 080	48 689	83 393	51 708	54 758	57 715	61 121
Property, plant and equipment	54 331 466	61 003 457	65 988 182	70 869 034	69 055 356	72 659 886	77 271 958	82 296 774
Agricultural								
Biological	23 741	25 645	26 736	25 623	26 736	26 736	26 736	26 736
Intangible	821 925	1 077 385	886 245	1 402 135	886 245	886 245	886 245	886 245
Other non-current assets	443 108	933 401	1 335 971	579 068	1 418 801	1 502 510	1 583 646	1 677 081
Total non current assets	61 343 993	68 002 059	71 610 657	76 699 365	74 809 233	79 216 968	84 259 567	90 791 164
TOTAL ASSETS	77 526 300	80 377 779	85 412 740	91 560 287	88 915 730	96 287 584	103 171 466	109 544 300
LIABILITIES								
Current liabilities								
Bank overdraft								
Borrowing	1 574 094	594 229	3 255 769	509 128	558 947	632 023	1 519 266	713 120
Consumer deposits	28 293	37 766	45 243	40 432	45 695	46 152	46 614	47 080
Trade and other payables	11 959 793	13 383 839	14 112 698	13 296 160	13 928 932	14 154 443	14 477 780	14 736 052
Provisions	32 342	269 922	272 377	36 381	289 264	306 331	322 873	341 922
Total current liabilities	13 594 522	14 285 756	17 686 087	13 882 101	14 822 840	15 138 950	16 366 533	15 838 174
Non current liabilities								
Borrowing	14 109 897	17 474 609	16 855 880	19 337 335	19 287 967	21 505 670	22 729 279	24 923 604
Provisions	10 527 586	6 575 637	6 700 013	7 344 766	7 115 414	7 535 223	7 942 125	8 410 711
Total non current liabilities	24 637 483	24 050 246	23 555 893	26 682 101	26 403 381	29 040 893	30 671 404	33 334 315
TOTAL LIABILITIES	38 232 005	38 336 002	41 241 980	40 564 202	41 226 220	44 179 843	47 037 936	49 172 489
NET ASSETS	39 294 295	42 041 777	44 170 760	50 996 085	47 689 509	52 107 741	56 133 530	60 371 810
COMMUNITY WEALTH/EQUITY								
Accumulated Surplus/(Deficit)	39 313 865	42 047 147	44 172 146	51 002 085	47 690 976	52 109 288	56 135 162	60 373 539
Reserves	-19 570	-5 370	-1 386	-6 000	-1 466	-1 547	-1 632	-1 728
TOTAL COMMUNITY WEALTH/EQUITY	39 294 295	42 041 777	44 170 760	50 996 085	47 689 509	52 107 741	56 133 530	60 371 810

Explanatory notes to Table A6: Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Movements on the Budgeted Statement of Financial Performance will impact on the Budgeted Statement of Financial Position. Assumptions made on the collection rate for instance, will affect the budgeted cash position of the City and the budgeted impairment of debtors. As such the assumptions form a critical link in

determining the applicability and relevance of the budget, the determination of financial indicators, the assessment of funding compliance and the general viability of the municipality.

Table A7: Consolidated Budgeted Cash Flows

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	6 774 210	7 603 215	7 440 040	8 704 249	8 701 511	10 077 621	10 727 213	11 360 118
Service charges	19 595 348	21 577 176	22 196 278	26 462 434	25 451 452	27 991 343	30 235 351	32 316 701
Other revenue	1 882 788	615 295	699 968	2 471 033	4 297 181	2 499 388	2 887 289	3 068 202
Government - operating	5 156 902	6 090 395	6 726 763	7 125 491	7 327 237	8 224 171	8 819 977	9 656 732
Government - capital	2 859 303	2 731 403	2 841 935	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Interest	595 753	624 799	624 146	443 960	548 379	613 414	640 339	675 641
Payments								
Suppliers and employees	(27 896 999)	(30 992 207)	(34 549 364)	(37 616 975)	(37 203 577)	(41 060 757)	(44 825 398)	(48 076 168)
Finance charges	(1 580 486)	(1 941 504)	(2 404 884)	(2 472 088)	(2 472 096)	(2 317 690)	(2 466 865)	(2 614 684)
Transfers and Grants	-	-	-	(226 075)	(436 684)	(315 479)	(238 384)	(252 154)
NET CASH FROM/(USED) OPERATING ACTIVITIES	7 386 819	6 308 572	3 574 882	8 256 835	8 961 930	8 326 226	8 472 953	8 998 563
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	-	-	-	277 428	25 000	462 778	433 868	436 541
Decrease (increase) other non-current receivables	199 534	-	-	(42 530)	(88 364)	(89 302)	(86 556)	(99 677)
Decrease (increase) in non-current investments	(266 667)	1 100 000	418 092	1 843 790	(43 038)	(713 903)	(1 193 971)	(557 104)
Payments								
Capital assets	(9 818 846)	(10 028 303)	(7 100 961)	(8 159 950)	(7 005 367)	(7 668 068)	(9 011 100)	(9 728 660)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(9 885 979)	(8 928 303)	(6 682 869)	(6 081 262)	(7 111 769)	(8 008 495)	(9 857 759)	(9 948 900)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Borrowing long term/refinancing	3 276 000	3 940 000	2 626 000	2 998 386	2 998 386	2 849 726	2 742 874	2 907 446
Increase (decrease) in consumer deposits	-	-	-	400	452	457	462	466
Payments								
Repayment of borrowing	(1 210 942)	(1 830 058)	(791 867)	(3 263 121)	(3 263 121)	(558 947)	(632 023)	(1 519 266)
NET CASH FROM/(USED) FINANCING ACTIVITIES	2 065 058	2 109 942	1 834 133	(264 334)	(264 282)	2 291 236	2 111 313	1 388 646
NET INCREASE/ (DECREASE) IN CASH HELD	(434 102)	(509 789)	(1 273 854)	1 911 240	1 585 878	2 608 967	726 507	438 309
Cash/cash equivalents at the year begin:	5 313 656	4 879 554	4 369 765	3 222 166	3 095 911	4 681 789	7 290 757	8 017 264
Cash/cash equivalents at the year end:	4 879 554	4 369 765	3 095 911	5 133 405	4 681 789	7 290 757	8 017 264	8 455 573

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. Cash and cash equivalents totals R7.3 billion as at the end of the 2018/19 financial year and escalates to R8.5 billion by 2020/21.

Table A8: Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash and investments available								
Cash/cash equivalents at the year end	4 879 554	4 369 765	3 095 911	5 133 405	4 681 789	7 290 757	8 017 264	8 455 573
Non current assets - Investments	4 588 635	3 839 044	2 268 902	2 656 658	2 311 940	3 025 844	3 369 815	4 776 919
Cash and investments available:	9 468 189	8 208 809	5 364 813	7 790 064	6 993 730	10 316 600	11 387 078	13 232 492
Application of cash and investments								
Unspent conditional transfers	213 512	430 787	500 000	168 240	168 240	108 384	115 134	125 209
Statutory requirements	820 000	439 000	350 000	235 857	235 857	548 108	575 513	604 289
Other working capital requirements	1 201 712	5 887 191	4 348 871	4 263 014	4 756 910	4 926 311	4 934 026	4 928 392
Long term investments committed	4 588 635	3 839 044	2 268 902	2 656 658	2 311 940	3 025 844	3 369 815	4 776 919
Reserves to be backed by cash/investments	(19 570)	(5 370)	(1 386)	-	(1 466)	(1 547)	(1 632)	(1 728)
Total Application of cash and investments:	6 804 289	10 590 652	7 466 387	7 323 769	7 471 481	8 607 099	8 992 856	10 433 080
Surplus(shortfall)	2 663 900	(2 381 843)	(2 101 574)	466 295	(477 752)	1 709 501	2 394 223	2 799 412

Explanatory notes to Table A8: Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. The table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality’s budget must be “funded”.
4. From the table the City reflects a shortfall in 2015/16 and 2017/18. From 2018/19 to 2020/21 the City reflects a surplus.

Table A9: Consolidated Asset Management

Description	2014/15			2015/16			2016/17			Current Year 2017/18		2018/19 medium term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21						
R thousand														
CAPITAL EXPENDITURE														
Total New Assets	4 460 548	4 919 268	4 180 294	3 349 999	3 360 999	4 078 523	4 463 765	5 644 290						
Roads Infrastructure	786 930	1 289 030	999 822			970 671	1 195 300	1 569 779						
Electrical Infrastructure	575 750	989 210	629 231	414 791	414 791	502 824	343 304	423 932						
Water Supply Infrastructure	31 764	292 077	192 190	210 861	210 861	967 499	976 200	776 600						
Sanitation Infrastructure		194 718	128 127	140 574	140 574	60 034	24 000							
Solid Waste Infrastructure				33 980	33 980	153 317	213 276	1 193 856						
Infrastructure	2 787 207	3 948 562	3 239 007	800 207	800 207	2 690 276	2 864 067	4 055 288						
Community Assets	320 377	570 064	125 463	103 556	103 556	202 154	195 336	205 869						
Other Assets	1 352 963		773 430	2 446 235	2 457 235	352 881	669 323	823 410						
Total Renewal of Existing Assets	4 469 507	4 022 395	3 551 313	5 239 422	4 013 071	3 589 544	4 547 335	4 084 370						
Roads Infrastructure	982 411	1 230 878	783 830	1 213 446	1 164 086	880 341	1 357 236	1 000 138						
Electrical Infrastructure	1 406 006	685 677	590 453	913 387	516 686	270 200	426 984	585 222						
Water Supply Infrastructure	877 029	203 080	133 833	266 142	266 142	500 650	641 100	665 500						
Sanitation Infrastructure		135 387	89 222	177 428	177 428	144 300	256 950	227 656						
Solid Waste Infrastructure				39 800	26 130	58 200	69 600	96 000						
Infrastructure	3 689 493	2 910 618	2 696 679	2 610 203	2 150 473	2 046 191	3 032 971	2 677 116						
Community Assets	187 199	783 979	95 829	85 373	-5 176	126 573	115 849	122 321						
Other Assets	497 144		718 921	2 543 846	1 867 774	268 157	420 811	359 180						
Total Capital Expenditure														
Roads Infrastructure	1 769 341	2 519 908	1 783 652	1 213 446	1 164 086	1 851 012	2 552 536	2 569 917						
Electrical Infrastructure	1 981 756	1 674 887	1 219 684	1 328 178	931 477	773 024	770 288	1 009 154						
Water Supply Infrastructure	908 793	495 157	326 023	477 004	477 004	1 468 149	1 617 300	1 442 100						
Sanitation Infrastructure		330 104	217 348	318 003	318 003	204 334	280 950	227 656						
Solid Waste Infrastructure				73 780	60 110	211 517	282 876	1 289 856						
Infrastructure	6 476 700	6 859 180	5 935 686	3 410 410	2 950 679	4 736 468	5 897 038	6 732 404						
Community Facilities	507 576	1 354 043	221 292	188 929	98 381	328 727	311 185	328 100						
Community Assets	507 576	1 354 043	221 292	188 929	98 381	328 727	311 185	328 100						
Operational Buildings	1 850 107		1 492 351	4 990 082	4 325 010	621 038	1 090 134	1 182 590						
Other Assets	1 850 107		1 492 351	4 990 082	4 325 010	621 038	1 090 134	1 182 590						
TOTAL CAPITAL EXPENDITURE - Asset class	8 930 055	8 941 663	7 731 607	8 589 421	7 374 070	7 668 068	9 011 100	9 728 660						
ASSET REGISTER SUMMARY - PPE (WDV)														
Roads Infrastructure	1 769 341	1 993 997	2 095 883	6 477 910	6 477 910	6 827 717	7 196 414	7 621 002						
Electrical Infrastructure	10 151 053	11 439 947	13 762 927	9 533 350	9 533 350	10 048 151	10 590 751	11 215 605						
Water Supply Infrastructure	2 276 495	2 565 545	2 696 635	6 078 562	6 078 562	6 406 805	6 752 772	7 151 186						
Sanitation Infrastructure	3 925	4 424	4 650											
Information and Communication Infrastructure	9 714 195	10 947 621	11 507 004	2 154 641	2 154 641	2 270 991	2 393 625	2 534 849						
Infrastructure	23 915 009	26 951 534	30 067 009	24 244 463	24 244 463	25 553 664	26 933 561	28 522 642						
Community Facilities	2 373 905	2 675 323	2 812 022	1 398 028	1 398 028	1 473 521	1 553 092	1 644 724						
Community Assets	2 373 905	2 675 323	2 812 022	1 398 028	1 398 028	1 473 521	1 553 092	1 644 724						
Heritage Assets	583 153	581 877	581 877	139 750	139 750	147 297	155 251	164 411						
Non-revenue Generating	1 015 414	1 015 391	1 015 368	1 079 424	1 077 369	1 135 547	1 196 866	1 267 481						
Investment properties	1 015 414	1 015 391	1 015 368	1 079 424	1 077 369	1 135 547	1 196 866	1 267 481						
Operational Buildings	27 459 399	30 945 959	32 527 184	45 237 658	43 426 035	45 771 041	48 242 677	51 088 995						
Other Assets	27 459 399	30 945 959	32 527 184	45 237 658	43 426 035	45 771 041	48 242 677	51 088 995						
Biological or Cultivated Assets	23 741	25 623	26 736	27 212	28 325	29 854	31 466	33 323						
Servitudes	821 925	1 098 835	886 245	1 327 431	811 541	855 364	901 554	954 746						
Intangible Assets	821 925	1 098 835	886 245	1 327 431	811 541	855 364	901 554	954 746						
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	56 192 546	63 294 542	67 916 531	73 453 965	71 125 510	74 966 288	79 014 467	83 676 321						
EXPENDITURE OTHER ITEMS														
Depreciation	2 391 018	2 794 082	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844						
Repairs and Maintenance by Asset Class	3 440 695	3 647 137	4 780 352	4 354 709	4 190 843	4 526 112	4 888 203	5 279 260						
Roads Infrastructure	738 700	783 022	928 002	641 965	631 965	682 522	737 124	796 094						
Storm water Infrastructure			329 546	319 161	319 161	344 694	372 270	402 052						
Electrical Infrastructure	612 270	649 006	247 871	1 083 058	971 952	1 049 708	1 133 685	1 224 380						
Water Supply Infrastructure	408 399	432 903	161 875	617 233	612 032	660 995	713 875	770 985						
Sanitation Infrastructure	361 296	382 974	41 037	543 298	543 298	586 762	633 703	684 399						
Solid Waste Infrastructure	137 370	145 612	451 055	91 056	93 744	101 244	109 344	118 092						
Infrastructure	2 258 035	2 393 517	2 159 386	3 295 771	3 172 152	3 425 925	3 700 001	3 996 002						
Community Facilities	158 966	168 504	183 543	19 058	19 058	20 583	22 230	24 008						
Community Assets	158 966	168 504	183 543	19 058	19 058	20 583	22 230	24 008						
Operational Buildings	1 023 694	1 085 116	2 437 423	1 039 880	999 633	1 079 604	1 165 972	1 259 250						
Other Assets	1 023 694	1 085 116	2 437 423	1 039 880	999 633	1 079 604	1 165 972	1 259 250						
TOTAL EXPENDITURE OTHER ITEMS	5 831 713	6 441 219	7 686 042	8 337 933	8 129 036	8 589 650	9 287 231	9 983 104						
Renewal and upgrading of Existing Assets as % of total	50.1%	45.0%	45.9%	61.0%	54.4%	46.8%	50.5%	42.0%						
Renewal and upgrading of Existing Assets as % of dep	186.9%	144.0%	122.2%	131.5%	101.9%	88.3%	103.4%	86.8%						
R&M as a % of PPE	6.3%	6.0%	7.2%	6.1%	6.1%	6.2%	6.3%	6.4%						
Renewal and upgrading and R&M as a % of PPE	14.0%	12.0%	12.0%	13.0%	12.0%	11.0%	12.0%	11.0%						

Explanatory notes to Table A9: Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The City does meet the 40 per cent but does not meet the 8 per cent of PPE over the 2018/19 to 2020/21 medium term.
3. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the City’s strategy to address the maintenance backlog.

Graph: Depreciation in relation to repairs and maintenance over the medium term

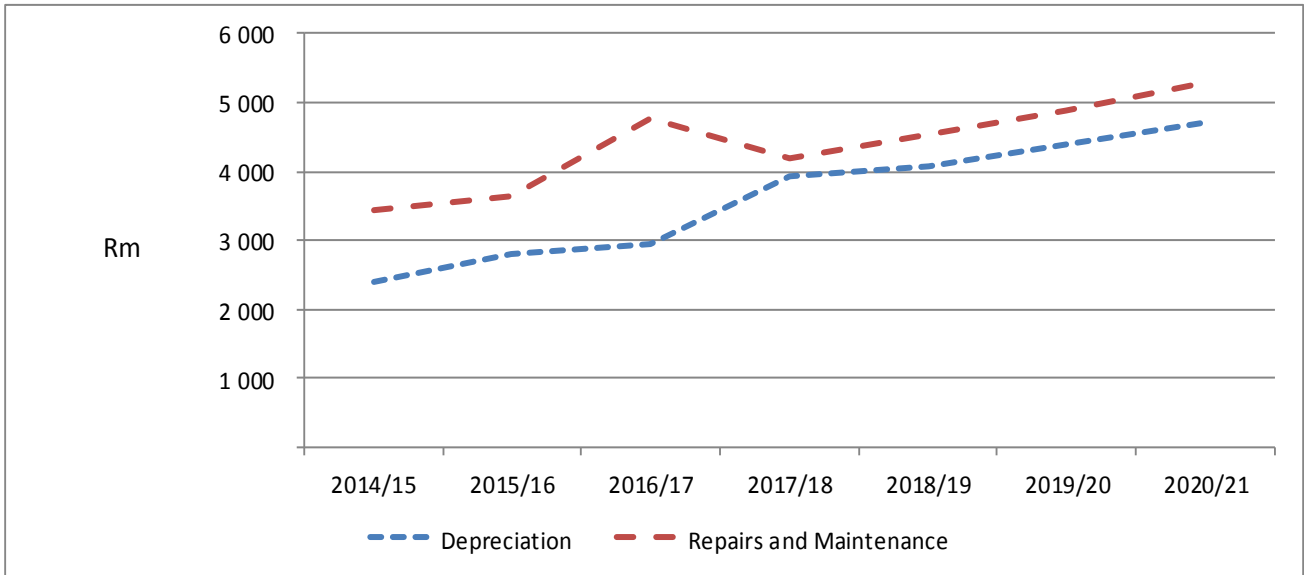


Table A10: Consolidated Basic Service Delivery Measurement

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Household service targets								
Water:								
Piped water inside dwelling	1 292 571	1 292 571	1 292 571	1 292 571	1 292 571	1 292 571	1 292 571	1 292 571
Piped water inside yard (but not in dwelling)	34 340	32 960	34 340	34 340	34 340	52 365	52 365	52 365
Using public tap (at least min.service level)	99 424	97 701	102 446	107 180	107 180	104 116	106 140	108 042
<i>Minimum Service Level and Above sub-total</i>	1 426 335	1 423 232	1 429 357	1 434 091	1 434 091	1 449 052	1 451 076	1 452 978
Other water supply (< min.service level)	5 644	7 530	2 622	765	765	17 842	16 830	15 879
No water supply	2 877	4 094	2 877	-	-	9 572	8 560	7 609
<i>Below Minimum Service Level sub-total</i>	8 521	11 624	5 499	765	765	27 414	25 390	23 488
Total number of households	1 434 856	1 434 856	1 434 856	1 434 856	1 434 856	1 476 466	1 476 466	1 476 466
Sanitation/sewerage:								
Flush toilet (connected to sewerage)	1 292 571	1 292 571	1 292 571	1 292 571	1 292 571	1 250 961	1 250 961	1 250 961
Chemical toilet	55 542	57 652	56 388	50 985	50 985	102 663	101 657	100 730
Pit toilet (ventilated)	51 717	52 056	54 583	57 586	57 586	61 706	62 712	63 639
Other toilet provisions (> min.service level)	11 745	9 590	9 590	13 324	13 324	12 643	13 649	14 576
<i>Minimum Service Level and Above sub-total</i>	1 411 575	1 411 869	1 413 132	1 414 466	1 414 466	1 427 973	1 428 979	1 429 906
No toilet provisions	23 281	22 987	21 724	20 390	20 390	6 883	5 877	4 950
<i>Below Minimum Service Level sub-total</i>	23 281	22 987	21 724	20 390	20 390	6 883	5 877	4 950
Total number of households	1 434 856	1 434 856	1 434 856	1 434 856	1 434 856	1 434 856	1 434 856	1 434 856
Energy:								
Electricity (at least min.service level)	153 841	153 841	153 841	170 915	170 915	170 915	170 915	170 915
Electricity - prepaid (min.service level)	254 323	254 323	254 323	252 799	252 799	252 799	252 799	252 799
<i>Minimum Service Level and Above sub-total</i>	408 164	408 164	408 164	423 714	423 714	423 714	423 714	423 714
Total number of households	408 164	408 164	408 164	423 714	423 714	423 714	423 714	423 714
Refuse:								
Removed at least once a week	1 065 870	1 092 000	1 116 000	1 140 000	1 140 000	1 125 000	1 156 000	1 190 000
<i>Minimum Service Level and Above sub-total</i>	1 065 870	1 092 000	1 116 000	1 140 000	1 140 000	1 125 000	1 156 000	1 190 000
Total number of households	1 065 870	1 092 000	1 116 000	1 140 000	1 140 000	1 125 000	1 156 000	1 190 000
Households receiving Free Basic Service								
Water (6 kilolitres per household per month)	-	-	1 325 531	-	-	58 676	58 676	59 380
Sanitation (free minimum level service)	51 717	52 971	228 534	57 586	57 586	-	-	-
Electricity/other energy (50kwh per household per month)	-	-	35 534	-	-	55 563	55 563	55 563
Refuse (removed at least once a week)	70 100	74 300	265 000	81 750	81 750	82 000	85 000	92 000
Cost of Free Basic Services provided - Formal Settlements (R'000)								
Water (6 kilolitres per indigent household per month)	-	-	64 037	-	-	14	15	15
Sanitation (free sanitation service to indigent households)	-	-	6 323	-	-	1 142	1 202	1 217
Electricity/other energy (50kwh per indigent household per month)	-	-	6 296	-	-	2 535	2 560	2 586
Refuse (removed once a week for indigent households)	-	-	100 000	-	-	49	56	64
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)	-	-	-	-	-	1 296	1 373	1 422
Total cost of FBS provided	-	-	176 656	-	-	5 037	5 207	5 304
Highest level of free service provided per household								
Property rates (R value threshold)	200 000	200 000	200 000	200 000	200 000	200 000	200 000	200 000
Water (kilolitres per household per month)	6	6	6	-	-	-	-	-
Electricity (kwh per household per month)	150	150	-	-	-	-	-	-
Refuse (average litres per week)	39 950	41 360	150	170	170	240	240	240
Revenue cost of subsidised services provided (R'000)								
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	3 455 694	2 850 185	2 728 274	2 569 030	2 569 030	1 235 004	1 301 694	1 378 494
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	990 723	1 042 417	1 052 311	1 185 798	1 185 798	1 235 004	1 301 694	1 378 494
Refuse (in excess of one removal a week for indigent households)	-	-	211 705	108 000	108 000	-	-	-
Housing - top structure subsidies	439 197	323 123	345 513	145 315	145 315	222 282	140 424	148 709
Total revenue cost of subsidised services provided	4 885 614	4 215 725	4 337 803	4 008 143	4 008 143	2 692 290	2 743 812	2 905 697

Explanatory notes to Table A10: Basic Service Delivery Measurement

1. Table A10 provides an overview of free basic services and service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The revenue cost of Free Basic Services amounts to R2.7 billion in 2018/19 and R2.9 billion in 2020/21.

1.5 TARIFF SETTING

The City's funding model continue to rely on revenue generated from trading services as a primary source of revenue, followed by grants and loans. What tends to differ is the share of each of the sources of funding. With the tight economic climate that South Africa is facing, the growth in national grants allocations is becoming flatter thereby forcing municipalities to find their own sources of funding. Furthermore, with innovations and technological developments, the traditional notion of utilities as ultimate monopolies that can generate excessive revenue is eroding. The current operational and capital budget funding model is based on the continued and sustained generation of surplus through trading services, primarily water and electricity services. This is complemented by revenue raised through property taxation and grant funding.

Tariff-setting therefore plays a pivotal and strategic part of the compilation of the City's budget and an integral part of the City's funding mix as it determines the affordability level, debt impairment and the capacity of the City to borrow to fund the City's capital programs. Elements of a good tariff policy are proposed in section 74 of the Local Government: Systems Act, 2000. Tariff reviews take place within the framework of the City's Tariff Policy that sets overarching principles. The City's Tariff Policy remains premised on affordability of services, competitiveness of the City and returns on investments made on infrastructure used in the provision of services. Tariffs for these services are informed by increases in bulk purchases rather than inflation. The City further seeks to facilitate development initiatives within its boundaries and remains mindful of the basis of its tariff adjustments, its obligations to its citizen, requirements of the regulatory framework and the prevailing economic climate.

For the 2018/19 financial year, in addition to the ordinary practice of adjustment for inflation, cost reflectivity gained attention against the discussion of scarcity of resources. Tariffs should at least be expected to recover and match the cost of providing services. Administered prices and inflationary pressures limit the scope of tariff increases. Departments and entities are further also involved in finding out innovative forms of generating extra revenue to compensate for the changing economic environment. These proposals will be included in the tariffs basket for consultation or be part of measures designed to strengthen fiscal efforts. Such measures include exploring areas such as outdoor advertising, traffic law enforcement, parks maintenance partnerships, extracting value on the existing debtors book, tariff audits per category of customers and a review of various ways in which the current tariffs on the system can be made more cost reflective.

Effective 01 July 2018, the City will be implementing a 3rd General Valuation in July 2018 in terms of the Local Government Municipal Property Rates Act, 2004, hence an increase in rateable value. The date of valuation of this roll is 1 July 2017 as required by the Municipal Property Rates Act, 2004. Given that property rating share the same base with refuse removal the latter will further receive spill overs as a result of improvements in valuations. Through this process also, there was a potential to also deal with completeness of the property rates base as it relates to rating. Coupled with investigations on the mismatching of files, audit reconciliations, validation of reversals and improved billing, there is a potential to preserve the current property rates revenue levels. The 2018 General Valuation further include a new category of property- the public service infrastructure that has not been rated in the past general valuations and will be rated as per the regulations from the national government.

With continued pressure on affordability level and economic performance, a scrutiny of performance drivers and uniqueness of each revenue source was undertaken as part of the budget process and matched to the required collection levels using past performance levels and future projections. For the 2018/19 financial year, the Budget Steering Committee discussions reviewed revenue targets recognizing the prevailing local economic conditions, input costs of each service, the affordability of services as expressed by historic consumption levels, and also to strike a balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality. The exercise also included modelling and quantifying the impact of revenue enhancement initiatives such as the auditing of meters and the 'Buya Mthetho' operations – a partnership between selected relevant departments and Group Finance designed to eradicate illegal connections and evasive rating practices.

The major challenge that tends to face the City is managing the gap between cost drivers and tariffs levied, as any shortfall should be closed through operational efficiency gains or service level reductions. An assessment of historic revenue performance indicated changes in patterns of consumption. In fact there are indications, that the revenue generating entities may be generating very marginal profit hence no longer subsidizing other departments and entities as expected. The tariffs were reviewed to ascertain whether they are still capable of producing the required revenue envelopes, taking note of the prevailing trends and changes on the trading account. To manage this dilemma, it is necessary that that budgeting be undertaken as a going concern at the entity level. There is a recognition that operations need to generate sufficient revenue to sustain their respective business units and cross-subsidize expenditure across other departments and entities.

With scarcity of resources such as water, tariffs are increasingly used to encourage the economic use of scarce resources and price appropriately returns to capital employed in the provision of services. The City monitors revenue trends, tariff structures, changes in regulatory framework and economic impact on various consumer categories as part of formulating revenue forecasts.

National Treasury (NT) continues to encourage municipalities to keep increases in rates and tariffs at affordable levels in order for the budget to be realistic as required by the MFMA. Municipalities are required to justify in their budget documentation all increases in excess of the 6 (six) per cent which is the upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment, and therefore a collapse of the existing revenue base. Municipalities are further encouraged to set cost- reflective tariffs especially for trading services such as water and sanitation, electricity and refuse removal. In MFMA Circular No 66, the NT notes that municipalities are increasingly under-recovering the cost associated with trading services.

The percentage increases of both Eskom and Rand Water bulk tariffs are far beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and water tariffs is largely outside the control of the City. Cross-subsidization should still entrench principles of equitability and economic use of resources. In cases where the City uses subsidy to fund operations, there is a need to extract efficiency through balancing the subsidy and revenue ratios.

Within this framework the City has undertaken the tariff setting process relating to its major service charges as follows:

Property Rates

Rates revenue is one of the major funding sources of the City. It funds general services which include road infrastructure, parks, zoo, health, transportation, public safety as well as other community related services.

In order to realise the income required to finance the envisaged operational activities of the Council for the ensuing financial year, the proposed differentials for categories and application of the ratios and tariffs, are as indicated in the table below.

No	Category	Ratio 2017/2018	Rates for 2017/2018	Ratio 2018/2019	Rates for 2018/2019 (A cent in a Rand)	% Increase
1	Agricultural residential	1:1	0.006611	1:1	0.007345	0%
2	Agricultural business	1:2.6	0.019097	1:2.6	0.019097	0%
3	Agricultural other	1:1	0.006611	1:1	0.007345	0%
4	Residential	1:1	0.007345	1:1	0.007345	0%
5	Consent use	1:2	0.014691	1:2	0.014691	0%
6	Business and commercial	1:2.6	0.019097	1:2.6	0.019097	0%
7	Sectional Title Business	1:26	0.019097	1:2.6	0.019097	0%
8	Sectional Title residential	1:1	0.007345	1:1	0.007345	0%
9	Sectional Title other	1:1	0.007345	1:1	0.007345	0%
10	Municipal property	0	0	0	0	0%
11	Farming	1:0.25	0.001836	1:0.25	0.001836	0%
12	Mining land	1:26	0.019097	1:26	0.019097	0%
13	Vacant Land	1:4		1:4		0%
14	PSI	1:0.25	0.001836	1:0.25	0.001836	0%
15	PSI privately owned	1:0.25	0.001836	1:0.25	0.001836	0%
16	Private open space	1:0.25	0.001836	1:0.25	0.001836	0%
17	Public open space	0	0	1:0.25	0.001836	0%
18	State	1:1.5	0.011017	1:1.5	0.011017	0%
19	Public benefit organisation	1:0.25	0.001836	1:0.25	0.001836	0%
20	Education	1:0.25	0.001836	1:0.25	0.001836	0%

21	Religious	0	0	0	0	0%
22	Multipurpose residential	1:1	0.007345	1:1	0.007345	0%
23	Multipurpose business	1:2.6	0.019097	1:2.6	0.019097	0%
24	R E of a township	0	0	1:26	0.019097	0%
	Penalty Tariff					
25	Unauthorised use	1:4	0.029380	1:4	0.031055	5.7%

The ratio for unauthorised use (penalty tariff) will be determined by Council on a yearly basis. It is proposed that the unauthorised use rate in a rand be increased by 5.7% from 0.029380 to 0.031055 to enforce compliance to the City's Building control by-law and all other related legislations and by-laws. Different communities have been proposing a higher penalty tariff. The ratio for this penalty tariff will remain at 1.4.

Rebates on Rates tariffs for 2018/2019

Residential Value Exclusion	First R200 000 of value of all residential property to be excluded from rating
Other rebates :	
Pensioner owners whose gross monthly household income is lower than R9 245 Property value not more than R2.5 million	100%
Pensioner owners whose gross monthly income is higher than R9 245 but lower that R15 845 in a property value not more than R2.5 million	50%
Pensioners owners who are seventy and above irrespective of income in a property valued not more than R2.5 million	100%
High density rebate	5%
Expanded social Package pensioners who live in a property not more than R2.5 million	100%
People who are on Expanded social package who are not pensioners who's property value does not exceed R500 000	100%
Heritage Sites	20%
Organizations with purpose of Animal Protection	100%
Property Owned by Organizations in terms of the Housing Development Schemes For Retired Persons Act	50%
Vacant Land subject to conditions	50%
Private Sports Clubs	40%
Child headed family with a property value not exceeding R2 million	100%
Residential Value Exclusion	First R200 000 of value of all residential property to be

	excluded from rating
People who are on a government grants because of disability whose gross monthly household income which is lower than R9 245. Property value not more than R2.5 million	100%
People who are on pension because of disability whose gross monthly income is higher than R9 245 but lower that R15 845 in a property value not more than R2.5 million	50%

The property rebate principle criteria are:

Pensioners:-

- (a) Minimum age: 60 years
- (b) Maximum property value: R2.5 million
(Market Value per the 2018 Valuation Roll)
- (c) Gross monthly income for 100% rebate R9 245 maximum
- (d) Gross Monthly income for 50% rebate is R9 245 to R15 845
- (e) Pensioners over the age of seventy (70) are exempt provided their property value is not more than R2.5 million

Child headed family:-

- (f) 100% rebate (pensioner property threshold will apply)
 - Maximum property value: R2.5 million
(Market Value per the 2018 Valuation Roll)

Disability:-

- (g) People who are on a government grant because of disability (Same principles as pensioners apply)
 - Maximum property value: R2.5 million
(Market Value per the 2018 Valuation Roll)
 - Gross monthly income for 100% rebate R9 245
Gross Monthly income for 50% rebate is R9 245 to R15 845

Military veterans:-

100% Rates rebate.

The increase to the income levels for this category of rebates is inflation (CPI) related.

(8) Special Cases

Various instances arise where the Council is requested to consider relief in respect of the payment of rates. This type of relief can be granted in terms of the rates policy to specified categories of property ownership.

In terms of the Rates Policy, those organisations and pensioners who continue to qualify for a rebate will be recorded on the billing system as a category of ownership. This will ensure that beneficial rating continues to apply to such property owners.

In the case of pensioners who own and live in those properties, the pensioner rebate benefit will be granted for four years or for the duration of the prevailing valuation roll. Pensioners will be required to reconfirm/re-apply, at the end of the four year period or at the end of the duration of the valuation roll, for the continuation of pensioner rebate. Pensioners applying for expanded social package are now required to complete the pensioner's application form in order to qualify for the pensioner rebate. The period of granting the ESP pensioners will be same as the ordinary pensioners.

(9) Determination of Property Values and Earning Levels for Property Owners for rebates based on Category of Ownership

The Rates Policy allows for residential property owners who are retired to apply for pensioner rebate. It is necessary that the Council determines the appropriate cut off levels for the application of such rebates for pensioners. It is proposed that the threshold be increase to R9 245 per month for the lower level and the ceiling of the upper level be increased to R15 845 per month.

Life right pensioners, who live in sectionalised units registered in their names, will be treated as pensioners stated above.

Life rights pensioners who reside in life rights scheme registered in the name of the Trust or company will continue to receive the 50% rebate on the whole retirement village. Where a pensioner owns more than one property, the rebate is restricted to the property used as the place of primary residence.

(10) Exemptions, Reductions and Rebates

Section 15 (2)(e) of the Act permits a Council to allow rebates to the owners of residential properties with a market value lower than an amount determined by the municipality. The Act provides that the first R15 000 of the value of all residential property be exempt from rating. The Council granted an additional threshold rebate of R185 000 giving the total threshold of R200 000 of market value for residential property.

(11) Residential high density rebate

The policy of the Council is to encourage the improved utilisation of land. The development of Sectional

Title is an appropriate avenue through which the Council's objectives are to archive densification. It is proposed that the current sectional title rebate be terminated, and the densification rebate be applied. The category consists of properties that are developed with a minimum density of 80 dwelling units per hectare, including sectional title units.

A rebate of 5% of the current monthly rates will be applied.

(12) Vacant Land where Council is not able to provide infrastructure services

Certain pockets of land may be vacant owing to the Council not being in a position to provide infrastructural services within the ensuing financial year. Under such circumstances, a rebate of 50% of the vacant land tariff will be proposed.

The granting of this rebate is dependent upon successful application by the property owner concerned and the application has to be supported by the technical service departments concerned. Provision has been made in the estimates for a rebate 50%

for property situated outside the urban development zone since development is presently not permitted owing to lack of infrastructure services.

(13) Public service Infrastructure

In line with section 11(1)(b) of the Municipal Property Rates act, the City of Johannesburg will continue to exempt from rates the 30% of the value of the public service infrastructure.

Water, Sewerage and Sanitation Services

South Africa faces similar challenges with regards to water supply as demand growth outstrips supply. Consequently, NT is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of bulk purchases, cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

It is expected that Rand Water will increase its bulk tariffs by 12.2 per cent. Taking these factors into account, the City is proposing an average tariff increase of 14.2 per cent from 1 July 2018 for water and sewerage and sanitation services. 6 kℓ water per 30-day period will again be granted free to qualifying indigent, which is a policy shift meant to align the City with other metropolitan municipalities.

The proposed domestic average increase is smoothed across the various bands of the tariff structure as follows:

• 0 to 6kl	16.9%
• Greater than 6 up to 10kl	16.9%
• Greater than 10 up to 15kl	14.9%
• Greater than 15 up to 20kl	12.2%
• Greater than 20 up to 30kl	12.2%
• Greater than 30 up to 40kl	14.7%
• Greater than 40 up to 50kl	15.3%
• In excess of 50kl (new band)	17.7%
Demand levy	14.2%
• Institutional and commercial	
• Up to 200kl	14.2%
• More than 200kl	14.2%
Demand levy	14.2
• All other tariffs to be increased by	14.2%

The tables below present the proposed water and sewerage and sanitation services for 2018/19.

Domestic Water Tariffs

Proposed Domestic Water Tariff – Metered Areas

Metered areas domestic					
Kilolitres	2017/18	% Increase	2018/19	2019/20	2020/21
per connection per month	Tariff		Tariff	Tariff	Tariff
	(R/kl)		(R/kl)	(R/kl) *	(R/kl) *
0-6	7.14	16.9%	8.35	8.96	9.67
> 6-10	7.58	16.9%	8.86	9.52	10.27
>10-15	13.17	14.9%	15.13	16.25	17.54
>15-20	19.63	12.2%	22.02	23.65	25.52
>20-30	26.96	12.2%	30.25	32.49	35.05
>30-40	29.22	14.7%	33.52	36.00	38.84
>40-50	37.11	15.3%	42.79	45.95	49.58
>50	38.72	17.7%	45.57	48.95	52.81

* Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed.

Proposed Domestic Water Tariff – Pre-paid Meters

Prepaid water					
Kilolitres	2017/18	% Increase	2018/19	2019/20	2020/21
per connection per month	Tariff		Tariff	Tariff	Tariff
	(R/kl)		(R/kl)	(R/kl) *	(R/kl) *
0-10	5.87	30.0%	7.63	8.20	8.84
>10-15	8.39	16.9%	9.81	10.53	11.37
>15-20	16.25	12.2%	18.23	19.58	21.13
>20-30	25.81	12.2%	28.96	31.10	33.56
>30-40	27.98	12.2%	31.39	33.72	36.38
>40-50	36.80	12.2%	41.29	44.35	47.85
>50	44.16	3.2%	45.57	48.95	52.81

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed.

The Rand Water tariff is expected to be approved by Parliament and gazetted in March 2018.

Proposed Domestic Water Restriction Tariff - Metered Areas

In the event that the City of Johannesburg imposes a level 2 water restriction, the Water Restriction Tariff below will apply.

Water restriction tariff domestic					
Kilolitres	2017/18	2018/19			
per connection per month	Tariff	Normal Tariff	% Increase	Rand per increase	Final Water restriction tariff
	(R/kl)	(R/kl)		(R/kl)	(R/kl)
0-6	7.14	8.35	0%	0.00	8.35
> 6-10	7.58	8.86	0%	0.00	8.86
>10-15	13.17	15.13	0%	0.00	15.13
>15-20	19.63	22.02	0%	0.00	22.02
>20-30	26.96	30.25	15%	4.54	34.79
>30-40	29.22	33.52	35%	11.73	45.25
>40-50	37.11	42.79	50%	21.39	64.18
>50	38.72	45.57	60%	27.34	72.92

Proposed Domestic Water Restriction Tariff - Pre-paid meters

Water restriction tariff prepaid					
Kilolitres	2017/18	2018/19			
per connection per month	Tariff	Normal tariff	% Increase	Rand per increase	Final Water Restriction Tariff
	(R/kl)	(R/kl)		(R/kl)	(R/kl)
> 0-10	5.87	7.63	0%	0.00	7.63
>10-15	8.39	9.81	0%	0.00	9.81
>15-20	16.25	18.23	0%	0.00	18.23
>20-30	25.81	28.96	15%	4.34	33.30
>30-40	27.98	31.39	35%	10.99	42.38
>40-50	36.8	41.29	50%	20.64	61.93
>50	44.16	45.57	60%	27.34	72.92

Proposed Water tariffs for indigents as part of the Expanded Social Package

Indigent Category	Score on Prevailing COJ Poverty Index	Allocation of additional free water per person per day (litres)	Monthly allocation cap of free water per household in which at least 50% of registered social package recipients qualify for the band in question (Kilo-litres)
Band 1	1-34	25l.	10kl.
Band 2	35-70	35l.	12kl.
Band 3	71-100	50l.	15kl

Note:

- a. Band 1 refers to individuals / households within the vulnerability range defined by the approved CoJ Poverty index of the expanded social package policy.
- b. Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved CoJ Poverty index of the expanded social package policy.
- c. Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level as set by CoJ Expanded Social Package policy.

Note: These benefits are applicable to the 2018/19 financial year. This report has not incorporated any proposed changes to the current Expanded Social Package

Proposed Institutional Water Tariffs

Institutional Water					
Kilolitres	2017/18	% Increase	2018/19	2019/20	2020/21
per connection per month	Tariff (R/kl)		Tariff (R/kl)	Tariff (R/kl) *	Tariff (R/kl) *
Consumption up to 200kl	23.92	21.0%	28.94	31.08	33.54
Consumption exceeding 200kl	25.86	21.0%	31.29	33.61	36.26

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed. The Rand Water tariff is expected to be approved by Parliament and gazetted in March 2018. The tariff applies to both conventional and prepaid meters.

Proposed Industrial/Commercial Water Tariffs

Industrial/Commercial Water Tariffs					
Kilolitres	2017/18	% Increase	2018/19	2019/20	2020/21
per connection per month	Tariff		Tariff	Tariff	Tariff
	(R/kl)		(R/kl)	(R/kl) *	(R/kl) *
Consumption up to 200kl	33.91	14.2%	38.73	41.59	44.88
Consumption exceeding 200kl	35.77	14.2%	40.85	43.87	47.34

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed. The Rand Water tariff is expected to be approved by Parliament and gazetted in March 2018. The tariff applies to both conventional and prepaid meters.

Proposed Pre-paid Industrial/Commercial Water Tariffs

Pre-paid Industrial/Commercial Water Tariffs					
Kilolitres	2017/18	% Increase	2018/19	2019/20	2020/21
per connection per month	Tariff		Tariff	Tariff	Tariff
	(R/kl)		(R/kl)	(R/kl) *	(R/kl) *
Consumption up to 200kl	33.91	14.2%	38.73	41.59	44.88
Consumption exceeding 200kl	35.77	14.2%	40.85	43.87	47.34

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed. The Rand Water tariff is expected to be approved by Parliament and gazetted in March 2018. The tariff applies to both conventional and prepaid meters.

Proposed Private Dwelling Domestic Sanitation Tariffs

Proposed Private Dwelling				
ERF Size (m²)	2017/18	2018/19	2019/20	2020/21
	Tariff (R/erf/month)	Tariff (R/erf/month)	Tariff (R/erf/month *)	Tariff (R/erf/month *)
Up to and including 300m²	171.97	250.00	268.50	289.71
Larger than 300m² to 1000m²	334.76	382.30	410.59	443.02
Larger than 1000m² to 2000m²	506.44	578.35	621.15	670.22
Larger than 2000m²	729.70	833.32	894.99	965.69

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed. The Rand Water tariff is expected to be approved by Parliament and gazetted in March 2018.

Proposed sanitation tariffs for indigents as part of the Expanded Social Package

Indigent Category	Score on Prevailing COJ Poverty Index	Reduction in sewerage tariff charge for applicable indigent band
Band 1	1-34	70%
Band 2	35-70	100%
Band 3	70-100	100%

Note:

- Band 1 refers to individuals / households within the vulnerability range defined by the approved CoJ Poverty index of the expanded social package policy.
- Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved CoJ Poverty index of the expanded social package policy.
- Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level as set by CoJ Expanded Social Package policy.

Note: These benefits are applicable to the 2018/19 financial year. This report has not incorporated any proposed changes to the current Expanded Social Package

Proposed Domestic Sanitation Tariffs – Pre-paid Meters

Pre-paid Domestic Sanitation				
Kilolitres per connection per month	2017/18	2018/19	2019/20	2020/21
	Tariff	Tariff	Tariff	Tariff
	Subsidised	Subsidised	Subsidised	Subsidised
	measured	measured	measured	measured
	(R/kl)	(R/kl)	(R/kl) *	(R/kl) *
0-10	3.75	7.50	8.06	8.69
>10-15	4.94	9.50	10.21	11.01
>15-20	9.59	11.50	12.36	13.33
>20-30	14.96	17.08	18.35	19.80
>30-40	16.02	19.50	20.96	22.61
>40-60	20.16	23.02	24.73	26.68
>60	20.16	10.00	10.75	11.59

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed. The Rand Water tariff is expected to be approved by Parliament and gazetted in March 2018.

Water Demand management levy

The fixed charge will cover the additional water tariffs that will be imposed by the Department of Water and Sanitation in case the City of Johannesburg exceeds their water demand allocation.

For domestic properties, a monthly water demand management levy of R22.84 per month will be charged. It will be applicable to the following:

- Residential consumers per dwelling
- Residential prepaid dwelling
- Residential indigent dwelling when using more than free water (e.g. 15kl)
- Multi dwelling per dwelling
- Multi dwelling prepaid per dwelling
- Mixed use per dwelling

For non-domestic customers, a monthly water demand management levy of R200.00 per month per stand will be charged. It will be applicable to the following:

- businesses,
- institutions,
- industrial customers; and
- commercial customers
- mixed use per stand

Note: All the above charges are exclusive of VAT.

Effluent re-use tariff

Effluent re-use will be charged where the off take is from the treatment plant at the cost of the user. Where any infrastructure has to be provided, additional charges will apply on a case by case basis dependant on the cost to Johannesburg Water and the period of the agreement.

Name of Catchment	2018/19 (R/kl)
Integrated Vaal River System (IVRS)	R 3.91
Crocodile West Marico	R 4.72

The Water Treatment Works that dispense effluent to both Integrated Vaal River System and Crocodile West Marico are listed below:

Integrated Vaal River System (IVRS)

- Olifantsvlei works
- Bushkoppies works
- Goudkoppies works
- Ennerdale works

Crocodile West Marico

- Driefontein works
- Northern works

Waste Management Services

National Treasury acknowledges that waste removal usually operates at a deficit (MFMA Circular 66). The CoJ is no exception to this trend. Municipalities are encouraged by NT to have cost- reflective tariffs for waste removal, and to explore alternative methodologies to manage solid waste, including recycling and incineration in plants that use heat energy to generate electricity. Pikitup has redefined its tariff determination principles effective 01 July 2016. These revised tariff determination principles require businesses and households to all contribute towards waste management services. This practice moves away from charging for waste management services (refuse charge) based on the number of bins to charging a levy as a contribution towards the cost associated with all waste management services. The amount of the levy to be charged will still be determined based on the market value of property.

The proposed tariffs for refuse removal services for 2018/19 are as follows:

Refuse Charge

This charge is levied to residential customers (domestic) determined based on the value of property. Properties valued at and below R200 000, as well as indigent’s households are exempt from this charge.

Proposed tariffs for domestic customers includes any building and its outbuildings registered within the City of Johannesburg’s Registered Social Landlord Pilot Scheme. Inner City Properties, as well as those in the UDZ (Urban Development Zone). The tariff below for refuse charge has been increased by 6% for the lowest property value categories and 8% for the highest property value categories as compared to last year.

The waste management service charge for residents (refuse charge) includes or covers the collection of waste from residents, limited to waste kept in an approved waste storage container (bin) excluding garden waste.

Refuse charge

Property categories		Proposed Tariff	Proposed % Increase
From	To		
0	R200 000	Exempt	Exempt
R200 001	R500 000	R125	6.0%
R500 001	R750 000	R165	6.0%
R750 001	R1 000 000	R208	6.5%
R1 000 001	R1 500 000	R220	6.5%
R1 500 001	R2 500 000	R307	7.0%
R2 500 001	R5 000 000	R320	7.5%
R5 000 000>		R327	8.0%

City Cleaning Levy

This charge is levied to all non-residential properties in the City’s Land Information System (LIS) and is determined based on the value of property. All agricultural properties, including agricultural residential properties will only attract this charge. This tariff will apply to all properties registered within the City of Johannesburg, Inner City Properties and UDZ (Urban Development Zone) that are not residential properties in the LIS system. The tariff categories for city cleaning levy is as per **table 2** below at an increase of 6% for the lowest property value and 8.5% for the highest property value as compared to last year.

Table 2:

Categories		Proposed Tariffs	Proposed % Increase
From	To		
0	R200 000	Exempt	Exempt
R200 001	R500 000	R171	6.0%
R500 001	R1 500 000	R173	6.0%
R1 500 001	R2 500 000	R248	6.5%
R2 500 001	R5 000 000	R255	6.5%
R5 000 001	R7 500 000	R395	7.0%
R7 500 001	R10 000 000	R412	7.5%
R10 000 001	R30 000 000	R553	8.0%
R30 000 000>>>		R703	8.5%

Landfills Disposal of Refuse

A tariff increase of 6% is being proposed for the financial year 2018/19. The following user charges will be payable in respect of utilising the City’s refuse disposal sites.

	Tariff (excl. vat)
(a) Refuse Disposal for each 500kg/0.5ton - Except Special Industrial Waste	R 108
(b) Refuse Disposal for each 250kg/0.25ton - Special Industrial Waste	R 108
(c) Refuse Disposal - Except Special Industrial Waste done after 12:00pm on Saturday, the whole day on Sunday and Public Holidays	R 130
(d) Refuse Disposal - organic (garden) waste (Free at Garden Sites)	R114
(e) Refuse Disposal - Soil and Other Material Suitable for Covering Landfills	R 0
(f) Refuse Disposal Outside of COJ- Soil and Other Material Suitable for Covering Landfills	R 161

Note: Any amount of waste below the minimum of 250kg/0.25 tons will be charged a tariff equivalent to 250kg/0.25tons

Safe Disposal (per ton)

A tariff increase of 6% is being proposed for the financial year 2018/19

	Tariff (excl. vat)
(a) Price per ton	R 2 714
(b) Price per 500kg/0.5ton and under	R 1 357

Note: Any amount of waste below the minimum of 250kg/0.25 tons will be charged a tariff equivalent to 250kg/0.25tons.

Non Sectional Title Properties

A tariff increase of 6% is being proposed for the financial year 2018/19 as follows:

Non sectional title properties with multiple living units is R81 per unit

This charge will be applicable to non-sectional title properties in the City zoned as residential or business which contain living units on successful application to the City. If the application fails, the commercial tariff will apply.

Non sectional title properties containing living rooms is R34 per room with shared facilities per month

This charge is applicable to non-sectional title properties in the City zoned as residential or business which contain rooms for human habitation with shared ablution facilities on successful application to the City. If the application fails, the commercial or business tariff will apply.

Animal Carcass Removals

The standard charge for an animal carcass removal service for residents when required is rescinded and will be funded from the City Cleaning Levies charged.

Additional and Lost or Stolen bins

The provision of additional bins and replacement of stolen or lost bins are provided in the bin management policy. This policy requires that stolen or lost bin could be replace once for free within an 8 years cycle. Any additional replacement of lost or stolen bins within the bin cycle period would be at a cost to resident/customer. The cost would be determine from time to time by our finance department and would include the actual cost of the bin from the supplier and delivery cost. This principle would also apply to customers/residents who want additional bins.

Bins required for special events

A deposit equals to the cost of a bin or a skip would be required from the customers. The deposit is refundable once the bins/skips has been collected or returned to Pikitup. A delivery charge amounting to R212 would be levied to all customers who requires delivery of those bins/skips. Delivery charge is not applicable to customers who chooses to collect the bins from Pikitup Depot or Stores. A daily charge of R21 per bin and R53 per skip would be levied to customer for each day the skip remain with the customers.

General

All other council services not itemised above including disposal fees will increase by 6%.

The charge in respect of any waste management services rendered and not provided for elsewhere in this tariff report shall be negotiated with Pikitup.

The City/Pikitup reserves the right to refuse the rendering of any service if the rendering thereof is impractical. The City will not refund any monies unless the user gives notification in writing. Rebates will only be backdated to a maximum of three months from the date of written notification.

Value Added Tax

All the above charges are exclusive of VAT

Electricity Services

The City applies a stepped tariff structure for electricity services. The effect thereof is that the higher the consumption, the higher the cost per kWh. The aim is to reduce electricity usage and to subsidise the lower consumption users (mostly the poor). Every year NERSA provides a guideline for general tariff increases by municipalities and distributors, as well as updates to a standard set of benchmarks which are meant to guide the tariff structure development of licensees. The indicative benchmarks proposed indicate that:

- Bulk purchase energy costs as percentage of total costs: a benchmark of 74% with an acceptable range of 58% - 78%,
- Surplus as percentage of electricity sales: a benchmark of 15% with an acceptable range of 10% - 20%,
- Total system losses: a benchmark of 10% and an acceptable range of 5% - 12%,
- Average sales price ratio to average purchase price set at a benchmark of 1:1.58 with an acceptable range of 1:1.58-1:1.62
- Spending on repairs & maintenance to be 6% of sales revenue
- Debt collection rate: 95%

The municipal tariff guideline further assumes the following escalations in each of the respective elements of the cost structure:

1. Municipal Bulk purchase at an average increase of 7.23%
2. Salaries and Wages at an average increase of consumer price index (CPI)¹ +1% i.e. 6.1%
3. Repairs and Maintenance at an average increase based on CPI i.e. 5.1%,
4. Capital Charges at an average increase of CPI (5.1%) and
5. All Other Costs at an average increase of CPI as well.

The cost of bulk purchases remains the main driver of the City's electricity services- direct costs contribute about 75% of City Power's operating budget. In line with NERSA's guideline, the City is proposing an average tariff increase of 7.37% for 2018/19. Registered indigents will continue to receive free electricity as per the City's ESP Policy.

¹ Bureau for Economic Research (BER) 2018/19

The tables below show the proposed electricity tariffs.

SEGMENT	Supply Position	Units	Block	Service Charge R/month	Capacity Charge R/month	Maximum Demand		Energy Charge													
						Summer R/kVA	Winter R/kVA	Summer c/kWh	Winter c/kWh												
Large Customer - TOU	HV	kVA	Peak	1 370,96	17 736,52	163,02	163,02	135,14	321,58												
		kWh	Standard					104,06	125,57												
		kWh	Off-peak					79,99	86,04												
Large Customer - TOU	MV	kVA	Peak	1 359,48	3 781,00	175,29	175,29	135,14	321,58												
		kWh	Standard					104,06	125,57												
		kWh	Off-peak					79,99	86,04												
Large Customer - TOU	LV	kVA	Peak	988,71	883,95	187,56	187,56	135,14	321,58												
		kWh	Standard					104,06	125,57												
		kWh	Off-peak					79,99	86,04												
Large Customer	MV	kVA		741,53	4 004,35	175,29	175,29	117,18	138,69												
Large Customer	LV	kVA		617,95	943,67	187,54	187,54	125,53	147,03												
Large Customer Reactive Energy	c/kVArh							19,63													
Business	400 V	kVA	< 50	370,77	355,49																
		kWh	0 - 500					180,53	188,99												
		kWh	501 - 1000					198,15	205,75												
		kWh	1001 - 2000					207,79	214,93												
		kWh	2001 - 3000					215,37	222,15												
		kWh	> 3000					222,36	228,80												
		kVA	< 100					370,77	507,99												
		kWh	0 - 500									180,53	188,99								
		kWh	501 - 1000									198,15	205,75								
		kWh	1001 - 2000									207,79	214,93								
		kWh	2001 - 3000									215,37	222,15								
		kWh	> 3000									222,36	228,80								
		kVA	< 500									370,77	807,08								
		kWh	0 - 500													180,53	188,99				
		kWh	501 - 1000													198,15	205,75				
		kWh	1001 - 2000													207,79	214,93				
		kWh	2001 - 3000													215,37	222,15				
		kWh	> 3000													222,36	228,80				
		kVA	> 500													370,77	1 368,58				
		kWh	0 - 500																	180,53	188,99
kWh	501 - 1000	198,15	205,75																		
kWh	1001 - 2000	207,79	214,93																		
kWh	2001 - 3000	215,37	222,15																		
kWh	> 3000	222,36	228,80																		

SEGMENT	Supply Position	Units	Block	Service Charge R/month	Capacity Charge R/month	Maximum Demand		Energy Charge	
						Summer R/kVA	Winter R/kVA	Summer c/kWh	Winter c/kWh
Business Prepaid	400 V	kVA	0 - 500	-				185,80	185,80
		kWh	501 - 1000					203,46	203,46
		kWh	1001 - 2000					213,12	213,12
		kWh	2001 - 3000					220,72	220,72
		kWh	> 3000					227,73	227,73
		kVA	> 50	0,00	0,00				
		kWh	0 - 500					185,80	185,80
		kWh	501 - 1000					203,46	203,46
		kWh	1001 - 2000					213,12	213,12
		kWh	2001 - 3000					220,72	220,72
kWh	> 3000					227,73	227,73		
Reseller Business (Conventional)	400 V	kVA	< 50	370,77	355,49				
		kWh	0 - 500					164,20	172,94
		kWh	501 - 1000					180,71	188,59
		kWh	1001 - 2000					189,74	197,16
		kWh	2001 - 3000					196,84	203,89
kWh	> 3000					203,39	210,10		
Agricultural	400 V	kVA	< 50	370,77	498,72			138,81	160,65
Domestic TOU 3 Ø	230 V	A	60						
		A	80	123,01	496,39				
		kWh	Peak					144,04	331,38
kWh	Standard					113,94	135,75		
kWh	Off-peak					89,64	95,79		
Domestic TOU 1 Ø	230 V	A	60						
		A	80	123,01	398,47				
		kWh	Peak					144,04	331,38
kWh	Standard					113,94	135,75		
kWh	Off-peak					89,64	95,79		
Domestic 3 Ø Seasonal	230 V	A	60	123,01	451,43				
		A	80	123,01	496,39				
		kWh	0 - 500					112,99	134,80
		kWh	501 - 1000					130,52	152,33
		kWh	1001 - 2000					140,58	162,39
		kWh	2001 - 3000					148,64	167,16
kWh	> 3000					156,22	178,03		
Domestic 1 Ø Seasonal	230 V	A	60	123,01	362,38				
		A	80	123,01	398,47				
		kWh	0 - 500					112,99	134,80
		kWh	501 - 1000					130,52	152,33
		kWh	1001 - 2000					140,58	162,39
		kWh	2001 - 3000					148,64	167,16
kWh	> 3000					156,22	178,03		

SEGMENT	Supply Position	Units	Block	Service Charge R/month	Capacity Charge R/month	Maximum Demand		Energy Charge		
						Summer R/kVA	Winter R/kVA	Summer c/kWh	Winter c/kWh	
Domestic 3 Ø	230 V	A	80	123,01	496,39					
		kWh	0 - 500						118,80	118,80
		kWh	501 - 1000						136,33	136,33
		kWh	1001 - 2000						146,39	146,39
		kWh	2001 - 3000						154,45	154,45
		kWh	> 3000						162,03	162,03
Domestic 1 Ø	230 V	A	60	123,01	362,38					
		A	80							
		kWh	0 - 500						118,80	118,80
		kWh	501 - 1000						136,33	136,33
		kWh	1001 - 2000						146,39	146,39
		kWh	2001 - 3000						154,45	154,45
Domestic 1 Ø	230 V	A	80	123,01	398,47					
		kWh	0 - 500						118,80	118,80
		kWh	501 - 1000						136,33	136,33
		kWh	1001 - 2000						146,39	146,39
		kWh	2001 - 3000						154,45	154,45
		kWh	> 3000						162,03	162,03
Domestic Prepaid	230 V	kWh	0 - 500	-						
		kWh	501 - 1000						124,71	124,71
		kWh	1001 - 2000						141,69	141,69
		kWh	2001 - 3000						152,13	152,13
		kWh	> 3000						171,87	171,87
Reseller Domestic (Conventional)	230 V	A	80	123,59	498,72					
		kWh	0 - 500						106,63	106,63
		kWh	501 - 1000						123,10	123,10
		kWh	1001 - 2000						132,54	132,54
		kWh	2001 - 3000						140,11	140,11
Reseller Domestic (Prepaid)	230 V	kWh	0 - 500							
		kWh	501 - 1000						147,23	147,23
		kWh	1001 - 2000						111,11	111,11
		kWh	2001 - 3000						126,89	126,89
		kWh	> 3000						136,62	136,62
Life Line Conventional Life Line Energy	230V									
	230 V									
Robot Intersections								231,58	231,58	
Streetlights & Billboard per Luminaire								259,61	259,61	

Segment	Overall Tariff Escalation Rates			
	FY18	FY19	FY20	FY21
Large Power User (MV-TOU)	2.28%	7,55%	9,02%	7,31%
Large Power User (LV-TOU)	2.28%	7,54%	9,02%	7,31%
LPM-MV	2.28%	7,37%	9,02%	7,31%
LPU-LV	2.28%	7,37%	9,02%	7,31%
Business Conventional	2.28%	5,79%	9,02%	7,31%
Business Prepaid	2.28%	18,59%	9,02%	7,31%
Agricultural	2.28%	7,37%	9,02%	7,31%
Residential Conventional	2.28%	7,37%	9,02%	7,31%
Residential Prepaid	2.28%	16,06%	9,02%	7,31%
Reseller Residential Conventional	2.28%	7,37%	9,02%	7,31%
Reseller Business Conventional	2.28%	7,37%	9,02%	7,31%
Totals	2.28%	7,37%	9,02%	7,31%

Overall impact of tariff increases on households

The following table shows the overall expected impact of the proposed tariff increases on various households.

Table SA14: Household bills

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19 % incr.	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Rand/cent										
Monthly Account for Household - 'Middle Income Range'	1									
Rates and services charges:										
Property rates		256.71	272.13	288.17	306.04	306.04	–	306.04	323.51	343.79
Electricity: Basic levy		397.85	415.46	442.02	444.93	444.93	9.1%	485.39	529.07	567.75
Electricity: Consumption		1 040.10	1 166.90	1 241.50	1 249.70	1 249.70	9.1%	1 363.30	1 486.00	1 594.63
Water: Consumption		329.47	375.00	417.46	506.76	506.76	13.2%	573.79	616.25	664.93
Sanitation		229.78	264.25	298.36	334.76	334.76	14.2%	382.30	404.12	429.45
Refuse removal		146.78	158.52	147.00	156.00	156.00	5.8%	165.00	173.91	184.17
sub-total		2 400.69	2 652.26	2 834.51	2 998.19	2 998.19	9.3%	3 275.82	3 532.86	3 784.72
VAT on Services		300.16	333.22	356.49	376.90	376.90	7.2%	445.47	481.40	516.14
Total large household bill:		2 700.85	2 985.48	3 191.00	3 375.09	3 375.09	10.3%	3 721.29	4 014.26	4 300.86
% increase/-decrease		–	10.3%	6.9%	5.8%	–	–	10.3%	7.9%	7.1%
Monthly Account for Household - 'Affordable Range'	2									
Rates and services charges:										
Property rates		154.03	163.28	172.90	183.63	183.63	–	183.63	194.11	206.28
Electricity: Basic levy		397.85	415.46	442.02	444.93	444.93	9.1%	485.39	529.07	567.75
Electricity: Consumption		453.15	508.40	540.90	544.45	544.45	9.1%	594.00	647.46	694.78
Water: Consumption		237.17	268.85	297.31	371.96	371.96	13.6%	422.54	453.81	489.66
Sanitation		118.04	135.75	153.28	171.97	171.97	45.4%	250.00	197.96	210.37
Refuse removal		128.65	144.08	113.27	118.00	118.00	5.9%	125.00	131.75	139.52
sub-total		1 488.89	1 635.82	1 719.68	1 834.94	1 834.94	12.3%	2 060.56	2 154.16	2 308.36
VAT on Services		186.88	206.16	216.55	231.18	231.18	11.6%	281.54	294.01	315.31
Total small household bill:		1 675.77	1 841.98	1 936.23	2 066.12	2 066.12	13.4%	2 342.10	2 448.17	2 623.67
% increase/-decrease		–	9.9%	5.1%	6.7%	–	–	13.4%	4.5%	7.2%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3									
Rates and services charges:										
Property rates		–	–	–	–	–	–	–	–	–
Electricity: Basic levy		–	–	–	–	–	–	–	–	–
Electricity: Consumption		271.89	305.04	324.54	326.67	326.67	9.1%	356.4	388.4	416.79
Water: Basic levy		–	–	–	–	–	–	–	–	–
Water: Consumption		144.87	162.7	177.16	194.32	194.32	13.8%	221.19	233.13	246.88
Sanitation		–	–	–	–	–	–	–	–	–
Refuse removal		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
sub-total		416.76	467.74	501.7	520.99	520.99	10.9%	577.59	621.53	663.67
VAT on Services		58.35	65.48	70.24	72.94	72.94	3.2%	86.64	93.23	99.55
Total small household bill:		475.11	533.22	571.94	593.93	593.93	11.8%	664.23	714.76	763.22
% increase/-decrease		–	12.2%	7.3%	3.8%	–	–	11.8%	7.6%	6.8%

Free Basic Services: Basic Social Services Package

The ESP assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services households are required to register in terms of the City’s Expanded Social Package Policy. The Policy will be reviewed to ensure that it is aligned to national government policies supporting indigent customers, and better profile the programs of the City as they relate to poverty reduction, and social support. About 146 612 households are currently registered and the number is expected to increase to around 400 000 over the medium term.

Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement are contained in Table A10 (Basic Service Delivery Measurement).

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

COUNCIL RESOLUTIONS

Council Resolutions

OPERATING BUDGET

IT IS RECOMMENDED

1. That the draft consolidated operating revenue of R53.3 billion, operating expenditure of R51.7 billion, taxation of R275.4 million and capital grants and contributions of R3.1 billion for the City of Johannesburg for the financial year 2018/19, and the indicatives for the projected medium term period 2019/20 to 2020/21 be noted as set out in the following attachments:
 - 1.1 The consolidated operating budget for the City, Core Administration and Municipal Entities as reflected in Annexure A, B and C.
 - 1.2 The operating revenue and expenditure budget by vote for the City as reflected in Annexure D.

2. That the subsidies payable by Core Administration to the following Municipal Entities be noted: –

Municipal Entity	Adjusted Budget 2017/18	Budget 2018/19	Estimate 2019/20	Estimate 2020/21
	R 000	R 000	R 000	R 000
Pikitup	617 166	691 719	733 043	776 915
Johannesburg Roads Agency	896 443	1 013 848	1 315 397	1 658 898
Metrobus	504 212	539 694	587 654	623 343
Johannesburg City Parks and Zoo	737 022	802 518	857 111	915 717
Johannesburg Development Agency	28 707	32 940	28 151	29 812
Johannesburg Property Company	368 134	454 399	478 660	512 725
Metropolitan Trading Company	143 670	200 278	198 570	197 715
Johannesburg Social and Housing Company	14 807	12 157	13 928	16 946
Joburg City Theatres	104 432	111 444	117 534	124 469
Total subsidies to ME's	3 414 593	3 858 997	4 330 048	4 856 540

3. That the supporting information contained in the 2018/19 – 2020/21 Draft Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be noted in conjunction with this report.

4. That the Accounting Officer:
 - 2.1 In accordance with chapter 4 of the Systems Act:

- (a) Make public the annual consolidated operating budget and other documents referred to in section 17(3) of the MFMA;
- (b) Invite the local community to submit representations in connection with the annual consolidated operating budget;

CAPITAL BUDGET

IT IS RECOMMENDED

1. That the draft capital budget of R7 668 068 000 for the year 2018/19, R9 011 100 000 for the year 2019/20 and R9 728 660 000 for the year 2020/21 of the City of Johannesburg be noted in terms of Section 16 (3) of the MFMA as set out in the following schedules:
 - 1.1 Capital budget by vote for each of the Municipal Entities and Core Administration as reflected in Annexure A.
 - 1.2 Capital budget by project for each of the Municipal Entities and Core Administration as reflected in Annexure B.
5. That the Accounting Officer:
 - 2.1 In accordance with chapter 4 of the Systems Act:
 - (a) Make public the annual consolidated operating budget and other documents referred to in section 17(3) of the MFMA;
 - (b) Invite the local community to submit representations in connection with the annual consolidated operating budget;
 - 2.2 Submit the annual consolidated operating budget:
 - (a) In both printed and electronic formats to the National and Provincial Treasury;
 - (b) In either format to any prescribed national or provincial organs of state and to such other municipalities as may be affected by the budget.

TARIFFS

IT IS RECOMMENDED

1. That the tariff of charges for the 2018/19 budget, as tabled, be noted.

PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance of the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act.

The Budget Steering Committee (BSC) consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The purpose of the Budget Steering Committee is to ensure that:

- The process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the City’s IDP and the Budget, considering the need to protect the financial sustainability of the municipality;
- The municipality’s revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- The various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

In addition to the BSC, the City has established the Technical Budget Steering Committee (TBSC) that plays an advisory role. The TBSC focuses on the technical analysis of budget proposals and is intended to augment the work of the BSC. The TBSC and BSC meetings were held on 27 - 28 November 2017 and on 16- 18 January 2018, respectively.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August) a time schedule that sets out the process to revise the IDP and prepare the Budget.

Key dates applicable to the process were:

Budget and tariff process 2017/18	Timeframe	Status
Mayoral Lekgotla 1	13- 15 November 2017	√
Presentations of budget proposals to Technical Budget Steering Committee	27- 28 November 2017	√
Budget Steering Committee meetings	16- 18 and 22 January 2018	√
Budget Lekgotla 2	13-14 February 2018	√

Budget and tariff process 2017/18	Timeframe	Status
NT Engagements (Mid- year Review)	1-2 February 2018	✓
Submission of final budget files and proposals by departments and entities to Budget Office	23 February 2018	✓
Mayoral Committee considers tabled draft IDP, Budget, Tariffs, SDBIPs and Business Plans	15 March 2018	✓
Tabling of the draft IDP, Budget, Tariffs, SDBIPs and Business Plans at Council	20 March 2018	
IDP, Budget and Tariffs outreach process	March- April 2018	
Approval of IDP, Budget, Tariffs, SDBIPs and Business Plans by Mayoral Committee	08 May 2018	
Council approval of final IDP, Budget, Tariffs, SDBIPs and Business Plans	25 May 2018	

The process for the 2018/19 MTB commenced with the 1st Budget Lekgotla that was held on 13- 15 November 2017. The objectives of the Lekgotla were to reflect on the progress made in relation to the service delivery imperatives, discuss the strategic direction of the new leadership and to reach an agreement on key focus areas, priorities and interventions.

Subsequent to the Budget Lekgotla, Budget Guidelines were issued to departments and municipal entities (MEs), in line with the recommendations of the Mayoral Lekgotla. Departments and MEs presented their budget proposals to the Technical Budget Steering Committee hearings held on 27- 28 November 2017 and to the Budget Steering Committee held on 16-18 and 22 January 2018. The BSC is established in terms of the local government regulatory framework, and for the City of Johannesburg incorporates additional members co-opted to assist in the formulation of strategic priorities. The Budget Steering Committee reviews and evaluates key priority programmes for the clusters, departments and entities in the short and medium term and outcomes thereof in relation to GDS imperatives and the strategic direction as set at Mayoral Lekgotla. It further deliberates on performance targets and indicators and reviews the proposed operating and capital expenditures. In between are sessions at executive management level that seek to develop programme content and shared understanding of priorities, interventions and focus areas.

The assessment of the Budget Steering Committee hearings was then presented to the second Budget Lekgotla held on 13- 14 February 2018. Draft Medium Term Budget allocations were determined to guide the Budget Lekgotla, and create focussed discussions. Departments and MEs were requested to prepare their draft budgets in line with the indicative allocations and to align the budget to the key strategic priorities/programmes.

2.1.2. IDP and Service Delivery and Budget Implementation Plan

The City's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, and management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. There will be areas revised in line with the new strategic priorities, and to create focus in resource allocation. The Inner City regeneration and the facilitation of economic growth to no less than 5% of the gross value added (GVA) have been pronounced as the top two priorities.

The process plan applicable to this revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Compilation of the SDBIP; and
- The review of the performance management and monitoring processes

With the compilation of the 2018/19 MTB, each department/function had to review its business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2017/18 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

1.1.3 Review of the Financial Development Plan

The financial development plan has been reviewed in line with historic performance trends and the local government regulatory framework, and used to confirm both the adjustment budget and the 2018/19 budget indicatives. The outcomes of the process were used to inform the resource allocation process. The funding model still relies heavily on revenue generated from trading services through tariffs, supported by grants and loans. Built into the models are modules that recognise constraints as a result of existing commitments and the projected financial position. Optimisation as a modelling technique was used to arrive at budget limits that put the organisation at a sound financial position. The modelling process also shed light on the performance of major revenue sources in relation to capital investments made, providing a rich background of evaluating budget proposals.

2.1.4 Community Consultation

As per legislative requirements, once the draft budget is tabled in Council, it must be made available for the public to comment on. The public participation process will be undertaken in line with the prescripts of the MFMA, Municipal Systems Act, and other applicable legislation. The program is managed in conjunction with the Office of the Speaker. The tabling of the draft budget in March 2018 will mark the commencement of community participation, encourage discussion with all stakeholders and provide an opportunity for feedback.

The public participation process will take place throughout the month of April 2018 with the support of the City's regional structures. The IDP, the Budget and all tariff related policies will form a package of document for consultation.

The outcome of the public participation process on the draft budget and proposed tariffs will be considered and be used to refine the draft budget for Council's approval in May 2018.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

Budgeting takes place within the overall City planning framework. The City's Growth and Development Strategy (GDS) and IDP are the primary point of reference for the MTB. Accordingly, the 2018/19 MTB addresses the following key programmes in the IDP:

- Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021;
- Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress;
- Create a culture of enhanced service delivery with pride;
- Create a sense of security through improved public safety;
- Create an honest and transparent City that fights corruption;
- Create a City that responds to the needs of citizens, customers, stakeholder and businesses.
- Enhance our financial sustainability;
- Encourage innovation and efficiency through the Smart City programme; and
- Preserve our resources for future generations.

In addition to the five-year IDP, the City is in a process of revising the GDS which primarily focuses on a longer-term horizon; 15 to 20 years. The revised GDS is aimed to give expression of the new administration's strategic objectives and long-term vision for the City.

The following new outcomes for the revision of the GDS have been approved for public consultation:

- Grow the economy and create jobs
- Enhance quality of life by improving services and taking care of the environment
- Advance pro-poor development that provides meaningful redress
- Build caring, safe and secure communities
- Institute an honest, responsive and productive government

The 2018/19 MTB has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand				
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Inner city regeneration, including key economic nodes	64 771	71 519	79 568
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Joburg Open	6 185	6 519	6 904
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Partnership engagement and support towards Social development programmes	621	655	693
Promote economic development and attract investment that creates jobs towards achieving 5% economic growth	Operational expenditure component of the Public Transport Network Grant (PTNG)	485 936	501 594	518 349
Promote economic development and attract investment that creates jobs towards achieving 5% economic growth	Rea Vaya fare revenue generated	141 530	282 571	290 754
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	17200 Mixed housing opportunities created for households including Housing data base, special cases and military veterans.	153 162	161 433	170 958
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Income at Facilities	20 135	21 220	22 471
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Income at Heritage Facilities	995	1 049	1 110
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Residents live, work and play close to work, leisure and cultural opportunities	23 994	22 859	20 378
Ensure pro-poor development that addresses inequality and provides meaningful redress	Agency fees for development and other income	11 418	12 103	12 829
Create a culture of enhanced service delivery with pride	Billing tenants for rentals in COJ properties	146 396	159 328	168 868
Create a culture of enhanced service delivery with pride	other income	1 555	1 555	1 648
Create a sense of security through improved public safety		266 388	281 039	297 620
Create a sense of security through improved public safety	Addressing the shortfall of 1 500 Metro police officers	-	-	-
Create a sense of security through improved public safety	Day to day programme ambulance services	130 332	137 631	145 751
Create a sense of security through improved public safety	Day to day programme other revenue	36 812	38 800	41 089
Create a sense of security through improved public safety	IDP Programme - Ambulance fees, Fire fighting Services and Ambulance grand	26 816	28 264	29 932
Create a sense of security through improved public safety	Traffic Enforcement	486 704	512 986	543 251
Create an honest and transparent City that fights corruption		-	-	-
Create a City that responds to the needs of citizens, customers and businesses	Services and programmes promoting a Long and Healthy life for all.	161 785	163 314	172 950
Enhance our financial sustainability	Billing for Commercial and Domestic Services	1 699 271	1 801 227	1 909 301
Enhance our financial sustainability	Enhancing Financial Sustainability	18 842 840	20 150 421	21 664 094
Enhance our financial sustainability	Improving revenue collection	17 053 179	18 480 261	19 604 400
Enhance our financial sustainability	Proportion of earned income against total revenue including subsidy	67 653	71 420	75 922
Enhance our financial sustainability	Revenue Collection	177 387	186 966	194 677
Enhance our financial sustainability	Revenue Management	11 840 708	12 713 864	13 714 233
Enhancing our financial sustainability	Revenue Completeness	20 215	27 374	28 990
Encourage innovation and efficiency through the Smart City programme	Revenue is derived from sale of services which includes Metro Ethernet, Dark fibre, wireless access, Fibre access, internet break-out, VOIP and Biometrics. (Broadband)	34 573	36 647	38 846
Preserve our resources for future generations	Early Childhood development	-	-	-
Preserve our resources for future generations	Water Recovery	629	667	707
Other Programmes	Insurance recoveries	-	-	-
Other Programmes	Revenue generation	68 428	71 759	75 993
Day-to Day Programmes		-	-	-
Day-to Day Programmes	Asphalt sales	190	200	210
Day-to Day Programmes	Developers Contribution	50 240	53 460	53 880
Day-to Day Programmes	EPWP Programmes	-	-	-
Day-to Day Programmes	Gautrans Maintenance	11 660	12 310	13 090
Day-to Day Programmes	limproving revenue collection	505	532	563
Day-to Day Programmes	Infrastructure Skills Development Grant	7 200	7 500	8 000
Day-to Day Programmes	Insurance	3 440	3 230	3 440
Day-to Day Programmes	Jobbings	35 760	37 380	39 750
Day-to Day Programmes	Management Fees	37 510	39 540	39 070
Day-to Day Programmes	Number of proficient and well managed City housing stock & associated infrastructure	149 932	64 167	67 952
Day-to Day Programmes	Other Sales	800	850	910
Day-to Day Programmes	recovery legal services	150	158	167
Total Revenue (excluding capital transfers and contributions)		53 306 902	57 223 952	61 185 459

Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand				
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Developing pro-active maintenance and service teams	267 664	335 939	369 852
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Early Childhood development	10 151	10 340	11 982
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Improved quality of life for the residents of the City's over 180 informal settlements.	485 966	590 331	727 356
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Improved safety levels and decreased congestion for road users throughout the City.	1 503 372	2 033 922	2 093 498
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Improved support to SMMEs in the City to empower more entrepreneurs	111 426	115 897	116 914
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Increased infrastructure investment (from both public and private sectors)	83 400	87 900	155 400
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Inner city regeneration, including key economic nodes	25 525	54 741	61 054
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Meaningful progress towards addressing the R170 billion infrastructure backlog resulting in better quality, reliable services for the City's residents	47 711	61 915	65 662
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Optimal utilisation of grant funding to maximise the City's equitable share and rollout more grant funded programs	7 117	7 117	9 617
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Other declining CBDs - Detailed assessment and intervention plans for identified CBDs	1 865	2 106	2 243
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid.	14 000	14 840	15 731
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	The achievement of inclusive economic growth that drives job creation.	86 173	52 604	57 657
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	The need to address the high levels of youth unemployment in the City.	15 617	27 429	33 883
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Transit Oriented Development Corridors (implementation of projects)	2 057	2 322	2 472
Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment by 2021	Working to cut red tape and improve the ease of doing business in the City	6 883	6 883	6 883
Promote economic development and attract investment that creates jobs towards achieving 5% economic growth	Inner City regeneration including key economic nodes	4 208	3 650	4 105
Promote Economic Development, Investment: GVA 5% by 2021 and Infrastructure Development	Increased infrastructure investment (from both public and private sectors)	11 465	12 108	12 841
Promote Economic Development, Investment: GVA 5% by 2021 and Infrastructure Development	Inner city regeneration, including key economic nodes	14 965	15 608	16 341
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride	35 744	37 629	39 798
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Compact, integrated and liveable urban form and spaces- (SAF Mining Land)	2 298	2 588	2 751
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Consolidated Town Planning Scheme- Operations- Communication of implications across various areas in the city.	17 383	18 407	19 565
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Efficient and effective transport (Public and Freight) connecting home, work, culture and leisure	27 209	40 585	43 194
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Fast-tracking service delivery, especially to poorer communities	79 926	88 100	97 006
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Improved care for the most vulnerable in our City providing them with a greater quality of life and dignity	26 000	29 657	32 785
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Improved safety levels and decreased congestion for road users throughout the City.	-	-	-
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Increasing the delivery of housing	489 876	493 150	522 007
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	M & E for diphetogo programmes (ESP & Substance abuse)	2 200	9 768	10 287
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	One Stop Walk in Centres and Single Window Citizens Interfac	4 400	5 408	5 386
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Policy development and reseach	8 983	9 547	11 873
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Prioritising the formalisation of informal settlements	115 998	-	-
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Priority Area Planning and Implementation	2 490	2 803	2 981
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid.	7 829 810	8 072 645	8 549 579
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Residents live, work and play close to work, leisure and cultural opportunities	720 114	1 027 724	1 085 387
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Support programmes for people living and working on the streets	11 700	16 390	17 932
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	Support programmes for Targeted beneficiaries	9 100	9 574	11 549
Ensure pro-poor development that addresses inequality and poverty and provides meaningful redress	The need to address the high levels of youth unemployment in the City.	12 734	13 344	18 262
Ensure pro-poor development that addresses inequality and provides meaningful redress	Fast tracking acquisition of buildings in the Inner City for housing	2 655	4 638	4 916
Pro-poor Development providing meaningful redress including income and spatial income inequality and efficient and effective transport (Public and Freight)	Fast-tracking acquisition of buildings in the Inner City for housing	13 807	14 581	15 464
Pro-poor Development providing meaningful redress including income and spatial income inequality and efficient and effective transport (Public and Freight)	Identifying land to be serviced before any human settlements are built	13 807	14 581	15 464
Create a culture of enhanced service delivery with pride	A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride	227 828	240 346	254 687
Create a culture of enhanced service delivery with pride	Creating a responsive administration focused on delivering service with pride to the City's residents	73 436	78 322	83 220
Create a culture of enhanced service delivery with pride	Developing pro-active maintenance and service teams	349 336	374 229	397 812
Create a culture of enhanced service delivery with pride	Enhanced access to ICT infrastructure, including free Wi-Fi	450 209	568 358	625 826
Create a culture of enhanced service delivery with pride	Fast-tracking service delivery, especially to poorer communities	103 700	124 111	149 653
Create a culture of enhanced service delivery with pride	Increased infrastructure investment (from both public and private sectors)	8 200	8 900	9 000
Create a culture of enhanced service delivery with pride	Maintain service delivery standards	12 329	13 468	14 326
Create a culture of enhanced service delivery with pride	Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid.	1 003 417	1 057 601	1 120 000
Create a culture of enhanced service delivery with pride	Providing safe and secure communities for residents of our City.	654 289	-	-
Create a sense of security through improved public safety	By-Law Management	832 670	1 134 015	905 155
Create a sense of security through improved public safety	Creating a responsive administration focused on delivering service with pride to the City's residents	63 478	48 154	51 055
Create a sense of security through improved public safety	Crime Prevention	838 135	1 014 815	1 093 448
Create a sense of security through improved public safety	Improved care for the most vulnerable in our City providing them with a greater quality of life and dignity	25 400	30 289	33 921

Strategic Objective R thousand	Goal	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Create a sense of security through improved public safety	Increasing the levels of public safety and sense of security experienced by residents of our City.	239 752	325 321	610 840
Create a sense of security through improved public safety	Integrated Intelligence Operation Centre	10 916	12 480	14 660
Create a sense of security through improved public safety	Reducing petty crimes and enforcing by-laws	39 358	121 705	129 015
Create a sense of security through improved public safety	Traffic Enforcement	1 090 044	1 083 556	1 172 457
Create an honest and transparent City that fights corruption	A performance-driven organisational structure for the City that enables a more responsive government able to achieve its political mandate	600	720	730
Create an honest and transparent City that fights corruption	Driving the "service with pride" campaign	439	783	512
Create an honest and transparent City that fights corruption	Fast-tracking service delivery, especially to poorer communities	117 504	129 520	756 185
Create an honest and transparent City that fights corruption	Increasing forensic investigative capability and controls	134 241	157 773	178 378
Create an honest and transparent City that fights corruption	Increasing forensic investigative capability and controls \ Maintain quality standard of Coporate Governance	6 363	7 757	7 798
Create a City that responds to the needs of citizens, customers and businesses	A performance-driven organisational structure for the City that enables a more responsive government able to achieve its political mandate	66 443	70 380	74 795
Create a City that responds to the needs of citizens, customers and businesses	A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride	11 436	3 672	3 903
Create a City that responds to the needs of citizens, customers and businesses	Driving the "service with pride" campaign	881 903	929 147	988 762
Create a City that responds to the needs of citizens, customers and businesses	Efficient processing of building plan applications	27 624	35 916	38 203
Create a City that responds to the needs of citizens, customers and businesses	Efficient processing of outdoor advertising applications	33 140	29 836	31 719
Create a City that responds to the needs of citizens, customers and businesses	Efficient processing of town planning applications	52 990	55 990	59 618
Create a City that responds to the needs of citizens, customers and businesses	Improved care for the most vulnerable in our City providing them with a greater quality of life and dignity	140 800	148 954	159 335
Create a City that responds to the needs of citizens, customers and businesses	Improved quality of life for the residents of the City's over 180 informal settlements.	174 276	186 148	197 316
Create a City that responds to the needs of citizens, customers and businesses	Improved safety levels and decreased congestion for road users throughout the City.	136 071	138 169	171 300
Create a City that responds to the needs of citizens, customers and businesses	Increasing responsiveness to billing problems	183 873	197 896	212 583
Create a City that responds to the needs of citizens, customers and businesses	Increasing the levels of public safety and sense of security experienced by residents of our City.	736 996	953 712	1 018 461
Create a City that responds to the needs of citizens, customers and businesses	Inner city regeneration, including key economic nodes	32 883	35 895	39 525
Create a City that responds to the needs of citizens, customers and businesses	Instilling best service standards by City employees	102 408	101 938	105 141
Create a City that responds to the needs of residents	Instilling best service standards by City employees and Finalising the skills audit	12 478	7 451	8 286
Enhance our financial sustainability	A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride	74 279	86 947	92 274
Enhance our financial sustainability	Creating a responsive administration focused on delivering service with pride to the City's residents	17 344	18 316	19 423
Enhance our financial sustainability	Cutting wasteful expenditure on non-core functions	289 935	303 525	321 026
Enhance our financial sustainability	Cutting wasteful expenditure on non-core functions and Managing budget performance	7 535	11 316	11 815
Enhance our financial sustainability	Focusing on driving up capital expenditure investment in infrastructure	37 132	37 794	40 070
Enhance our financial sustainability	GIS System Development	26 622	28 207	29 961
Enhance our financial sustainability	Improve governance and attainment of clean audit	16 152	16 000	16 800
Enhance our financial sustainability	Improved governance and attainment of clean audit	14 125	14 973	15 872
Enhance our financial sustainability	Improving revenue collection	489 375	577 821	616 415
Enhance our financial sustainability	Instilling best service standards by City employees	1 007	1 120	1 187
Enhance our financial sustainability	Interventions to mitigate electricity constraints	12 215 454	13 338 480	13 457 268
Enhance our financial sustainability	Meaningful progress towards addressing the R170 billion infrastructure backlog resulting in better quality, reliable services for the City's residents	2 919 013	2 914 362	3 041 776
Enhance our financial sustainability	Spatial Information Maintenance	28 322	29 999	31 858
Enhancing our financial sustainability	Cutting wasteful expenditure on non-core functions	9 696	10 240	10 859
Encourage innovation and efficiency through the Smart City programme	Enhanced access to ICT infrastructure, including free Wi-Fi	27 526	26 156	29 132
Encourage innovation and efficiency through the Smart City programme	Focused improvement of ICT equipment and software	116 623	123 041	130 178
Encourage innovation and efficiency through the Smart City programme	Improved safety levels and decreased congestion for road users throughout the City.	803 396	706 808	748 465
Encourage innovation and efficiency through the Smart City programme	Increasing forensic investigative capability and controls	332 520	306 614	403 584
Encourage innovation and efficiency through the Smart City programme	Provide eWorld and eLearning at Public Libraries and outdoor facilities for access to WiFi in a safe environment.	4 375	5 210	6 236
Smart City and Innovation	Enhanced access to ICT infrastructure, including free Wi-Fi	1 232	1 399	1 483
Smart City and Innovation	Focused improvement of ICT equipment and software	5 770	6 094	6 462
Preserve our resources for future generations	A healthy life for all.	238 081	252 100	268 905
Preserve our resources for future generations	Climate Change	5 185	5 475	4 460
Preserve our resources for future generations	Creating a responsive administration focused on delivering service with pride to the City's residents	10 000	5 000	-
Preserve our resources for future generations	Environmental Protection	28 332	34 613	36 411
Preserve our resources for future generations	Integrated Planning, Policy Development and Standard Setting	7 131	6 688	7 113
Preserve our resources for future generations	Interventions to mitigate landfill airspace shortages	187 304	199 064	211 008
Preserve our resources for future generations	Interventions to mitigate water shortages	3 026	2 233	2 337
Preserve our resources for future generations	Prioritising the formalisation of informal settlements	1 146 013	2 043 862	2 224 642
Preserve our resources for future generations	Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid.	-	1 590	1 685
Preserve our resources for future generations	Service delivery to informal settlements	233 511	245 821	260 324
Preserve our resources for future generations	Waste Management	10 228	14 428	13 891
Continuation of previous IDP programmes	Insert programmes on GDS/IDP sheet	-	-	-
Improve service delivery: Performance and culture	Developing pro-active maintenance and service teams	84 389	94 000	104 717
Other Programmes		22 150	23 371	24 768
Other Programmes	Audit Assurance on Mayoral priorities	48 233	33 510	35 999
Other Programmes	Combine Assurance Strategies	2 000	-	-
Other Programmes	Compliance Universe, matrix	-	-	-
Other Programmes	Creating a responsive administration focused on delivering service with pride to the City's residents	69 966	12 994	13 826
Other Programmes	Deliver Public Library Services focussing on learning, education and skills development.	69 783	73 999	76 364
Other Programmes	Deliver Reading Development Programmes and Literacy Training in a pro-poor manner to address inequalities. .	26 652	27 406	30 024

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Strategic Objective	Goal	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand				
Other Programmes	Delivering of ECD programme by library services to creches/ECD centres/caregivers.	16 285	17 755	19 303
Other Programmes	Delivering of library services to Old Age Homes and Correctional Services.	13 763	14 546	17 615
Other Programmes	Economic development through job creation	52 519	55 434	58 646
Other Programmes	Empowerment-Community/ Petitioners Development on Street Alive/Street Calming Concepts	5 477	5 535	6 900
Other Programmes	Increasing forensic investigative capability and controls	36 370	54 951	63 455
Other Programmes	Information Resources Management for public libraries, depots, programs and extension services.	59 882	63 230	66 036
Other Programmes	Parity	162 546	172 949	183 499
Other Programmes	Risk Financing	155 174	172 564	182 460
Other Programmes	Strategic Appointments	120 065	127 045	135 176
Day-to Day Programmes		1 362 553	1 553 116	1 755 935
Day-to Day Programmes	Rea Vaya stations (including stations precincts) and depots maintained	69 442	70 000	70 500
Day-to Day Programmes	Administration and Operational costs	249 863	264 209	280 145
Day-to Day Programmes	Administration of security access control structures	437	461	600
Day-to Day Programmes	Air Quality and Climate change	9 732	12 642	13 504
Day-to Day Programmes	Area Based Management, CID interactions, Special Projects management, Inner City Transformation, Urban Decay Assessment	27 912	31 694	33 691
Day-to Day Programmes	ARP Operating Budget	5 865	6 217	6 631
Day-to Day Programmes	Benchmark study conducted	1 303	1 466	1 700
Day-to Day Programmes	BMS Support to Community Development Directorates	34 676	36 655	38 899
Day-to Day Programmes	Business Systems support, Development of data infrastructure	44 063	52 390	65 100
Day-to Day Programmes	By law review	5 097	5 350	5 718
Day-to Day Programmes	Capacitation of Councillors	2 500	2 709	2 976
Day-to Day Programmes	Cleaning Material	10 321	1 556	1 648
Day-to Day Programmes	Community empowerment and activation	12 335	9 028	4 761
Day-to Day Programmes	Community Capacity building	7 800	7 340	8 829
Day-to Day Programmes	Core museums and gallery functions	24 253	28 000	29 000
Day-to Day Programmes	Council-owned property management and maintenance	-	-	-
Day-to Day Programmes	Counter Xenophobia programmes	24 425	20 051	17 827
Day-to Day Programmes	Day-to Day Programmes	47 469	19 493	14 091
Day-to Day Programmes	Day-to-day Strategic Management unit	4 381	4 704	5 800
Day-to Day Programmes	Depreciation	369 744	127 278	135 645
Day-to Day Programmes	Depreciation on Capex	41 748	70 829	74 927
Day-to Day Programmes	Development (including upgrading) of library facilities; Maintenance of 2x library services headquarters. Maintenance of historical assets JCL. RFID Project for the capitalization of books.	14 798	15 596	16 091
Day-to Day Programmes	Disaster Preparedness	9 358	10 860	12 440
Day-to Day Programmes	Domestic RCR	629 281	661 718	701 423
Day-to Day Programmes	ED Support to Community Development Directorates	11 235	11 898	10 342
Day-to Day Programmes	Enhanced corporate governance, through 100% compliance with financial, risk and performance management guidelines	9 700	10 200	10 801
Day-to Day Programmes	Enhancing Financial Sustainability	692 356	622 674	682 316
Day-to Day Programmes	Ensure the provision of staff and remuneration services and benefits to all JRA employees	15 406	16 049	20 000
Day-to Day Programmes	Evaluation of traffic impact studies	4 477	4 520	5 600
Day-to Day Programmes	Executive Director	42 518	42 592	45 232
Day-to Day Programmes	FEU Support to Community Development Directorates	175 695	187 244	216 388
Day-to Day Programmes	Finance	7 299	7 336	7 775
Day-to Day Programmes	FINANCE Support to Community Development Directorates	32 879	34 861	37 075
Day-to Day Programmes	Financial Management Control	28 924	41 369	43 926
Day-to Day Programmes	Financial Reporting, Management Accounting, Budgeting and Safe keeping of the City's Assets	41 128	43 813	54 400
Day-to Day Programmes	Financial Stability	49 486	52 794	55 388
Day-to Day Programmes	Food insecurity	27 404	22 243	21 075
Day-to Day Programmes	For financial management of financial records of the entity in accordance with any prescribed norms and standards, and are effective, efficient and transparent	108 698	113 362	140 442
Day-to Day Programmes	Freight movement support	10 258	10 054	12 500
Day-to Day Programmes	Fraud and corruption	20 017	24 734	26 418
Day-to Day Programmes	General Operating Expenditure	16 898	10 580	11 204
Day-to Day Programmes	GICT & IM	672 934	712 896	755 393
Day-to Day Programmes	Group Human Capital Management	188 284	201 951	175 636
Day-to Day Programmes	Group management Support - Financial sustainability	259 977	286 879	322 528
Day-to Day Programmes	Guarding of municipal properties	10 339	21 130	29 509
Day-to Day Programmes	HOD: Strategic Services	118 680	120 680	128 450
Day-to Day Programmes	Illegal Dumping	92 706	100 272	106 289
Day-to Day Programmes	Impact Management	14 838	15 735	16 686
Day-to Day Programmes	Improving revenue collection	100 000	143 888	152 377
Day-to Day Programmes	Infrastructure	4 719	5 001	5 298
Day-to Day Programmes	Infrastructure protection against theft and vandalism	2 400	2 398	3 000
Day-to Day Programmes	Improve Licensing Services	234 450	300 320	350 626
Day-to Day Programmes	Institutional support	264 838	290 022	311 335
Day-to Day Programmes	Integrated Service Delivery Monitoring, Daily inspections, Regional Service Delivery Oversight activities	82 136	89 114	94 784
Day-to Day Programmes	Intergovernmental Relations	1 250	4 000	4 000
Day-to Day Programmes	Intergated Planning	9 051	8 500	9 000
Day-to Day Programmes	International Relations	3 500	6 000	6 000
Day-to Day Programmes	IPPR Support to Community Development Directorates	5 608	5 947	6 324

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Strategic Objective	Goal	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand				
Day-to Day Programmes	JDA Portfolio Account	86 425	79 965	84 683
Day-to Day Programmes	Joburg Theatres Portfolio Account	8 672	11 452	12 128
Day-to Day Programmes	Joshoo Portfolio Account	150 425	187 405	198 462
Day-to Day Programmes	JPC Portfolio Account	495 474	517 517	548 050
Day-to Day Programmes	JRA Portfolio Account	432 085	455 417	482 287
Day-to Day Programmes	Land use development efficient and effective archiving	7 791	8 258	8 782
Day-to Day Programmes	Landfills	151 967	161 091	170 757
Day-to Day Programmes	Lisence Fees and Membership	3 000	4 500	4 500
Day-to Day Programmes	Maintenance of Road Infrastructure Management	6 413	6 549	8 100
Day-to Day Programmes	Management of contracted services	77 301	49 156	42 219
Day-to Day Programmes	Management of housing stock	69 751	62 725	67 505
Day-to Day Programmes	Management of Land Use Development Management Sub Directorates	4 519	4 899	5 210
Day-to Day Programmes	Management of the traffic control centre including CCTV operations	3 753	3 782	4 700
Day-to Day Programmes	Management Support	11 594	10 988	11 070
Day-to Day Programmes	Management Support function and core mandate, HR, Finance, Marketing, Internal Audit, Company Secretary and Operations	803 103	833 905	891 125
Day-to Day Programmes	Management Support Programmes	19 465	8 135	8 528
Day-to Day Programmes	Management Support Services	45 271	47 205	70 572
Day-to Day Programmes	Managing an efficient and effective archiving system for building control and records	4 110	4 490	4 775
Day-to Day Programmes	Marketing and Communications	12 580	14 571	18 000
Day-to Day Programmes	MMC Support to Community Development Directorates	8 492	8 698	8 931
Day-to Day Programmes	MMC's Office	4 017	4 711	4 992
Day-to Day Programmes	MTC Portfolio Account	7 537	7 537	7 982
Day-to Day Programmes	Number of partnerships established	2 403	9 197	8 043
Day-to Day Programmes	Operational Capital Expenditure	146	154	163
Day-to Day Programmes	Other Day to Day Indicators (OPEX)	172 743	182 258	193 300
Day-to Day Programmes	PaksZoo Portfolio Account	82 200	86 957	92 087
Day-to Day Programmes	Partnership engagement and support towards Social development programmes	5 253	6 892	7 345
Day-to Day Programmes	Payments within 30 days	6 536	6 549	8 100
Day-to Day Programmes	Piklup Portfolio Account	293	293	310
Day-to Day Programmes	PJPC Portfolio Account	114 963	120 930	127 493
Day-to Day Programmes	Printing & Stationery	14 515	-	-
Day-to Day Programmes	Provide basic infra-structure services.	4 254	4 484	4 505
Day-to Day Programmes	Provide internal audit services and create fraud awareness inclusive of fraud hotline marketing, administration of the investigation register, contract management and progress reporting	8 916	9 593	11 900
Day-to Day Programmes	Provision and Management of JRA Services and Facilities	96 161	146 286	181 600
Day-to Day Programmes	Provision Company Secretariat services including Board support and development; Committee services	6 396	6 457	8 000
Day-to Day Programmes	Provision for administration of business support	4 485	5 350	6 700
Day-to Day Programmes	Provision of basic services	90 272	138 792	152 621
Day-to Day Programmes	Provision of Business Performance Management Services + Total Quality Management Services	9 021	9 777	12 100
Day-to Day Programmes	Provision of Legal Services to JRA	5 049	5 534	6 900
Day-to Day Programmes	Provision of Risk Management Services including developing and monitoring the company Strategic & Operational Risks; Management of public liability claims.	3 354	3 413	4 200
Day-to Day Programmes	Provision of stakeholder management by acting as interface between the organization and stakeholders, Developing and maintaining an overall stakeholder relations framework for the COJ, Prioritizing and Intensifying management of key stakeholders that are instrumental to the organisations success, Managing Key account contractual obligations, managing the budget of area, providing various management reports	1 680	1 660	2 100
Day-to Day Programmes	Provision of training and development programmes for staff	19 777	22 413	27 800
Day-to Day Programmes	Provision of workplace environment which is safe and secure for the wellbeing of the employees	6 163	6 457	8 100
Day-to Day Programmes	Provision of general legal advise	3 273	3 439	3 652
Day-to Day Programmes	Public transport facilities maintenance including cleaning and security	1 800	-	-
Day-to Day Programmes	Rea Vaya ITS maintenance	2 000	-	-
Day-to Day Programmes	Rea Vaya Roadways maintenance	700	-	-
Day-to Day Programmes	Regional Profiling and Data Management, Regional Profile review and update, Monitoring and Evaluation	30 020	26 419	28 134
Day-to Day Programmes	Regulatory and management support	17 151	17 731	18 775
Day-to Day Programmes	Resolution of complaints including identifying and initiating proactive own investigations	10 768	11 115	11 800
Day-to Day Programmes	Running of museums, galleries and arts centre	17 947	30 216	31 860
Day-to Day Programmes	SHELA & FCM	119 840	151 785	209 762
Day-to Day Programmes	Skills development	2 108	2 222	2 353
Day-to Day Programmes	Smart and efficient procurement process	58 306	62 387	66 755
Day-to Day Programmes	Stakeholder engagement, Regional Walk-about, Awareness Campaigns, Public meetings, CBP Community Conversations	30 001	33 146	35 254
Day-to Day Programmes	Stores & Material	13 842	1 831	1 939
Day-to Day Programmes	Strategic and coordination	9 401	10 135	10 562
Day-to Day Programmes	Strategic business support	34 449	-	4 118
Day-to Day Programmes	Strategic support to the Executive Head	10 948	11 959	12 667
Day-to Day Programmes	Street Cleaning	347 932	370 106	392 313
Day-to Day Programmes	Support management	37 461	39 654	42 122
Day-to Day Programmes	Support programmes for Targeted Beneficiaries	28 317	29 053	31 355
Day-to Day Programmes	To manage the departmental, project and contract risk to acceptable tolerance levels.	6 782	11 000	12 900
Day-to Day Programmes	Training academy	42 346	44 865	47 688
Day-to Day Programmes	Waste Management	7 179	7 263	8 390
Day-to Day Programmes	Water and Biodiversity	13 445	14 162	15 152
Day-to Day Programmes	Women Empowerment	5 300	6 842	7 983
Day-to Day Programme	ME Portfolio Account	177 637	208 820	221 141
Total Expenditure		51 702 742	56 048 155	59 993 407

Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

The City is committed to developing a comprehensive system that allows for the management of the performance of the City. This system must form the basis for managing the performance of Core Departments as well as Municipal Entities.

Citywide performance management is therefore the process of strategic planning through which performance objectives for the City of Johannesburg are identified, based on the Growth and Development Strategy and the Integrated Development Plan, and then monitored and measured via the City Scorecard (the SDBIP). Performance management takes place within the context of a broader cooperative governance framework and is informed by national planning (at the level of national Government) and by regional planning (at the level of the Provincial Government).

The corporate governance framework for the city integrates both political as well as administrative accountability for the performance of the city.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA8: Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<u>Borrowing Management</u>									
Credit Rating		#N/A	#N/A	#N/A					
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	7.4%	9.3%	7.3%	12.1%	12.2%	5.6%	5.5%	6.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	8.6%	10.7%	8.9%	13.8%	14.2%	6.4%	6.4%	8.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	58.5%	67.5%	54.9%	60.3%	69.9%	61.8%	46.5%	45.1%
<u>Liquidity</u>									
Current Ratio	Current assets/current liabilities	1.2	0.9	0.8	1.1	1.0	1.1	1.2	1.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.2	0.9	0.8	1.1	1.0	1.1	1.2	1.2
Liquidity Ratio	Monetary Assets/Current Liabilities	0.4	0.3	0.2	0.4	0.3	0.5	0.5	0.5
<u>Revenue Management</u>									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		91.1%	92.3%	89.8%	93.1%	92.6%	91.9%	92.2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		90.4%	92.3%	89.8%	93.3%	92.8%	92.1%	92.4%	92.5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	28.7%	18.7%	24.3%	19.4%	19.1%	17.7%	18.4%	16.2%
<u>Creditors Management</u>									
Creditors to Cash and Investments		223.9%	286.4%	428.4%	251.1%	288.9%	185.1%	172.0%	165.6%
Employee costs	Employee costs/(Total Revenue - capital revenue)	22.3%	21.8%	23.0%	24.3%	24.0%	24.6%	25.2%	25.3%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	23.2%	23.0%	24.3%	24.6%	24.3%	24.9%	25.6%	25.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	9.0%	8.8%	11.2%	9.0%	8.8%	8.5%	8.5%	8.6%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	10.3%	11.4%	12.4%	13.3%	13.4%	12.0%	12.0%	12.0%
<u>IDP regulation financial viability indicators</u>									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	13.2	24.9	9.7	10.9	10.9	35.5	22.1	23.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	37.4%	24.1%	31.2%	24.6%	24.5%	22.6%	23.5%	20.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	1.9	1.7	1.0	1.7	1.6	2.0	2.1	2.1

2.3.1 Performance indicators and benchmarks

2.3.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The CoJ's borrowing strategy is premised on the limits and success of interventions identified in the financial development plan. It is estimated that the debt to revenue will be 45 % over the medium term.

Capital charges to operating expenditure are a measure of the cost of borrowing in relation to the operating expenditure. This is expected to increase in line with the City's funding increase that can be attributed to bonds repayments. It is estimated that the cost of borrowing and principal paid as a percentage of the operating expenditure will be 6% for 2018/19, declining to 5% in 2019/20 and thereafter reaching 7%. Borrowing is considered a prudent financial instrument in financing capital infrastructure development, and this indicator will have to be carefully monitored going forward.

2.3.1.2. Liquidity

Current ratio is a measure of the current assets divided by the current liabilities and as a benchmark the City has set a limit of 1:1.

2.3.1.3. Revenue Management

As part of the financial sustainability strategy, the City continues to integrate revenue enhancement initiatives with the budget planning process. Monthly performance reports are used to track performance against revenue targets, and remedial actions are implemented through appropriate governance structures. The intention is to understand the drivers of revenue performance and how they are impacted by changing economic conditions.

2.3.1.4. Creditors Management

The City continues to put processes in place to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality targets a 100 percent compliance rate. This has had a favorable impact on suppliers' perceptions of the risk of doing business with the City, which is expected to benefit the City in the form of more competitive pricing of tenders, as suppliers compete for the City's business.

2.3.2 Indigence and the Extended Social Package

For the 2018/19 financial year the City will continue on a process to revitalise its indigent register and make it a central instrument in contributing to revenue enhancement, poverty reduction and food security. This includes aligning the register to various sector policies, and preserving fairness in application implementation and monitoring. At this stage it is understood that the Department of Social Development is reviewing the ESP in a manner that focusses it in achieving the priorities.

2.3.3 Providing clean water and managing waste water

The Department of Water Affairs conducts an annual performance rating of water treatment works, presenting a Blue Drop or Green Drop award respectively to potable water treatment works and waste water treatment works that meet certain criteria of excellence.

Recent assessments show that the City's potable water and waste water treatment works meet standards of exceptional quality. In 2015 the City was awarded a Blue Drop status for its potable water distribution system. In 2014 the Green Drop certification was awarded to four of the six wastewater treatment works.

JW has a Water Safety Plan in place and the plan was independently assessed by the International Water Association (IWA) against an international assessment model. There were no high-risk problems identified. There are no problems experienced in the management of drinking water and the water continuously complies with the *Drinking Water Standard: SANS 241*.

2.3.4. Service Standards

Service Standards for Entities

City Power

Core service	Service Standard
<ul style="list-style-type: none"> Repair of faulty or broken public lights 	<ul style="list-style-type: none"> Response/repair within 2 days of logged call
<ul style="list-style-type: none"> Restoration of power supply after forced interruption (emergency priority lists must be applied.) 	<ul style="list-style-type: none"> 30% within 1.5 hours 60% within 3 hours 90% within 7.5 hours and 98-100% within 46 hours of logged call
<ul style="list-style-type: none"> Attending to illegal connections 	<ul style="list-style-type: none"> Disconnection within 24 hours of logged call
<ul style="list-style-type: none"> Repair work on damaged electricity meters 	<ul style="list-style-type: none"> Within 72 hours of logged call
<ul style="list-style-type: none"> Correct Meter readings and billing system 	<ul style="list-style-type: none"> 98-100% correctly read meters Monthly 98-100% of all meters to be read
<ul style="list-style-type: none"> Installation of new meter Prepaid meter conversion 	<ul style="list-style-type: none"> Within 25 working days of logged call and 100% functional and correct within 24hrs of installation Within 72 hours of receipt of complete application
<ul style="list-style-type: none"> NRS 047/48 Compliance 	<ul style="list-style-type: none"> 100% compliance at all times
<ul style="list-style-type: none"> Road trench reinstatement following repairs or work 	<ul style="list-style-type: none"> Within 48 hours
<ul style="list-style-type: none"> Service interruption 	<ul style="list-style-type: none"> Communication sent to citizens: Planned: 7 days before interruption Unplanned: immediately

Joburg Water

Core service	Service Standard
<ul style="list-style-type: none"> Burst water pipes 	<ul style="list-style-type: none"> Response within 1 hour and repair within 12 hours of logged call
<ul style="list-style-type: none"> Restoration of sewer system post overflow 	<ul style="list-style-type: none"> Response within 1 hour of logged call (repair thereof: 12 hours)
<ul style="list-style-type: none"> Compliance with SANS 241 water standards 	<ul style="list-style-type: none"> 100% compliance, uninterrupted (Blue drop score: >98%)
<ul style="list-style-type: none"> Water Meter readings 	<ul style="list-style-type: none"> 98-100% correctly read meters Monthly
<ul style="list-style-type: none"> New Water connections 	<ul style="list-style-type: none"> Installation within 7 days and 100% functional and correctly read within 24 hours of installation
<ul style="list-style-type: none"> Clearance/Repair of sewer blockages 	<ul style="list-style-type: none"> Within 24 hours of logged call
<ul style="list-style-type: none"> Call center billing queries 	<ul style="list-style-type: none"> Acknowledgment within 24 hours and resolution within 3 days of logged call
<ul style="list-style-type: none"> Reduction in water losses 	<ul style="list-style-type: none"> >10% reduction: Quarterly (target: <36.8% non-revenue water losses)
<ul style="list-style-type: none"> Service interruptions 	<ul style="list-style-type: none"> Communication sent to citizens: Planned: 7 days before interruption Unplanned : immediately

Pikitup

Core service	Service Standard
<ul style="list-style-type: none"> Collection of domestic waste 	<ul style="list-style-type: none"> 98-100% collection & removal within 7 days
<ul style="list-style-type: none"> General business waste collection 	<ul style="list-style-type: none"> 98-100% collection & removal: Daily
<ul style="list-style-type: none"> Putrescible business waste collection 	<ul style="list-style-type: none"> 98-100% collection & removal: Daily
<ul style="list-style-type: none"> Collection of illegal dumping waste 	<ul style="list-style-type: none"> Within 2 days of logged call

Core service	Service Standard
<ul style="list-style-type: none"> Removal of animal carcass 	<ul style="list-style-type: none"> Within 6 hours of logged call
<ul style="list-style-type: none"> Delivery of skip bin 	<ul style="list-style-type: none"> Within 24 hours of logged call
<ul style="list-style-type: none"> Collection of refuse bags on the curbside 	<ul style="list-style-type: none"> 98-100% collection & removal: Daily
<ul style="list-style-type: none"> Replacement of the lost refuse bin 	<ul style="list-style-type: none"> Delivery of new bin: within 7 days Collection : immediately
<ul style="list-style-type: none"> Medical waste collection 	<ul style="list-style-type: none"> Within 5 days of logged call and 100% compliance with relevant protocols/legislation
<ul style="list-style-type: none"> City cleanliness Level 	<ul style="list-style-type: none"> Level 1 Photometric system compliance

Joburg Roads Agency (JRA)

Core services	Service Standard
<ul style="list-style-type: none"> Reinstatements of road excavations 	<ul style="list-style-type: none"> 80% of reinstatements of road excavations carried out within 1 week from completion of the excavation by the wayleave holder to the required standard and upon receipt of official work order or payment.
<ul style="list-style-type: none"> Repair of potholes 	<ul style="list-style-type: none"> 80% of reported potholes repaired within 1 week from time of recording of a genuine pothole by the JRA from any source including Call Centre, inspectors, emails, find and fix etc. excluding potholes on roads with a visual condition index below 40% and roads that are due for resurfacing within 3 weeks
<ul style="list-style-type: none"> Replacement of manhole covers 	<ul style="list-style-type: none"> Securing of danger area within 1 hr. of logged call Replacement within 24 hours from time of logged call
<ul style="list-style-type: none"> Maintenance of gravel roads 	<ul style="list-style-type: none"> Grading within 12 hrs. of logged call Maintenance: 30 day cycle
<ul style="list-style-type: none"> Storm water drainage maintenance and clearance 	<ul style="list-style-type: none"> Clearance of blockage : within 24 hours Maintenance: 30 day cycle
<ul style="list-style-type: none"> Repair of Traffic signal faults 	<ul style="list-style-type: none"> 90% of reported faulty traffic signals repaired within 24 working hours from the time of genuine fault recorded by the JRA from any source including the Call Centre, RMS,

Core services	Service Standard
	technicians, emails, find and fix etc., excluding major repairs such as cable faults, pole repairs, power outages and vandalism
<ul style="list-style-type: none"> • Repair of reported road marking lanes/signs 	<ul style="list-style-type: none"> • Within 7 days of logged call
<ul style="list-style-type: none"> • Repair of road barriers or guard rails 	<ul style="list-style-type: none"> • Assessment within 24 hours and repair within 14 days of logged call
<ul style="list-style-type: none"> • Illegal poster/advertisements removal (obstructing road markings/signs) 	<ul style="list-style-type: none"> • Removal within 48 hours of logged call
<ul style="list-style-type: none"> • Reduction of Traffic Signal downtime (new) 	<ul style="list-style-type: none"> • 10 % Reduction of traffic signal downtime

Johannesburg City Parks and Zoo (JCPZ)

Core business	Service Standard
<ul style="list-style-type: none"> • Removal of fallen trees 	<ul style="list-style-type: none"> • Within 10 hours of logged call
<ul style="list-style-type: none"> • Maintenance of parks 	<ul style="list-style-type: none"> • Maintained over 7 day cycle
<ul style="list-style-type: none"> • Response to damaged park infrastructure 	<ul style="list-style-type: none"> • Within 24 hours of logged call
<ul style="list-style-type: none"> • Maintenance of all active cemeteries 	<ul style="list-style-type: none"> • Once every 7 days
<ul style="list-style-type: none"> • Painting of playground equipment 	<ul style="list-style-type: none"> • Once per quarter
<ul style="list-style-type: none"> • Safety of patrons at Zoo 	<ul style="list-style-type: none"> • 100% secure
<ul style="list-style-type: none"> • Response to damaged infrastructure within Conservation area (enclosures etc.) 	<ul style="list-style-type: none"> • Immediately
<ul style="list-style-type: none"> • Pest control and hygiene 	<ul style="list-style-type: none"> • In line with SANS standards and schedules (hygiene: weekly; Pest: bi-weekly)

<ul style="list-style-type: none"> • Animal keeping/Management practices 	<ul style="list-style-type: none"> • 100% compliance to policies, regulations and Operational standards (PAAZAB and WAZA)
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Joburg Social Housing Company (JOSHCO)

Core business	Service Standard
<ul style="list-style-type: none"> • Billing of customers 	<ul style="list-style-type: none"> • 98-100% accurate bills to 98-100% of all customers
<ul style="list-style-type: none"> • Attending to requests for maintenance 	<ul style="list-style-type: none"> • Standard repair :Within 7 days of logged call
<ul style="list-style-type: none"> • Attending to requests for maintenance with safety concerns 	<ul style="list-style-type: none"> • Within 24 hours of logged call
<ul style="list-style-type: none"> • Routine building maintenance 	<ul style="list-style-type: none"> • Once per year and as when required
<ul style="list-style-type: none"> • Equipment Maintenance (fire extinguishers etc.) 	<ul style="list-style-type: none"> • As per scheduled maintenance
<ul style="list-style-type: none"> • Collection rate 	<ul style="list-style-type: none"> • 98-100% collection rate: Monthly
<ul style="list-style-type: none"> • Resolution of complaints 	<ul style="list-style-type: none"> • Acknowledgement within 24 hours of complaint being logged. • Resolution within 7 days of logged call

Joburg Property Company (JPC)

Core business	Service Standard
<ul style="list-style-type: none"> • Response in acknowledgement of requests, enquiries and complaints. 	<ul style="list-style-type: none"> • Within 1 day of logged call
<ul style="list-style-type: none"> • Provision of answers and/or results related to the receipt of the requests and enquiries regarding properties. 	<ul style="list-style-type: none"> • Within 3 days of logged call
<ul style="list-style-type: none"> • The performance of emergency work 	<ul style="list-style-type: none"> • Within 1 day of logged call
<ul style="list-style-type: none"> • Performance of minor works on facilities managed 	<ul style="list-style-type: none"> • Within 2 days of logged call
<ul style="list-style-type: none"> • Performance of major works on facilities managed 	<ul style="list-style-type: none"> • Within 5 days of logged call
<ul style="list-style-type: none"> • Complete the sale of Council-owned land. 	<ul style="list-style-type: none"> • Within 6 months
<ul style="list-style-type: none"> • Completion of lease application approval for space 	<ul style="list-style-type: none"> • Within 10 days
<ul style="list-style-type: none"> • Performance of surveys on the condition of all plant and equipment in order to allow the assessment of the required repairs and maintenance of facilities managed. 	<ul style="list-style-type: none"> • Quarterly

Joburg Market

Core business	Service Standard
<ul style="list-style-type: none"> • Fresh food produce grading 	<ul style="list-style-type: none"> • Class 1: “Fresh, firm and free of serious injury”
<ul style="list-style-type: none"> • Electronic Sales Processing System disruptions 	<ul style="list-style-type: none"> • Mirror/back-up system to go live: within 30 mins • Activation of manual system: within 1.5 hours
<ul style="list-style-type: none"> • Cashiering system query resolution 	<ul style="list-style-type: none"> • Less than 15 mins to resolve queries during depositing

Core business	Service Standard
<ul style="list-style-type: none"> External producer/supplier complaints 	<ul style="list-style-type: none"> Response within 12 response Resolution within 48 hours
<ul style="list-style-type: none"> Repairs of ablution facilities 	<ul style="list-style-type: none"> Repairs to be done within 24 hours
<ul style="list-style-type: none"> Repairs to ripening facilities 	<ul style="list-style-type: none"> 2nd tier continuity arrangements within 4 hours
<ul style="list-style-type: none"> Cold room facilities 	<ul style="list-style-type: none"> Less than 5% spoilage of produce

Metrobus

Core business	Service Standard
<ul style="list-style-type: none"> Reliability of scheduled trips 	<ul style="list-style-type: none"> 98-100% arrival of scheduled trips monthly
<ul style="list-style-type: none"> Bus timetable 	<ul style="list-style-type: none"> 98-100% adherence to daily bus schedule (<5 min headway)
<ul style="list-style-type: none"> Bus safety 	<ul style="list-style-type: none"> Accident rate: <0.75 per 100,000 bus-km per month.
<ul style="list-style-type: none"> Information availability 	<ul style="list-style-type: none"> To display information/timetables at all bus facilities “Metrobus app” to be developed and introduced
<ul style="list-style-type: none"> Driver competency and etiquette 	<ul style="list-style-type: none"> 0% incidents of traffic fines due to absence of driver licenses (i.e. PrDP) and other similar traffic infringements.
<ul style="list-style-type: none"> Safety of commuters 	<ul style="list-style-type: none"> No mugging incidents on buses Driver panic buttons Enforcing of bus seating-standing in line with applicable regulations
<ul style="list-style-type: none"> Accessibility to citizens 	<ul style="list-style-type: none"> Bus services to be available to all citizens 100 % accessibility to people living with disabilities

Joburg City Theatres

Core business	Service Standard
<ul style="list-style-type: none"> Creation of theatres accessible to people living with disabilities 	<ul style="list-style-type: none"> 100 % accessibility

Core business	Service Standard
• Customer satisfaction	• 90-100% satisfaction
• Access to information	• “city theatre app” must be developed and introduced
• Query resolution	• Within 24 Hours of logged call
• Prompt start times	• Ensure all shows start on time
• Cancellation of productions	• 98-100% showing of scheduled productions
• Safety of patrons	• 100% compliance to health and safety legislation

Service Standards for Departments

EMS

Service Area	Service Standard
• Response times	• Emergency calls answered and acknowledged in 10 seconds
• Response times	• Priority 1 emergencies will be dispatched in 60 seconds
• Response times	• Priority 2 emergencies will be dispatched in 120 seconds
• Response times	• Priority 3 emergencies will be dispatched in 180 seconds
• Response times	• Priority 1 emergencies will be responded to in 9 minutes (be at the scene within this time)
• Response times	• Priority 2 emergencies will be responded to in 20 minutes
• Response times	• Priority 3 emergencies will be responded to in 60 minutes
• Response time reduction	• “EMS app” to be developed and introduced

Group Finance (Revenue)

Service Area	Service Standard
<ul style="list-style-type: none"> Enquiry calls answered by an agent 	<ul style="list-style-type: none"> Call answered within 18 seconds or 5 rings
<ul style="list-style-type: none"> Call Centre maximum call waiting time 	<ul style="list-style-type: none"> 60 seconds
<ul style="list-style-type: none"> Call Centre maximum talk time 	<ul style="list-style-type: none"> 180 seconds (3 minutes)
<ul style="list-style-type: none"> Customer Service Centre Maximum queuing time 	<ul style="list-style-type: none"> 30 minutes
<ul style="list-style-type: none"> Acknowledgement of queries 	<ul style="list-style-type: none"> Immediately if in person and on e-mail Within three working days if you sent through a letter
<ul style="list-style-type: none"> New Accounts Invoicing 	<ul style="list-style-type: none"> Within 30 days
<ul style="list-style-type: none"> Refunds 	<ul style="list-style-type: none"> Within 30 working days
<ul style="list-style-type: none"> Provision of clearance certificates 	<ul style="list-style-type: none"> Within 3 days

Health

Service Area	Service Standard
<ul style="list-style-type: none"> Drug stock availability 	<ul style="list-style-type: none"> 100% Availability (0% drug stock outs)
<ul style="list-style-type: none"> Reduction in the severe malnutrition incidence 	<ul style="list-style-type: none"> 5% reduction (Target: >0.67/1000 children under age 5)
<ul style="list-style-type: none"> Child mortality rates 	<ul style="list-style-type: none"> Under 5 deaths per 1000 live births annually
<ul style="list-style-type: none"> Waiting times at clinics 	<ul style="list-style-type: none"> Under 50 minutes

Service Area	Service Standard
<ul style="list-style-type: none"> % of public health facilities conducting a patient satisfaction surveys 	<ul style="list-style-type: none"> All public health facilities (100%) (90-100% satisfaction)
<ul style="list-style-type: none"> Screening of HIV+ patients for TB and initiation of TB treatment 	<ul style="list-style-type: none"> 100% screening and 98-100% treatment of all diagnosed patients
<ul style="list-style-type: none"> Screening for HIV in newly diagnosed TB patients 	<ul style="list-style-type: none"> 100% screening and 98-100% initiation of ART of all diagnosed patients
<ul style="list-style-type: none"> Food safety compliance 	<ul style="list-style-type: none"> 90% compliance to food safety legislation for all COJ inspected premises

JMPD

Service Area	Service Standard
<ul style="list-style-type: none"> By-Law enforcements 	<ul style="list-style-type: none"> Response to infringement: within 24 hours
<ul style="list-style-type: none"> Reduction of road accident fatalities 	<ul style="list-style-type: none"> 20 % reduction (Baseline: 2012/13:375 road accident fatalities)
<ul style="list-style-type: none"> Reported incidents of bribery and corruption committed by JMPD officials 	<ul style="list-style-type: none"> 0 incidents
<ul style="list-style-type: none"> Response times to reported incidents 	<ul style="list-style-type: none"> Priority 1 emergencies – 9 mins Priority 2 emergencies – 20 mins Priority 3 emergencies – 60 mins
<ul style="list-style-type: none"> Fraud and corruption reduction 	<ul style="list-style-type: none"> 50 % reduction (Baseline: 2013/14:45 corruption cases) (0% tolerance)
<ul style="list-style-type: none"> Prosecution of non-compliant/illegal liquor outlets and scrap metal dealers 	<ul style="list-style-type: none"> 100% closure of illegal outlets and dealers
<ul style="list-style-type: none"> Traffic control at broken traffic lights 	<ul style="list-style-type: none"> 98-100% compliance within 30 mins

Service Area	Service Standard
<ul style="list-style-type: none"> Incident logging vehicle 	<ul style="list-style-type: none"> “JMPD app” must be introduced
<ul style="list-style-type: none"> License renewal 	<ul style="list-style-type: none"> Process complete in under 20 mins
<ul style="list-style-type: none"> Vehicle registration 	<ul style="list-style-type: none"> Process complete in under 50 mins

Housing Department

Service Area	Service Standard
<ul style="list-style-type: none"> Provision of emergency shelter 	<ul style="list-style-type: none"> Within 24 hours
<ul style="list-style-type: none"> Provision of minimum basic services (i.e. water, sanitation and electricity) 	<ul style="list-style-type: none"> 100% compliance to relevant legislation
<ul style="list-style-type: none"> Customer care and complaints 	<ul style="list-style-type: none"> 90% of correspondents within 10 working days and remaining 10% within 12 working days.
<ul style="list-style-type: none"> Housing applications and transfers 	<ul style="list-style-type: none"> Within 14 days of receipt of application
<ul style="list-style-type: none"> Sheltered housing 	<ul style="list-style-type: none"> Acknowledge application within 5 working days with an outcome within 15 working days.

Community Development

Service Area	Service Standard
<ul style="list-style-type: none"> Access to information at libraries 	<ul style="list-style-type: none"> All Libraries to have free internet access
<ul style="list-style-type: none"> Accessibility to people living with disabilities 	<ul style="list-style-type: none"> 100 % accessibility

Service Area	Service Standard
<ul style="list-style-type: none"> Customer satisfaction 	<ul style="list-style-type: none"> 90-100% satisfaction
<ul style="list-style-type: none"> Health and safety accreditation at all events and facilities 	<ul style="list-style-type: none"> 100% Secure (No incidents to be reported) Complete SANS compliance
<ul style="list-style-type: none"> Museum accreditation and standards 	<ul style="list-style-type: none"> 100 % compliance to SPECTRUM standards
<ul style="list-style-type: none"> Public Pool security 	<ul style="list-style-type: none"> No drowning incidents
<ul style="list-style-type: none"> General cleanliness of all facilities 	<ul style="list-style-type: none"> 100% clean at all times (Level 1 Photometric system compliance)
<ul style="list-style-type: none"> Repair and maintenance of all facilities 	<ul style="list-style-type: none"> Standard repair :Response within 24 hours and repair within 7 days Emergency repairs: Within 24 hours

Development Planning

Core Service	Service Standard
<ul style="list-style-type: none"> Building plan approval 	80% of building plans' first assessments of complete applications completed within 28 days
	80% of building plans' second assessment applications completed within 28 days
<ul style="list-style-type: none"> Building inspections 	Within 48 hours of request
<ul style="list-style-type: none"> Planning Law Enforcement Inspection 	First Inspection and issuing of notice- 15 days after registration of complaint
	Re-inspection- 31 days from the date of the first inspection
<ul style="list-style-type: none"> GIS public information counter 	Within 20 minutes ²
<ul style="list-style-type: none"> Online mapping website 	Available 24 hours ³
<ul style="list-style-type: none"> Rezoning application 	90% within 5.5 months (excluding post-decision legal administration)

² Dependent on CoJ server availability.

³ Dependent on CoJ server availability.

Core Service	Service Standard
<ul style="list-style-type: none"> Consent use application 	90% within 2.5 months (excluding post decision legal administration)
<ul style="list-style-type: none"> Township Application 	90% within 5.5 months (excluding post-decision legal administration)
<ul style="list-style-type: none"> Post-decision legal admin: Subdivisions/Division of land 	90% within 2.0 months
<ul style="list-style-type: none"> Post-decision legal admin: Rezoning 	90% within 2.5 months
<ul style="list-style-type: none"> Post-decision legal Admin: Consent 	90% within 1.5 months
<ul style="list-style-type: none"> Post-decision legal Admin: Township (Excludes processes out of the City’s hands e.g. lodging documents with SG, opening a township register etc.) 	90% Division of township application- 15 working days
	90% Extension of time application- 15 working days
	90% Amendments of the conditions- 15 working days
	90% Section 100 application (all pre-proclamation conditions are met)- 28 working days
	90% Change of ownership before Section 82- 15 working days
	90% Proclamation of township- 21 working days

2.4 BUDGET RELATED-POLICIES

Budgeting is central to the process of prioritizing for service delivery and the management of the functions of Council. The City's budgeting process is guided by relevant legislation and budget related policies.

The following are the key policies that affect or are affected by the annual budget:

2.4.1. Budget Management Policy

The City has developed a Budget Management Policy that provides a framework within which Directors, Managing Directors, Chief Executive Officers, Chief Financial Officers, Finance Directors and Managers can compile, control and review budgets of their respective Departments and Municipal Entities to ensure effective financial management. The policy guides the budget process and ensures sound expenditure management.

This policy incorporates, amongst others, provisions for the shifting of funds within and between votes, adjustment budgets, unforeseen and unavoidable expenditure, budget management and oversight.

The Policy is available on the City's website.

2.4.2. Tariff Policy

The Municipal Systems Act, Act 32 of 2000, requires a municipality to have a tariff determination policy.

The City's Tariff Policy provides a broad framework within which Council can determine fair, transparent and affordable service charges that also promote sustainability of service provision. This Policy is based on principles that address the social, economic and financial imperatives that the process of tariff- setting should take account of. Departments and entities translate these principles into specific contents that relates to their businesses.

The City revised its Tariff Policy in 2008 and the Policy is on the City's website.

2.4.3. Treasury Control Policy

The City has a Treasury Control Policy in place, which details a strategy and process of debt, cash management and financial risk management that complies with all the relevant legislation, regulations and guidelines.

The policy seeks to ensure the continued financial strength of the organisation by avoiding the occurrence of unnecessary/ uncontrolled events which could weaken the overall profitability and balance sheet structure.

2.4.4. Cash Management and Investment Policy

Section 13 (2) of the MFMA requires that a municipality have a policy dealing with cash management and investment.

The City's Cash Management and Investment policy is developed within the framework of the MFMA, and is contained within its Treasury Policy.

2.4.5. Policy on Borrowing

Chapter six (6) of the MFMA provides a framework for a policy on borrowing. The City's Policy on Borrowing is contained within its Treasury Policy, and it ascribes to the principles outlined in the Act.

2.4.6. Funding and Reserves Policy

The City's Treasury Policy contains a policy on funding and reserves. The Funding Policy is aimed at ensuring that the City procures sufficient and cost-effective funding in order to achieve its capital expenditure objectives in an optimum manner. The Policy shall be adhered to in the procurement of funding for the City having due regard to the assets and liability maturity profile of the City.

2.4.7 Credit Control and Debt Collection Policy

The City's Credit Control and Debt Collection Policy provides the procedures and mechanisms for credit control and for the collection of debts. The primary objective of this policy is to ensure that all monies due and payable to the City in respect of rates, fees for services, surcharges on such fees, charges, tariffs, interest which has accrued on any amounts due and payable in respect of the foregoing and any collection charges are collected efficiently and promptly. The credit control policy was reviewed in August 2015 and approved by Council.

The Policy is available on the City's website.

2.4.8 Supply Chain Management Policy

Municipalities are required in terms of section 111 of the MFMA to have a Supply Chain Management Policy.

The City approved its Supply Chain Management Policy in 2006. This Policy is currently under review to further strengthen, among other, to improve transparency, in terms of the Municipal Supply Chain Management Regulations, as well as National Treasury guidelines circulated from time to time.

2.4.9 The Rates Policy

The City revises its Rates Policy annually as per legislative requirements. A consultation process plan and outcomes of such process will be used as an input into the 2018/19 budget process.

Rates Policy and General Valuation Roll in terms of the Municipal Property Rates Act (MPRA) was implemented by the City on the 1st July 2008, 1 July 2013, and the City will be implementing its third new general valuation in July 2018.

2.4.10 The Expanded Social Package Policy

The City developed an expanded Social Package Policy in 2009 that indicate how municipal service subsidies are administered in the City. The targeting mechanism has been amended from a household- based means testing to an individually tied poverty index. The poverty index takes into account an individual's factors as well as the characteristics of the area he/ she reside in. This is in line with the logic that poverty is not a function of income only.

The Extended Social Package Policy will be reviewed to align it with the priorities of the current administration and the revitalization of the indigent register while increasing its focus to improve effectiveness.

2.4.11 Policies on Infrastructure Investment and Capital Projects

The Capital Investment Framework (CIF) is the framework through which the City identifies and prioritizes capital projects for implementation in the forthcoming financial year and the relevant medium term budget. Over the past years, aspects of the framework have been used to develop various modules of the City's infrastructure planning tool, (JSIP).

Capital investment is dealt with within the budgeting process and is driven by the following:

- The Growth and Development Strategy;
- The Mayoral Priorities;
- Key IDP Interventions;
- The Spatial Development Framework;
- The Growth Management Strategy; and
- Capital Investment Framework

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

Key factors that have been taken into consideration in the compilation of the 2018/19 MTB include:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

2.5.1. External factors

The global economic growth outlook has improved, despite the persistently elevated global risk factors. The International Monetary Fund expects a global economic growth of 3.7 per cent in 2017 and 3.9 per cent in 2018. This bodes well for South Africa in terms of trade and investment expansion (NT, 2018: Budget Review).

The positive economic growth trajectory seems to be replicated in South Africa. The South African economy grew by 1.3 per cent in 2017, exceeding National Treasury's expectation of 1.0 per cent growth announced during the National Budget Speech in February (StatsSA, 2018: GDP Publication). The economic woes at the start of 2017, when economic activity contracted in the first quarter, were reversed and sustained economic growth was experienced throughout the remainder of the year. The economy grew by 3.1 per cent in the fourth quarter of 2017, the highest growth recorded in the year. This growth was spurred by the good performance of the agricultural sector, finance, mining industries, trade sector and manufacturing (StatsSA, 2018: GDP Publication).

For municipalities, growth in economic activity positively impacts on the revenue base, the ability of municipalities to generate and collect revenue to fund the much needed development programmes intended to improve the lives of residents.

2.5.2. General inflation outlook and its impact on the municipal activities

Inflation, as measured by the CPI, has been on a downward trajectory in recent months and has remained within the target range of the South African Reserve Bank. Inflation decreased from 5.1 per cent in September 2017 to 4.7 per cent in December 2017. CPI increased further to 6.8 per cent in December 2016 before declining slightly to 6.6 per cent in January 2017. (Statistics South Africa, CPI Publications).

In its Monetary Policy Statement of January 2018, the South African Reserve Bank (SARB) posted a positive outlook to inflation, noting though the continued increases in international oil prices. The bank has thus adjusted downwards its inflation forecast to 4.6 per cent in 2018 and 5.1 per cent in 2019 from 5.1 per cent and 5.3 per cent respectively.

Inflation increases the cost of living of households and thereby increases the vulnerability of low and middle income groups and negatively affects their ability to pay for municipal services. This negatively impacts the revenue generation and revenue collection rates of municipalities and consequently their ability to fund the planned programmes.

The City is projecting CPI at 5.4% for both 2018/19 and 2019/20 financial years and 5.9% for 2019/21.

2.5.3. Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in a number of financing arrangements to minimise its interest rate costs and risk. There are a set of risk management and liability matching activities undertaken by the City' treasury, and political guidance is required if there is a need for review. The FDP further incorporates the ratios prescribed by the National Treasury through Circular 71 and requirements specific to covenant, and therefore, serves as a regulatory instrument in managing the City's overall capital structure at group level.

Borrowing will be R2.9 billion in the 2018/19 budget year and will remain at the same level in the outer year. For the 2018/19 MTB interest on loans is projected to be 10.25%, 10.50% and 10.75% for the respective years.

2.5.4. Collection rate for revenue services

The rate of revenue collection is currently expressed as a percentage of annual billings. For the medium term, collection rates for the various services are assumed as follows:

Property rates: 94.4% for 2018/19 and 95.4% for the following years

Electricity supply: 96% for each year of the MTB

Water and sanitation: 84.7%; 84.9% and 85.3%

Refuse removal: 91% and 91.2% for the outer years

The overall budgeted collection rate is 92.6% for 2018/19, 92.7% for 2019/20 and 92.8% for 2020/21.

2.5.5. Salary increases

The SALGBC's multi- year collective agreement on salaries and wages of 25 August 2015 ends on 30 June 2018. There is currently no agreement applicable to the MTB. In the absence of such an agreement, the City followed the established norm in calculating the salary increase for each year of the MTB.

Accordingly, the City is budgeting for a salary increase of 6.1% for both 2018/19 and 2019/20 and 6.4% for 2020/21.

2.5.6. Bulk purchases

Electricity bulk purchases from Eskom and Kelvin Power station are assumed to increase by 7 per cent and the cost of bulk purchases from Rand Water is expected to increase by 12.2 per cent for the 2018/19 financial year.

Finance charges are decreasing by 6.2 per cent and other expenditure categories have been limited below CPI with the aim of implementing operational efficiencies.

Credit rating

The credit rating review by Moody of 20 June 2017 downgraded the City's short term issuer rating to P-3 and the long term issuer rating to Baa3.

2.5.7. Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 95 percent on the capital programme for the 2018/19 MTB of which performance has been factored into the cash flow budget.

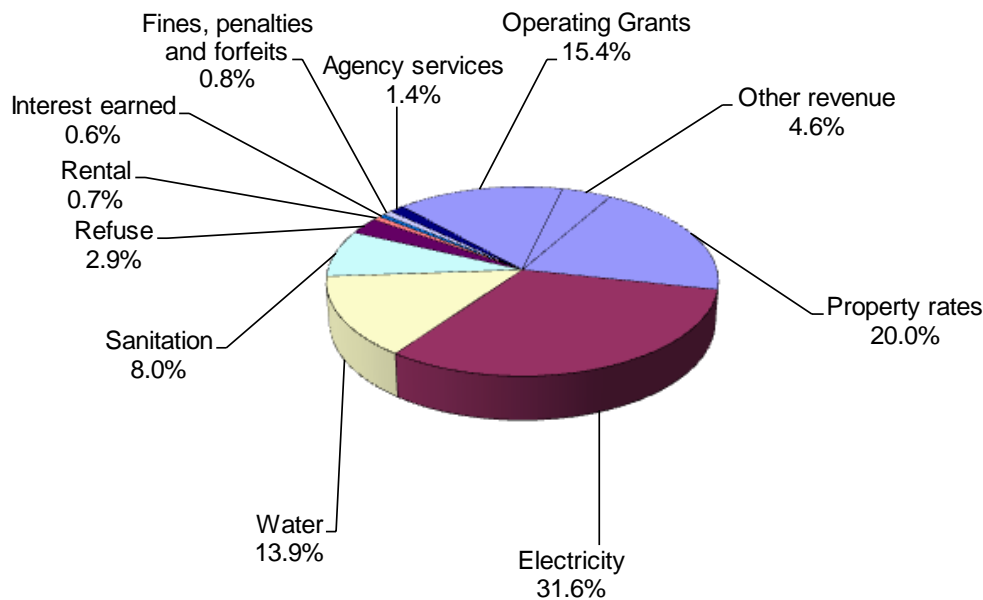
2.6 OVERVIEW OF BUDGET FUNDING

2.6.1. Medium-term outlook: Operating revenue

The following is a breakdown of the operating revenue over the medium-term.

Revenue	Adjusted Budget 2017/18 R million	Budget 2018/19 R million	%	Estimate 2019/20 R million	Estimate 2020/21 R million
Property rates	9 006	10 676	18.5%	11 252	11 916
Electricity	15 463	16 877	9.1%	18 295	19 411
Water	6 564	7 417	13.0%	7 966	8 595
Sanitation	3 761	4 272	13.6%	4 588	4 950
Refuse	1 463	1 540	5.2%	1 632	1 730
Rental	334	378	13.1%	404	426
Interest earned	287	297	3.8%	308	326
Fines, penalties and forfeits	450	450	0.0%	474	502
Agency services	701	740	5.6%	781	831
Operating Grants	7 327	8 224	12.2%	8 820	9 657
Other revenue	2 316	2 474	6.9%	2 745	2 883
Total revenue	47 671	53 344	11.9%	57 264	61 227

The following graph is a breakdown of the operational revenue per main category for the 2018/19 financial year.



The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 92.2 percent annual collection rate for consumer revenue;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Moving towards cost- reflective tariffs, i.e. determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA); and
- The ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The City derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The proposed tariff increases for the 2018/19 MTB on the different revenue categories are:

Proposed tariff increases over the medium-term

Revenue category	2018/19 tariff increase %	2018/19 Total Budgeted revenue Rm
Property rates	GV 2018	10 676
Refuse	6.00%	1 540
Water and sanitation	14.20%	11 689
Electricity	7.37%	16 877
Total		40 781

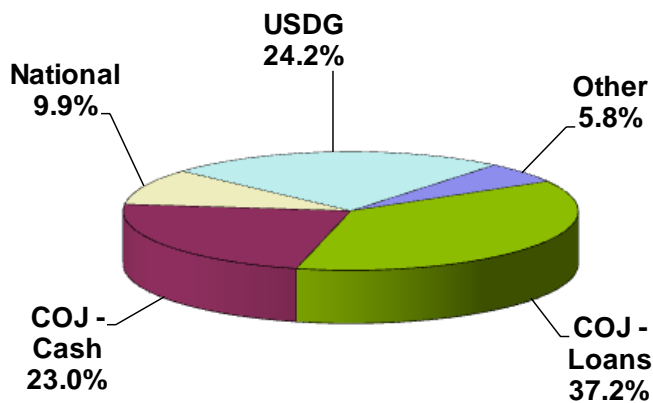
2.6.2. Medium-term outlook: Capital expenditure

The following is a breakdown of the funding composition of the 2017/18 medium-term capital programme.

Funding source	Adj Bud 2017/18 R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Loan funding	2 998 386	2 849 726	2 742 874	2 907 446
CRR and surplus cash	1 290 986	1 761 348	3 162 006	3 542 821
Grants and contributions	3 084 698	3 056 994	3 106 220	3 278 393
Total	7 374 070	7 668 068	9 011 100	9 728 660

The capital budget of the City projects a spending plan of approximately R26.4 billion over the next three-year period. The capital budget for the 2018/19 financial year amounts to approximately R7.7 billion. Approximately R4.6 billion of the capital budget will be funded by the City and R3.1 billion from grants and public contributions.

Funding Sources for 2017/18



- R2.9 billion of capital will be funded from loans.
- R1.8 billion of capital will be funded through cash surpluses.
- R0.8 billion will be funded from grants received from National (PTIS - R627 million, NDPG - R40.1 million, Integrated City Development Grant - R63.5 million and National Electrification - R31.3 million).
- R1.9 billion will be funded through the Urban Settlement Development Grant (USDG).
- R442.8 million will be funded from other sources (public and bulk service contributions).

Table SA15: Investment particulars by type

Investment type	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
Parent municipality								
Deposits - Bank	3 276 806	3 113 439	2 545 187	3 645 187	3 645 187	5 825 187	6 405 187	5 885 187
Guaranteed Endowment Policies (sinking)	4 588 635	3 839 044	2 268 902	2 656 658	2 311 940	3 025 844	3 369 815	4 776 919
Consolidated total:	7 865 441	6 952 483	4 814 089	6 301 845	5 957 127	8 851 031	9 775 002	10 662 106

Table SA16: Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Interest Rate ^a	Expiry date of investment	Opening balance	Interest to be realised	Closing Balance
Name of institution & investment ID	Yrs/Months						
Parent municipality							
Investec Fixed		#N/A	8.60%	21 July 2017	384 700	-	88 021
Absa Fixed					956 891	-	-
Citibank fixed		Asset Management	#N/A		176 400	-	-
Standard bank Fixed		Fixed Deposit	0.069	26 April 2017	584 300	-	-
Standard bank Call					1 363	-	1 363
Absa call					134 444	-	824 240
RMB Call					1 100	-	1 100
Nedbank fixed					31 077	-	-
Nedbank Call					1 031	-	815 599
Citibank Call					1 993	-	1 473
Deutsche Bank					2 600	-	1 000
TCTA					2 000	-	2 000
#N/A					51 050	-	1 230
#N/A					782 053	-	829 975
Argon					-	-	477
Sanlam					-	-	92
Prescient					-	-	125
Sinking Fund					3 025 196	-	2 976 932
Investec Call		Asset Management	#N/A		2 111	-	1 130
					-	-	-

Table SA17: Borrowing

Borrowing - Categorised by type R thousand	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Parent municipality								
Annuity and Bullet Loans	6 974 991	9 153 171	11 362 649	8 753 644	8 753 644	9 226 341	9 724 563	10 298 312
Non-Marketable Bonds	-1 932 757	-855 951	-3 461 096	10 583 691	10 534 323	12 279 330	13 004 716	14 625 292
Total Borrowing	14 109 897	17 474 609	16 855 880	19 337 335	19 287 967	21 505 670	22 729 279	24 923 604

Table SA18: Transfers and grant receipts

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
RECEIPTS:								
Operating Transfers and Grants								
National Government:	5 420 575	5 613 136	6 110 344	6 694 865	6 631 865	7 701 074	8 369 412	9 179 584
Local Government Equitable Share	2 534 723	2 864 065	3 182 318	3 666 637	3 666 637	4 229 919	4 689 158	5 207 760
Fuel Levy	2 318 728	2 466 783	2 595 595	2 710 941	2 710 941	2 942 282	3 170 160	3 444 475
Finance Management	1 250	1 050	1 050	1 050	1 050	1 000	1 000	1 000
Expanded Public Works Programme:	42 864	-	-	-	-	34 737	-	-
Economic Development	-	13 778	3 428	1 037	1 037	-	-	-
Health and Social Development	-	4 000	13 000	4 000	4 000	-	-	-
City Parks & Zoo	-	1 500	5 535	1 300	1 300	-	-	-
Community Development	-	1 290	-	-	-	-	-	-
Johannesburg Metropolitan Police Department	-	6 000	10 000	4 000	5 200	-	-	-
Environment and Infrastructure	-	-	-	1 200	15 000	-	-	-
Johannesburg Property Company	-	1 106	2 000	-	-	-	-	-
Pikitup	-	-	3 500	2 400	2 400	-	-	-
Environment and Infrastructure	-	4 000	8 500	-	-	-	-	-
SOCIAL DEVELOPMENT	-	-	-	1 660	1 660	-	-	-
Joshco	-	689	-	624	624	-	-	-
Metrobus	-	500	650	-	-	-	-	-
Joburg Theatre	-	500	1 000	1 200	1 200	-	-	-
Public Transport Infrastructure and Sytems Grant	-	-	-	-	-	485 936	501 594	518 349
Transportation	520 708	245 257	256 068	275 056	212 056	-	-	-
GROUP CORPORATE AND SHARED SERVICES	-	-	7 700	8 760	8 760	7 200	7 500	8 000
Skills Development Grant	2 302	2 618	-	-	-	-	-	-
Electricity Demand Side Management	-	-	20 000	15 000	-	-	-	-
Provincial Government:	566 283	567 932	629 787	430 626	695 372	523 097	450 565	477 148
Primary Health Care	104 505	110 043	115 875	121 669	121 669	128 726	135 935	143 955
Emergency Medical Services	105 809	111 416	117 321	123 187	123 187	130 332	137 631	145 751
HIV and Aids	19 889	19 709	20 310	22 455	22 071	23 757	17 575	18 612
Housing: Top Structures	328 077	304 531	345 513	145 315	410 445	222 282	140 424	148 709
Recap of Comm Libr Cond Grant	-	-	10 120	15 079	15 079	13 000	14 000	14 826
Libraries Plan	-	-	15 910	2 921	2 921	5 000	5 000	5 295
Research and Technology Development Services	-	298	-	-	-	-	-	-
Sustainable Resource Management	-	1 329	-	-	-	-	-	-
Industrial and Commercial Development Research Report	-	287	-	-	-	-	-	-
Provincial grants: MetroBus	-	-	4 738	-	-	-	-	-
Provincial grants: Operating projects	8 003	20 319	-	-	-	-	-	-
Other grant providers:	914	-	-	-	-	-	-	-
Social Housing Grant	914	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5 987 772	6 181 068	6 740 131	7 125 491	7 327 237	8 224 171	8 819 977	9 656 732
Capital Transfers and Grants								
National Government:	2 691 179	2 570 874	2 552 615	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Public Transport Infrastructure and Sytems Grant	925 572	863 712	808 808	643 131	643 131	627 000	586 530	629 622
Neighbourhood Development Partnership Grant	39 414	38 234	60 730	79 523	45 482	40 120	55 000	65 000
Intergrated City Development Grant	40 386	32 692	64 746	82 182	82 182	63 536	67 496	71 255
Intergrated National Electrification Program(Municipal)	-	-	40 000	40 000	40 000	31 298	38 000	44 800
Urban Settlement Development Grant	1 685 807	1 636 236	933 610	1 864 731	1 282 491	1 852 262	1 946 406	2 053 499
housing developments	-	-	546 066	655 240	655 240	-	-	-
The Shared Industrial Production Facility (SIPF) in Alexandra	-	-	5 000	-	-	-	-	-
Joshco: Social Housing Regulatory Authority	-	-	93 655	-	-	-	-	-
Provincial Government:	168 124	167 961	9 188	-	-	-	-	-
Libraries-Tagging of Books	-	-	3 800	-	-	-	-	-
Bus Refurbishment - Metrobus	-	-	5 388	-	-	-	-	-
Provincial grant	168 124	167 961	-	-	-	-	-	-
Total Capital Transfers and Grants	2 859 303	2 738 835	2 561 803	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
TOTAL RECEIPTS OF TRANSFERS & GRANTS	8 847 075	8 919 903	9 301 934	10 490 298	10 075 763	10 838 387	11 513 409	12 520 908

Table SA21: Transfers and grants made by the municipality

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Transfers to Organisations								
<i>Subsidies Other</i>	95 599	79 633	62 141	12 627	6 003	5 000	5 000	42 973
<i>Grants Funding</i>	-	-	-	3 100	11 426	12 043	12 693	13 442
<i>Bidding Fund & Bid Support</i>	-	-	-	12 000	12 000	4 216	4 444	4 706
<i>SMME Support and Training</i>	26 972	63 356	39 000	3 500	-	-	-	-
<i>ICT Challenge Fund-Wits university</i>	-	-	5 000	857	-	-	-	-
<i>Green City Start-up-UJ</i>	-	-	5 000	-	-	-	-	-
<i>Green Research Chair-UJ</i>	-	-	-	-	-	-	-	-
<i>SSME Hubs</i>	-	-	-	-	-	-	-	-
<i>SSME support through hubs</i>	-	-	-	-	-	-	-	-
<i>Alex SIP Facility</i>	-	-	-	-	-	-	-	-
<i>economic research</i>	-	-	-	-	-	-	-	-
<i>trade and promotion</i>	-	-	-	-	-	-	-	-
<i>Investment Promotion and facilitation</i>	-	-	-	-	-	-	-	-
<i>Attract and retain Activities</i>	-	-	-	-	-	-	-	-
<i>Promotion and Support leisure events</i>	-	-	-	17 969	-	-	-	-
<i>EPWP</i>	-	-	-	-	-	-	-	-
	-	-	-	2 500	-	-	-	-
<i>Bicycle donation</i>	-	1 140	2 100	1 000	-	-	-	-
<i>Phase 1C Allowances</i>	-	-	-	-	-	-	-	-
	-	-	-	1 525	-	-	-	-
<i>Subsidies: Marks Park</i>	1 287	1 364	1 444	-	1 525	1 607	1 694	1 794
	-	-	-	7 184	-	-	-	-
<i>NGO's (Various)</i>	6 014	5 842	8 697	-	8 684	9 161	9 656	10 226
	-	-	-	-	-	-	-	-
<i>Vulindlela - Harambee</i>	-	-	23 850	-	-	-	-	-
	-	-	-	145 315	-	-	-	-
<i>Housing Top Structures</i>	439 197	323 123	345 513	-	376 370	222 282	140 424	148 709
	-	-	-	2	-	-	-	-
<i>Wits University Best Phd Student</i>	2	1 959	2	-	-	-	-	-
	-	-	-	8 496	-	-	-	-
<i>Joburg Ballet</i>	8 000	8 000	8 000	10 000	10 000	9 587	10 645	11 273
<i>Orchestra</i>	-	-	-	-	-	10 000	10 000	10 590
<i>Bike sharing</i>	-	-	-	-	3 500	34 020	35 857	-
<i>SPCA</i>	-	-	-	-	7 174	7 561	7 969	8 439
<i>Wits Book Prize (Best Phd Student)</i>	-	-	-	-	2	2	2	2
TOTAL CASH TRANSFERS AND GRANTS	577 071	484 417	500 747	226 075	436 684	315 479.00	238 384.00	252 154.00

Table A7: Consolidated Budgeted Cash Flows

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	6 774 210	7 603 215	7 440 040	8 704 249	8 701 511	10 077 621	10 727 213	11 360 118
Service charges	19 595 348	21 577 176	22 196 278	26 462 434	25 451 452	27 991 343	30 235 351	32 316 701
Other revenue	1 882 788	615 295	699 968	2 471 033	4 297 181	2 499 388	2 887 289	3 068 202
Government - operating	5 156 902	6 090 395	6 726 763	7 125 491	7 327 237	8 224 171	8 819 977	9 656 732
Government - capital	2 859 303	2 731 403	2 841 935	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Interest	595 753	624 799	624 146	443 960	548 379	613 414	640 339	675 641
Payments								
Suppliers and employees	(27 896 999)	(30 992 207)	(34 549 364)	(37 616 975)	(37 203 577)	(41 060 757)	(44 825 398)	(48 076 168)
Finance charges	(1 580 486)	(1 941 504)	(2 404 884)	(2 472 088)	(2 472 096)	(2 317 690)	(2 466 865)	(2 614 684)
Transfers and Grants	–	–	–	(226 075)	(436 684)	(315 479)	(238 384)	(252 154)
NET CASH FROM/(USED) OPERATING ACTIVITIES	7 386 819	6 308 572	3 574 882	8 256 835	8 961 930	8 326 226	8 472 953	8 998 563
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	–	–	–	277 428	25 000	462 778	433 868	436 541
Decrease (increase) other non-current receivables	199 534	–	–	(42 530)	(88 364)	(89 302)	(86 556)	(99 677)
Decrease (increase) in non-current investments	(266 667)	1 100 000	418 092	1 843 790	(43 038)	(713 903)	(1 193 971)	(557 104)
Payments								
Capital assets	(9 818 846)	(10 028 303)	(7 100 961)	(8 159 950)	(7 005 367)	(7 668 068)	(9 011 100)	(9 728 660)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(9 885 979)	(8 928 303)	(6 682 869)	(6 081 262)	(7 111 769)	(8 008 495)	(9 857 759)	(9 948 900)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Borrowing long term/refinancing	3 276 000	3 940 000	2 626 000	2 998 386	2 998 386	2 849 726	2 742 874	2 907 446
Increase (decrease) in consumer deposits	–	–	–	400	452	457	462	466
Payments								
Repayment of borrowing	(1 210 942)	(1 830 058)	(791 867)	(3 263 121)	(3 263 121)	(558 947)	(632 023)	(1 519 266)
NET CASH FROM/(USED) FINANCING ACTIVITIES	2 065 058	2 109 942	1 834 133	(264 334)	(264 282)	2 291 236	2 111 313	1 388 646
NET INCREASE/ (DECREASE) IN CASH HELD	(434 102)	(509 789)	(1 273 854)	1 911 240	1 585 878	2 608 967	726 507	438 309
Cash/cash equivalents at the year begin:	5 313 656	4 879 554	4 369 765	3 222 166	3 095 911	4 681 789	7 290 757	8 017 264
Cash/cash equivalents at the year end:	4 879 554	4 369 765	3 095 911	5 133 405	4 681 789	7 290 757	8 017 264	8 455 573

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from ‘Ratepayers and other’ to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue; and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

2.6.3. Funding compliance measurement

National Treasury requires that a municipality assesses its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. The information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table SA10: Funding compliance measurement

Description	MFMA section	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Funding measures									
Cash/cash equivalents at the year end - R'000	18(1)b	4 879 554	4 369 765	3 095 911	5 133 405	4 681 789	7 290 757	8 017 264	8 455 573
Cash + investments at the yr end less applications - R'000	18(1)b	2 663 900	(2 381 843)	(2 101 574)	466 295	(477 752)	1 709 501	2 394 223	2 799 412
Cash year end/monthly employee/supplier payments	18(1)b	1.9	1.7	1.0	1.7	1.6	2.0	2.1	2.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	3 854 829	4 066 279	1 964 382	4 870 772	3 870 977	4 693 609	4 313 695	4 502 299
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	2.3%	(1.6%)	8.3%	(8.5%)	6.4%	1.2%	0.6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	88.1%	85.6%	85.5%	91.4%	96.0%	90.5%	91.1%	91.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	13.2%	7.9%	11.4%	8.1%	8.0%	8.7%	8.3%	8.3%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	54.0%	63.5%	50.8%	57.4%	64.8%	56.4%	43.4%	42.4%
Grants % of Govt. legislated/gazetted allocations	18(1)a						100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(30.0%)	35.1%	(9.8%)	(3.0%)	3.7%	11.6%	(5.9%)
R&M % of Property Plant & Equipment	20(1)(vi)	6.3%	6.0%	7.2%	6.1%	6.1%	6.2%	6.3%	6.4%

2.6.3.1. Cash/cash equivalent position

The City’s forecasted cash position was discussed as part of the budgeted cash flow statement. A ‘positive’ cash position, for each year of the MTB would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality’s forecasted cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. Cash and cash equivalents are forecasted at R7.1 billion at the end of 2018/19, and increasing to R7.7 billion in 2020/21.

2.6.3.2. Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.3.3. Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2018/19 MTB the indicative outcome is a surplus of R1.6 billion, R1.2 billion and R1.2 billion before capital transfers and taxation.

2.6.3.4. Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTB to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 92.6, 92.7 and 92.8 percent for each of the respective financial years. This measure and performance objective will have to be meticulously managed.

2.6.3.5. Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. The liquidity of the City has improved and therefore the City has increased the spending from own funds.

2.6.3.6. Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 percent could indicate that not all grants as contained in the Division of Revenue Act (DORA) have been budgeted for. The City has budgeted for all transfers.

2.6.3.7. Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position.

2.6.3.8. Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the revenue budget is not being protected.

2.6.3.9. Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to

categorize each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. Further details in this regard are contained in Table SA34b.

Legislation compliance status

The promulgation of the Municipal Finance Management Act (The Act) in 2003 has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2018/19- 2020/21 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act ensures that new accounting and financial standards are complied with.

Compliance with MFMA implementation requirements has been substantially adhered to through the following activities:

a) In- year reporting

The City's electronic reporting to National Treasury has been complied with and has been gradually improved over time. The monthly and quarterly returns to NT have been submitted on time in the previous financial years. The City is in a process of implementing the local government standard chart of accounts (*mSCOA*). The focus will be to put in place a system of integration that enables transacting in all the seven segments with sub-systems seamlessly integrating to the core system. The City locates this project within the broader information and technology reforms and the SAP upgrading projects.

b) MFMA training

The City of Johannesburg, in its strides to comply with the Act, has in its plan of compliance instructed departments to train all finance and non-finance officials on MFMA from 2005. This has resulted in massive training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the MFMA is enhanced due the fact that most officials are aware of the Act. The City established a Chartered Accountants Academy in 2017/18 financial year that, in conjunction with this kind of training, will enhance internal capacity in the areas of accounting and financial management.

c) Accounting standards

The reform agenda set out through the Municipal Finance Management Act includes new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). The above mentioned accounting practices have been adhered to during the development of the budget. The City continues to monitor

any further developments in this area, and has developed the necessary structures to bring on board departments and entities on pending reforms.

d) Municipal Budget and Reporting Regulations

Budgeting in the CoJ is done in accordance with the MFMA: Municipal Budget and Reporting Regulations promulgated in 2009 and other directives from the National Treasury, in the form of budget circulars and outcomes of various intergovernmental forums.

e) Budget and Treasury Office

Established in terms of section 80 of the MFMA, and under the Office of the Group Chief Financial Officer, the City of Johannesburg Budget and Treasury Offices have been established as two separate offices within Group Finance and are fully functional.

f) Audit Committee

In line with sections 165 and 166 of the MFMA, read with guiding Circular 65, the City of Johannesburg does have an Audit Committee that is fully functional.

g) Annual Report

Annual report is compiled in terms of the MFMA and NT requirements.

h) SDBIP

The detail SDBIP is directly aligned and informed by the budget and is approved together with the budget.

i) Budget Steering Committee

A Budget Steering Committee is established annually in accordance with MBRR and is fully functional.

j) Alignment of Budget with development priorities

There is clear linkage between the budget and the IDP. In turn, the IDP is developed from the GDS and Mayoral priorities. The City is implementing programme budgeting to ensure that the development programmes identified in the IDP are appropriately funded.

k) Public participation

In accordance with the MFMA, the City's draft budget is made public immediately after tabling in Council to allow for the public to comment on it, also satisfying the legislative requirement of the MSA, and other legislation that may be specific to revenue raising measures. The budget process has a strong political oversight.

2.7 EXPENDITURE ON GRANTS

Table SA19: Expenditure on transfers and grant programme

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
EXPENDITURE:								
Operating expenditure of Transfers and Grants								
National Government:	5 420 575	5 613 136	6 110 344	6 694 865	6 631 865	7 701 074	8 369 412	9 179 584
Local Government Equitable Share	2 534 723	2 864 065	3 182 318	3 666 637	3 666 637	4 229 919	4 689 158	5 207 760
Fuel Levy	2 318 728	2 466 783	2 595 595	2 710 941	2 710 941	2 942 282	3 170 160	3 444 475
Finance Management	1 250	1 050	1 050	1 050	1 050	1 000	1 000	1 000
Expanded Public Works Programme:	42 864	-	-	-	-	34 737	-	-
Economic Development	-	13 778	3 428	1 037	1 037	-	-	-
Health and Social Development	-	4 000	13 000	4 000	4 000	-	-	-
City Parks & Zoo	-	1 500	5 535	1 300	1 300	-	-	-
Community Development	-	1 290	-	-	-	-	-	-
Johannesburg Metropolitan Police Department	-	6 000	10 000	4 000	5 200	-	-	-
Environment and Infrastructure	-	-	-	1 200	15 000	-	-	-
Johannesburg Property Company	-	1 106	2 000	-	-	-	-	-
Pikitup	-	-	3 500	2 400	2 400	-	-	-
Environment and Infrastructure	-	4 000	8 500	-	-	-	-	-
SOCIAL DEVELOPMENT	-	-	-	1 660	1 660	-	-	-
Joshco	-	689	-	624	624	-	-	-
Metrobus	-	500	650	-	-	-	-	-
Joburg Theatre	-	500	1 000	1 200	1 200	-	-	-
Public Transport Infrastructure and Systems Grant	-	-	-	-	-	485 936	501 594	518 349
Transportation	520 708	245 257	256 068	275 056	212 056	-	-	-
GROUP CORPORATE AND SHARED SERVICES	-	-	7 700	8 760	8 760	7 200	7 500	8 000
Skills Development Grant	2 302	2 618	-	-	-	-	-	-
Electricity Demand Side Management	-	-	20 000	15 000	-	-	-	-
Provincial Government:	566 283	567 932	629 787	430 626	695 372	523 097	450 565	477 148
Primary Health Care	104 505	110 043	115 875	121 669	121 669	128 726	135 935	143 955
Emergency Medical Services	105 809	111 416	117 321	123 187	123 187	130 332	137 631	145 751
HIV and Aids	19 889	19 709	20 310	22 455	22 071	23 757	17 575	18 612
Housing: Top Structures	328 077	304 531	345 513	145 315	410 445	222 282	140 424	148 709
Recap of Comm Libr Cond Grant	-	-	10 120	15 079	15 079	13 000	14 000	14 826
Libraries Plan	-	-	15 910	2 921	2 921	5 000	5 000	5 295
Research and Technology Development Services	-	298	-	-	-	-	-	-
Sustainable Resource Management	-	1 329	-	-	-	-	-	-
Industrial and Commercial Development Research Report	-	287	-	-	-	-	-	-
Provincial grants: MetroBus	-	-	4 738	-	-	-	-	-
Provincial grants: Operating projects	8 003	20 319	-	-	-	-	-	-
Other grant providers:	914	-	-	-	-	-	-	-
Social Housing Grant	914	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:	5 987 772	6 181 068	6 740 131	7 125 491	7 327 237	8 224 171	8 819 977	9 656 732
Capital expenditure of Transfers and Grants								
National Government:	2 691 179	2 570 874	2 552 615	3 364 807	2 748 526	2 614 216	2 693 432	2 864 176
Public Transport Infrastructure and Systems Grant	925 572	863 712	808 808	643 131	643 131	627 000	586 530	629 622
Neighbourhood Development Partnership Grant	39 414	38 234	60 730	79 523	45 482	40 120	55 000	65 000
Intergrated City Development Grant	40 386	32 692	64 746	82 182	82 182	63 536	67 496	71 255
Intergrated National Electrification Program(Municipal)	-	-	40 000	40 000	40 000	31 298	38 000	44 800
Urban Settlement Development Grant	1 685 807	1 636 236	933 610	1 864 731	1 282 491	1 852 262	1 946 406	2 053 499
mixed housing developments	-	-	546 066	655 240	655 240	-	-	-
The Shared Industrial Production Facility (SIPF) in Alexandra	-	-	5 000	-	-	-	-	-
Joshco: Social Housing Regulatory Authority	-	-	93 655	-	-	-	-	-
Provincial Government:	168 124	167 961	9 188	-	-	-	-	-
Libraries-Tagging of Books	-	-	3 800	-	-	-	-	-
Bus Refurbishment - Metrobus	-	-	5 388	-	-	-	-	-
Provincial grant	168 124	167 961	-	-	-	-	-	-
	8 847 075	8 919 903	9 301 934	10 490 298	10 075 763	10 838 387	11 513 409	12 520 908

2.8 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25: Consolidated budgeted monthly revenue and expenditure

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source															
Property rates	889 654	889 654	889 654	889 654	889 654	889 654	889 654	889 654	889 654	889 654	889 654	889 654	10 675 850	11 252 346	11 916 234
Service charges - electricity revenue	1 835 880	1 796 602	1 394 722	1 291 078	1 330 217	1 218 541	1 214 320	1 312 581	1 186 499	1 261 737	1 403 704	1 631 096	16 876 977	18 294 643	19 410 616
Service charges - water revenue	618 070	616 905	616 905	616 905	616 905	616 905	616 905	616 905	616 905	616 905	616 905	616 905	6 297 223	7 416 847	8 594 961
Service charges - sanitation revenue	355 974	355 974	355 974	355 974	355 974	355 974	355 974	355 974	355 974	355 974	355 974	355 974	4 271 687	4 587 792	4 950 228
Service charges - refuse revenue	129 010	129 010	129 010	129 256	129 010	124 094	124 218	129 010	129 010	129 010	129 256	129 010	1 539 894	1 632 288	1 730 226
Service charges - other	44 484	45 857	46 027	46 187	46 327	46 387	46 547	46 657	46 747	46 847	46 987	46 562	555 612	586 076	620 802
Rental of facilities and equipment	34 583	34 882	35 247	35 858	36 473	35 768	27 906	27 450	28 137	27 463	27 475	26 686	377 929	403 662	426 408
Interest earned - external investments	24 997	25 119	25 027	25 033	24 971	24 719	24 734	24 632	24 599	24 582	24 527	24 464	297 400	307 800	325 800
Interest earned - outstanding debtors	28 258	26 306	30 470	28 608	26 556	30 370	28 458	26 606	30 470	28 608	26 656	31 473	342 837	359 477	377 926
Fines, penalties and forfeits	30 556	32 786	34 956	35 656	37 056	37 356	37 966	38 556	40 206	40 756	41 629	42 304	449 783	474 071	502 040
Licences and permits	117	1 546	124	113	1 675	62	62	1 665	45	32	1 662	36	7 139	7 226	7 281
Agency services	60 099	59 582	58 016	59 699	60 257	60 257	60 257	60 257	60 257	60 257	60 257	80 379	739 574	780 752	830 847
Transfers and subsidies	1 785 799	50 334	50 334	1 847 940	50 334	50 334	1 847 940	71 889	99 035	1 825 799	89 894	454 539	8 224 171	8 819 977	9 656 732
Other revenue	117 992	118 794	121 408	124 774	124 578	128 308	122 030	122 122	122 995	123 785	124 969	197 016	1 548 774	1 770 872	1 854 505
Gains on disposal of PPE	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20 000	21 080	22 324
Total Revenue (excluding capital transfers and contributions)	5 957 139	4 185 017	3 789 540	5 488 401	3 731 653	3 620 397	5 398 637	3 725 625	3 632 199	5 433 321	3 840 969	4 541 575	53 344 473	57 263 747	61 226 930
Expenditure By Type															
Employee related costs	1 028 553	1 028 288	1 029 571	1 030 784	1 732 328	1 029 317	1 033 840	1 030 016	1 028 777	1 030 690	1 033 142	1 061 562	13 096 868	14 458 162	15 497 300
Remuneration of councillors	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	170 336	181 234	192 831
Debt impairment	298 312	296 717	300 531	298 669	296 717	300 531	298 669	296 717	300 531	298 669	296 717	300 617	3 583 393	3 687 116	3 896 618
Depreciation & asset impairment	336 705	339 244	339 244	339 244	339 244	339 244	339 244	339 244	339 244	339 508	336 868	336 505	4 063 538	4 399 028	4 703 844
Finance charges	193 088	193 087	193 056	193 084	193 378	193 056	193 339	193 056	193 358	193 056	193 056	193 077	2 317 690	2 466 865	2 614 684
Bulk purchases	2 020 870	1 953 652	1 428 227	1 229 713	1 228 702	1 109 633	1 066 334	1 229 123	1 170 946	1 284 212	1 233 819	1 978 327	16 933 558	18 344 963	19 671 886
Other materials	135 529 405.85	137 079	139 447	141 266	143 078	145 226	145 084	147 030	145 472	145 010	147 722	147 722	535 433	2 107 374	2 382 068
Contracted services	262 532	282 895	265 609	280 229	294 412	291 581	276 603	289 752	281 856	286 214	290 761	860 610	3 963 054	4 499 343	4 812 571
Transfers and subsidies	21 777	21 775	27 073	27 045	27 726	27 073	24 029	25 029	28 273	22 575	23 275	39 835	315 479	238 384	252 154
Other expenditure	317 984	351 842	498 588	394 028	387 064	400 586	364 680	409 067	460 849	436 396	490 149	645 335	5 156 569	5 399 109	5 797 683
Total Expenditure	4 629 544	4 618 772	4 235 540	3 948 256	4 656 843	3 850 441	3 756 017	3 973 227	3 963 499	4 050 523	4 059 702	5 965 495	51 707 859	56 056 272	60 003 024
Surplus/(Deficit)	1 327 595	(433 756)	(446 000)	1 540 145	(925 190)	(230 044)	1 642 621	(247 602)	(331 300)	1 382 798	(218 733)	(1 423 920)	1 636 615	1 207 475	1 223 906
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	66 408	125 551	145 550	134 021	237 452	216 267	194 915	247 251	296 169	377 607	298 046	274 978	2 614 216	2 693 432	2 864 176
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	7 353	7 775	12 979	14 811	12 021	40 980	30 422	36 003	34 301	13 265	38 212	194 657	442 778	412 788	414 217
Surplus/(Deficit) after capital transfers & contributions	1 401 356	(300 429)	(287 471)	1 688 978	(675 717)	27 202	1 867 958	35 652	(830)	1 773 670	117 525	(954 285)	4 693 609	4 313 695	4 502 299
Taxation	22 371	22 371	22 371	22 371	22 371	23 121	22 371	22 371	22 371	22 371	22 371	28 546	275 377	287 907	264 018
Surplus/(Deficit)	1 378 985	(322 800)	(309 842)	1 666 607	(698 088)	4 081	1 845 587	13 281	(23 201)	1 751 299	95 154	(982 831)	4 418 232	4 025 788	4 238 281

Table SA26: Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand															
Revenue by Vote															
Vote 1 - Economic Development	–	–	–	–	–	–	–	–	–	–	60	34 677	34 737	–	–
Vote 2 - Environment, Infrastructure and Services	5 713	5 221	7 575	5 713	5 361	7 575	5 713	5 361	7 575	5 713	5 361	6 679	75 600	75 600	75 600
Vote 3 - Transport	48 021	106 246	106 246	106 246	106 246	106 246	106 246	106 246	106 246	106 246	106 246	143 985	1 254 466	1 370 695	1 438 725
Vote 4 - Community Development	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 840	3 016	45 226	47 695	50 506
Vote 5 - Health	117	118	1 148	63 255	4 329	1 216	65 557	1 299	29 491	1 266	1 321	2 668	171 785	175 314	187 950
Vote 6 - Social Development	33	28	57	52	68	71	75	63	54	45	36	39	621	655	693
Vote 7 - Group Forensic Investigation Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - Office of the Ombudsman	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - City Manager	528	528	528	528	528	528	528	528	528	528	528	528	6 335	6 677	7 071
Vote 10 - Speaker: Legislative Arm of Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - Group Information and Communication Technology	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Group Finance	2 695 591	960 126	960 126	2 695 591	960 126	960 126	2 695 591	960 126	960 126	2 695 591	960 126	1 253 404	18 756 652	20 063 617	21 576 529
Vote 13 - Group Corporate and Shared Services	639	639	639	639	639	639	639	639	639	639	639	639	1 684	15 584	16 561
Vote 14 - Housing	10 285	10 319	10 412	10 412	11 047	60 945	53 149	118 549	173 649	273 149	192 723	173 856	1 202 546	1 036 292	1 238 910
Vote 15 - Development Planning	6 552	6 552	6 552	6 552	11 552	11 552	11 552	11 552	16 552	16 552	16 552	60 219	182 287	205 374	223 994
Vote 16 - Public Safety	69 341	73 075	74 379	77 392	79 920	80 390	81 330	82 250	84 030	84 820	85 950	86 654	959 631	1 011 873	1 071 572
Vote 17 - Municipal Entities Accounts	103 022	103 022	103 022	103 022	103 022	103 022	103 022	103 022	103 022	103 022	103 022	103 022	1 378 263	1 378 720	1 351 997
Vote 18 - City Power	1 856 783	1 818 044	1 425 927	1 324 619	1 360 201	1 285 443	1 267 762	1 373 138	1 244 886	1 293 307	1 467 077	1 871 392	17 588 579	19 027 049	20 157 009
Vote 19 - Johannesburg Water	987 528	987 165	1 001 604	989 572	988 770	1 009 625	991 176	991 978	986 363	993 582	987 165	1 006 395	11 920 923	12 820 949	13 791 333
Vote 20 - Pikitup	142 179	142 179	142 179	142 426	142 179	137 264	137 387	142 179	142 179	142 426	142 179	144 511	1 699 271	1 801 227	1 909 301
Vote 21 - Johannesburg Roads Agency	15 000	15 006	15 006	15 006	15 006	15 006	15 006	15 006	15 006	15 006	15 006	14 940	180 000	189 720	195 050
Vote 22 - Metrobus	14 782	14 782	14 782	14 782	14 782	14 782	14 782	14 782	14 782	14 782	14 782	14 782	177 387	186 966	194 677
Vote 23 - Johannesburg City Parks and Zoo	5 337	5 537	5 737	5 937	6 137	6 337	6 537	6 737	6 937	7 137	7 337	7 537	86 428	71 759	75 993
Vote 24 - Johannesburg Development Agency	7 372	7 372	7 372	7 372	7 372	7 372	7 372	7 372	7 372	7 372	7 372	7 372	7 673	94 378	99 946
Vote 25 - Johannesburg Property Company	250	300	1 750	1 750	1 750	1 750	1 750	1 750	1 750	1 750	1 750	1 750	300	20 215	27 374
Vote 26 - Metropolitan Trading Company	2 881	2 881	2 881	2 881	2 881	2 881	2 881	2 881	2 881	2 881	2 881	2 881	34 573	36 647	38 846
Vote 27 - Joburg Market	37 235	37 235	37 235	37 235	37 235	37 235	37 235	37 235	37 235	37 235	37 235	37 235	452 831	478 766	512 016
Vote 28 - Johannesburg Social Housing Company	13 824	13 333	13 333	13 333	13 333	13 333	13 333	13 333	13 824	13 333	13 333	13 333	161 961	175 616	186 132
Vote 29 - Joburg City Theatres	4 050	4 799	6 142	9 044	5 356	10 443	2 031	4 327	4 671	4 575	6 106	6 109	67 653	71 420	75 922
Vote 30 - Johannesburg Tourism Company	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote	6 030 900	4 318 344	3 948 068	5 637 234	3 981 126	3 877 643	5 623 974	4 008 879	3 962 669	5 824 193	4 177 227	5 011 210	56 401 467	60 369 967	64 505 323
Expenditure by Vote to be appropriated															
Vote 1 - Economic Development	12 808	12 452	13 445	19 635	23 734	16 278	24 874	20 104	11 532	19 316	11 554	42 411	228 141	241 966	257 666
Vote 2 - Environment, Infrastructure and Services	9 409	12 071	12 071	10 299	13 213	13 381	11 399	14 297	20 311	20 654	30 797	16 445	182 787	202 011	211 399
Vote 3 - Transport	101 043	101 043	101 043	101 043	111 008	101 043	101 043	101 043	101 043	101 043	101 043	101 043	759 526	1 880 969	2 231 715
Vote 4 - Community Development	72 539	72 539	72 539	72 539	99 858	72 539	72 539	72 539	72 539	72 539	72 539	354 348	1 190 798	1 249 562	1 342 281
Vote 5 - Health	73 482	75 234	76 997	80 075	124 631	77 597	79 861	82 211	81 304	82 314	80 355	84 591	998 654	1 058 499	1 126 751
Vote 6 - Social Development	15 768	15 916	16 190	17 400	27 798	19 716	17 507	18 166	17 621	18 272	17 621	31 509	233 568	247 256	262 659
Vote 7 - Group Forensic Investigation Services	4 963	4 963	4 963	4 963	20 155	24 973	4 963	4 963	4 963	4 963	4 963	4 963	134 595	142 134	150 740
Vote 8 - Office of the Ombudsman	3 418	3 418	3 418	3 418	3 418	3 418	3 418	3 418	3 418	3 418	3 418	3 418	4 138	42 509	47 259
Vote 9 - City Manager	87 844	87 967	206 967	91 067	119 196	88 967	89 901	88 581	87 050	87 870	86 180	86 180	1 210 195	1 278 936	1 356 708
Vote 10 - Speaker: Legislative Arm of Council	32 829	33 009	32 691	33 609	34 414	30 448	35 791	40 676	36 247	35 281	31 983	422 888	448 574	476 891	476 891
Vote 11 - Group Information and Communication Technology	55 879	55 879	55 879	55 879	58 270	55 879	55 879	55 879	55 879	55 879	55 879	55 879	672 934	712 896	755 393
Vote 12 - Group Finance	344 602	354 602	374 602	374 602	402 318	386 102	345 602	394 602	375 602	434 602	483 123	4 605 961	4 650 977	4 941 196	5 053 609
Vote 13 - Group Corporate and Shared Services	20 819	20 819	20 819	20 819	29 128	25 819	31 819	29 819	29 819	29 819	29 819	29 819	27 489	636 006	700 935
Vote 14 - Housing	62 306	62 306	62 306	62 306	73 763	62 306	62 306	109 500	109 500	109 500	109 500	109 500	1 048 507	1 017 438	1 084 204
Vote 15 - Development Planning	26 451	26 449	26 449	26 449	40 035	26 559	26 449	26 449	26 449	26 449	26 449	41 920	346 657	372 844	395 883
Vote 16 - Public Safety	332 226	335 997	338 575	341 248	444 283	340 761	343 881	344 282	341 282	339 433	341 361	367 497	4 210 825	5 065 012	5 422 765
Vote 17 - Municipal Entities Accounts	127 976	127 976	127 976	127 976	127 976	127 976	127 976	127 976	127 976	127 976	127 976	127 976	1 535 711	1 676 293	1 774 623
Vote 18 - City Power	1 916 003	1 850 119	1 324 694	1 126 179	1 125 411	1 006 100	962 800	1 125 589	1 067 412	1 180 678	1 130 285	1 860 130	15 675 400	17 067 577	18 164 404
Vote 19 - Johannesburg Water	846 719	846 719	846 719	846 719	907 456	846 719	846 719	846 719	846 719	846 719	846 719	846 719	10 221 362	10 893 015	11 645 758
Vote 20 - Pikitup	176 813	194 718	181 902	185 428	183 162	183 589	188 427	186 599	185 385	187 375	188 961	189 963	2 232 322	2 367 279	2 509 317
Vote 21 - Johannesburg Roads Agency	94 395	94 581	94 581	94 581	94 581	94 581	94 581	94 581	94 581	94 581	94 581	94 581	92 533	1 132 740	1 329 977
Vote 22 - Metrobus	50 761	50 761	50 761	50 761	67 425	50 761	50 761	50 761	50 761	50 761	50 761	50 761	625 790	675 815	717 465
Vote 23 - Johannesburg City Parks and Zoo	61 004	76 104	73 204	73 904	74 904	74 904	76 104	77 404	78 604	80 104	81 604	83 104	116 602	945 422	987 321
Vote 24 - Johannesburg Development Agency	6 395	7 857	7 857	7 857	12 890	7 857	7 857	7 857	7 857	7 857	7 857	7 857	97 368	96 820	102 532
Vote 25 - Johannesburg Property Company	39 418	40 117	41 335	44 109	57 650	46 335	42 518	43 330	45 632	44 330	43 330	44 704	532 808	567 504	606 812
Vote 26 - Metropolitan Trading Company	20 306	20 306	20 306	20 306	20 306	20 306	20 306	20 306	20 306	20 306	20 306	20 306	243 668	257 047	272 382
Vote 27 - Joburg Market	30 803	30 803	30 803	30 803	40 185	30 803	30 803	30 803	27 100	24 470	23 069	33 111	363 550	385 055	415 842
Vote 28 - Johannesburg Social Housing Company	13 809	13 809	14 006	13 809	13 809	13 809	13 809	13 809	14 006	13 809	13 809	14 765	168 008	182 959	196 105
Vote 29 - Joburg City Theatres	11 489	12 186	16 284	14 706	18 299	22 651	9 331	9 521	15 936	12 043	12 973	17 328	172 743	182 258	193 300
Vote 30 - Johannesburg Tourism Company	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	4 651 915	4 641 143	4 257 911	3 970 627	4 679 214	3 873 562	3 778 388	3 995 598	3 985 870	4 072 894	4 082 073	5 994 041	51 983 236	56 344 179	60 267 042
Surplus/(Deficit) before assoc.	1 378 985	(322 800)	(309 842)	1 666 607	(698 088)	4 081	1 845 587	13 281	(23 201)	1 751 299	95 154	(982 831)	4 4		

Table SA27: Consolidated budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue - Functional															
<i>Governance and administration</i>	2 733 258	997 843	998 893	2 734 792	999 293	999 327	2 734 642	1 005 432	999 327	2 735 858	999 893	1 294 509	19 233 066	20 571 343	22 113 341
Executive and council	528	528	528	528	528	528	528	528	528	528	528	528	6 335	6 677	7 071
Finance and administration	2 732 730	997 315	998 365	2 734 264	998 765	998 799	2 734 114	1 004 904	998 799	2 735 330	999 365	1 293 981	19 226 731	20 564 666	22 106 270
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	109 105	113 327	117 326	185 548	225 758	178 844	227 730	231 226	317 774	388 743	310 927	298 824	2 705 128	2 625 624	2 924 778
Community and social services	7 920	8 664	10 036	12 933	9 261	14 351	5 943	8 227	8 562	8 457	9 982	9 164	113 500	119 770	127 121
Sport and recreation	5 337	5 537	5 737	5 937	6 137	6 237	6 137	5 287	5 937	5 437	5 337	5 371	68 428	71 759	75 993
Public safety	69 341	73 075	74 379	77 392	79 920	80 390	81 330	82 250	84 030	84 820	85 950	86 654	959 531	1 011 873	1 071 572
Housing	26 390	25 933	26 026	26 031	126 111	76 650	68 763	134 163	189 754	288 763	208 337	194 967	1 391 884	1 246 908	1 462 142
Health	117	118	1 148	63 255	4 329	1 216	65 557	1 299	29 491	1 266	1 321	2 668	171 785	175 314	187 950
<i>Economic and environmental services</i>	202 047	259 786	262 140	260 278	264 926	267 140	265 278	264 926	272 140	270 278	269 986	395 579	3 254 500	3 523 775	3 609 561
Planning and development	54 039	54 039	54 039	54 039	59 039	59 039	59 039	64 039	64 039	64 039	64 099	148 701	793 193	815 165	874 802
Road transport	142 294	200 525	200 525	200 525	200 525	200 525	200 525	200 525	200 525	200 525	200 525	238 198	2 385 747	2 633 010	2 659 159
Environmental protection	5 713	5 221	7 575	5 713	5 361	7 575	5 713	5 361	7 575	5 713	5 361	8 679	75 560	75 600	75 600
<i>Trading services</i>	2 986 490	2 947 388	2 569 710	2 456 616	2 491 150	2 432 333	2 396 325	2 507 296	2 373 429	2 429 315	2 596 422	3 022 299	31 208 773	33 649 225	35 857 643
Energy sources	1 856 783	1 818 044	1 425 927	1 324 619	1 360 201	1 285 443	1 267 762	1 373 138	1 244 886	1 293 307	1 467 077	1 871 392	17 588 579	19 027 049	20 157 009
Water management	592 517	592 299	600 962	593 743	593 262	605 775	594 706	595 187	591 818	596 149	592 299	603 837	7 152 554	7 692 569	8 274 800
Waste water management	395 011	394 866	400 642	395 829	395 508	403 850	396 470	396 791	394 545	397 433	394 866	402 558	4 768 369	5 128 380	5 516 533
Waste management	142 179	142 179	142 179	142 426	142 179	137 264	137 387	142 179	142 179	142 426	142 179	144 511	1 699 271	1 801 227	1 909 301
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	6 030 900	4 318 344	3 948 068	5 637 234	3 981 126	3 877 643	5 623 974	4 008 879	3 962 669	5 824 193	4 177 227	5 011 210	56 401 467	60 369 967	64 505 323
Expenditure - Functional															
<i>Governance and administration</i>	640 282	656 644	799 674	697 476	1 085 459	712 851	659 784	666 613	714 492	688 218	742 072	804 119	8 867 683	9 194 907	9 785 187
Executive and council	123 731	124 394	243 076	128 134	167 068	122 873	128 133	129 150	132 715	126 756	126 610	122 301	1 674 942	1 772 014	1 880 858
Finance and administration	511 587	522 286	551 604	554 378	898 236	565 004	526 687	522 499	576 801	556 499	610 499	662 064	7 058 146	7 280 759	7 753 589
Internal audit	4 963	9 963	4 993	14 963	20 155	24 973	4 963	14 963	4 975	4 963	4 963	19 754	134 595	142 134	150 740
<i>Community and public safety</i>	662 730	684 198	690 609	696 094	897 352	705 738	695 647	746 880	751 845	747 470	750 521	1 171 734	9 200 822	10 276 119	10 984 351
Community and social services	100 518	101 363	106 136	105 367	146 677	116 029	100 301	100 289	107 764	102 925	104 506	403 907	1 595 781	1 690 528	1 810 368
Sport and recreation	67 854	82 954	80 054	80 754	81 654	81 754	82 954	84 254	85 454	86 954	88 454	125 532	1 028 622	1 074 278	1 145 696
Public safety	332 226	335 997	338 575	341 248	444 283	340 761	343 881	344 282	341 282	339 433	341 361	367 497	4 210 825	5 065 012	5 422 765
Housing	88 651	88 651	88 848	88 651	100 107	89 598	88 651	135 845	136 042	135 845	135 846	190 208	1 366 940	1 387 802	1 478 771
Health	73 482	75 234	76 997	80 075	124 631	77 597	79 861	82 211	81 304	82 314	80 355	84 591	998 654	1 058 499	1 126 751
<i>Economic and environmental services</i>	409 344	408 722	414 289	418 707	480 350	418 542	424 986	423 174	419 993	422 409	423 490	1 121 350	5 785 354	6 544 989	7 177 716
Planning and development	117 729	118 833	119 826	126 016	158 116	122 769	131 255	126 485	114 210	119 364	110 301	166 079	1 530 983	1 650 054	1 758 111
Road transport	282 206	282 392	282 392	282 392	309 021	282 392	282 392	282 392	282 392	282 392	282 392	938 827	4 071 584	4 692 924	5 208 266
Environmental protection	9 409	7 497	12 071	10 299	13 213	13 391	11 339	12 497	20 654	30 797	16 445	16 445	202 011	211 339	211 339
<i>Trading services</i>	2 939 559	2 891 580	2 353 339	2 158 350	2 216 053	2 036 432	1 997 971	2 158 931	2 099 540	2 214 796	2 165 989	2 896 837	28 129 377	30 328 164	32 319 789
Energy sources	1 916 003	1 850 119	1 324 694	1 126 179	1 125 411	1 006 100	962 800	1 125 589	1 067 412	1 180 678	1 130 285	1 860 130	15 675 400	17 067 577	18 164 404
Water management	508 031	508 031	508 031	508 031	544 473	508 031	508 031	508 031	508 031	508 031	508 031	508 031	6 132 817	6 535 809	6 987 455
Waste water management	338 688	338 688	338 688	338 688	362 982	338 688	338 688	338 688	338 688	338 688	338 688	338 688	4 088 545	4 357 206	4 658 303
Waste management	176 837	194 743	181 926	185 452	183 186	183 613	188 452	186 623	185 409	187 399	188 986	189 988	2 232 615	2 367 572	2 509 627
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	4 651 915	4 641 143	4 257 911	3 970 627	4 679 214	3 873 562	3 778 388	3 995 598	3 985 870	4 072 894	4 082 073	5 994 041	51 983 236	56 344 179	60 267 042
Surplus/(Deficit)	1 378 985	(322 800)	(309 842)	1 666 607	(698 088)	4 081	1 845 587	13 281	(23 201)	1 751 299	95 154	(982 831)	4 418 232	4 025 788	4 238 282

Table SA28: Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Multi-year expenditure to be appropriated	1															
Vote 1 - Economic Development		-	-	-	-	-	-	3 000	-	-	-	-	15 460	18 460	11 670	49 180
Vote 2 - Environment, Infrastructure and Services		-	-	-	-	1 000	1 000	940	1 000	-	500	-	40 000	44 440	68 970	820 000
Vote 3 - Transport		15 976	74 201	74 201	74 201	74 201	74 201	74 201	74 201	74 201	74 201	74 201	60 519	818 500	834 530	629 622
Vote 4 - Community Development		-	-	8 092	8 092	8 692	8 092	8 292	8 092	8 422	8 092	8 092	8 372	82 334	57 283	75 546
Vote 5 - Health		-	-	1 000	1 000	1 500	1 235	1 756	1 553	2 452	3 852	4 952	31 300	50 600	68 885	101 800
Vote 6 - Social Development		-	3 000	3 500	1 200	2 500	-	1 600	1 750	4 500	300	1 200	1 500	21 050	18 000	5 000
Vote 7 - Group Forensic Investigation Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Office of the Ombudsman		-	-	-	140	-	-	150	-	-	300	-	1 410	2 000	2 000	2 000
Vote 9 - City Manager		-	-	6 465	4 769	6 465	5 009	6 567	6 465	6 519	6 465	6 465	6 583	61 770	60 321	11 000
Vote 10 - Speaker: Legislative Arm of Council		-	-	500	-	500	-	600	-	-	1 000	-	-	2 600	2 500	8 000
Vote 11 - Group Information and Communication Techn		-	-	-	-	-	-	-	-	-	-	-	578 200	578 200	514 617	235 100
Vote 12 - Group Finance		-	-	100	200	-	-	-	-	-	5 000	-	55	5 355	5 525	-
Vote 13 - Group Corporate and Shared Services		-	-	38 800	38 800	38 800	38 800	38 800	38 800	38 800	38 800	38 800	38 800	388 000	264 316	264 316
Vote 14 - Housing		-	-	1 500	2 000	102 500	52 000	50 000	103 000	154 500	235 000	154 500	287 448	1 142 448	998 692	1 271 288
Vote 15 - Development Planning		-	-	-	-	10 000	10 000	5 500	20 000	25 000	25 000	60 000	92 326	247 826	370 248	403 960
Vote 16 - Public Safety		2 136	2 386	4 063	7 020	7 816	7 976	9 726	10 820	11 186	11 130	11 270	154 713	240 242	142 902	37 490
Vote 17 - Municipal Entities Accounts		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 18 - City Power		6 186	6 725	41 331	43 666	40 109	77 027	63 567	70 682	68 512	41 696	73 499	250 824	783 824	819 438	1 089 654
Vote 19 - Johannesburg Water		10 502	21 003	210 030	52 508	42 006	315 045	73 511	84 012	10 502	105 015	21 003	105 015	1 050 150	1 411 250	1 354 756
Vote 20 - Pikitup		-	-	-	7 753	10 007	5 500	10 500	15 512	10 000	15 630	14 060	7 255	96 217	251 047	545 264
Vote 21 - Johannesburg Roads Agency		17 427	17 201	128 377	135 129	129 794	121 896	117 391	120 686	122 288	118 836	119 908	128 577	1 277 514	2 062 436	1 862 800
Vote 22 - Metrobus		-	53 439	-	5 000	1 500	-	1 560	-	4 000	-	2 000	26 751	94 250	93 490	16 950
Vote 23 - Johannesburg City Parks and Zoo		-	-	711	1 000	1 000	1 000	2 000	2 000	3 000	5 000	7 110	11 179	34 000	42 000	59 250
Vote 24 - Johannesburg Development Agency		-	-	-	-	7 000	-	-	25 000	15 000	10 000	11 000	80 800	148 800	207 800	231 800
Vote 25 - Johannesburg Property Company		-	-	12 608	9 608	9 108	15 608	9 108	14 108	14 108	14 108	14 108	100 971	213 443	140 363	18 220
Vote 26 - Metropolitan Trading Company		-	-	1 000	-	1 000	-	-	1 000	-	-	-	1 000	4 000	-	-
Vote 27 - Joburg Market		-	-	2 675	2 675	2 675	2 675	2 675	2 675	2 675	2 675	2 675	2 675	26 750	2 015	26 515
Vote 28 - Johannesburg Social Housing Company		-	-	21 300	21 300	21 300	21 300	21 300	21 300	21 300	21 300	21 300	21 300	213 000	525 000	571 000
Vote 29 - Joburg City Theatres		726	726	726	1 453	1 453	1 453	2 906	2 906	2 906	2 179	2 179	2 682	22 295	35 800	38 149
Capital multi-year expenditure sub-total	2	52 952	178 681	556 979	417 514	520 926	759 817	505 650	625 562	599 871	746 079	648 322	2 055 714	7 668 068	9 011 100	9 728 660
Total Capital Expenditure	2	52 952	178 681	556 979	417 514	520 926	759 817	505 650	625 562	599 871	746 079	648 322	2 055 714	7 668 068	9 011 100	9 728 660

Table SA29: Consolidated budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital Expenditure - Functional															
<i>Governance and administration</i>	-	-	58 473	53 517	54 873	59 417	55 225	59 373	59 427	65 673	59 373	726 019	1 251 368	989 642	538 636
Executive and council	-	-	6 965	4 909	6 965	5 009	7 317	6 465	6 519	7 765	6 465	7 993	66 370	64 821	21 000
Finance and administration	-	-	51 508	48 608	47 908	54 408	47 908	52 908	52 908	57 908	52 908	718 026	1 184 998	924 821	517 636
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	2 862	6 112	40 892	43 065	146 761	93 056	97 580	151 421	208 266	286 853	210 603	518 494	1 805 968	1 888 563	2 159 523
Community and social services	726	3 726	12 318	10 745	12 645	9 545	12 798	12 748	15 828	10 571	11 471	12 554	125 678	111 084	118 695
Sport and recreation	-	-	711	1 000	1 000	1 000	2 000	2 000	3 000	5 000	7 110	11 179	34 000	42 000	59 250
Public safety	2 136	2 386	4 063	7 020	7 816	7 976	9 726	10 820	11 186	11 130	11 270	154 713	240 242	142 902	37 490
Housing	-	-	22 800	23 300	123 800	73 300	71 300	124 300	175 800	256 300	175 800	308 748	1 355 448	1 523 692	1 842 288
Health	-	-	1 000	1 000	1 500	1 235	1 756	1 553	2 452	3 852	4 952	31 300	50 600	68 885	101 800
<i>Economic and environmental services</i>	33 402	144 841	206 253	217 005	227 170	209 772	205 267	244 562	243 164	231 212	269 784	448 108	2 680 540	3 651 159	4 040 826
Planning and development	-	-	3 675	2 675	20 675	12 675	11 175	48 675	42 675	37 675	73 675	192 261	445 836	591 733	711 455
Road transport	33 402	144 841	202 578	214 330	205 495	196 097	193 152	194 887	200 489	193 037	196 109	215 847	2 190 264	2 990 456	2 509 372
Environmental protection	-	-	-	-	1 000	1 000	940	1 000	-	500	-	40 000	44 440	68 970	820 000
<i>Trading services</i>	16 688	27 728	251 361	103 927	92 122	397 572	147 578	170 206	89 014	162 341	108 562	363 094	1 930 191	2 481 735	2 989 674
Energy sources	6 186	6 725	41 331	43 666	40 109	77 027	63 567	70 682	68 512	41 696	73 499	250 824	783 824	819 438	1 089 654
Water management	6 301	12 602	126 018	31 505	25 204	189 027	44 106	50 407	6 301	63 009	12 602	63 009	630 090	846 750	812 854
Waste water management	4 201	8 401	84 012	21 003	16 802	126 018	29 404	33 605	4 201	42 006	8 401	42 006	420 060	564 500	541 902
Waste management	-	-	-	7 753	10 007	5 500	10 500	15 512	10 000	15 630	14 060	7 255	96 217	251 047	545 264
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	52 952	178 681	556 979	417 514	520 926	759 817	505 650	625 562	599 871	746 079	648 322	2 055 714	7 668 068	9 011 100	9 728 660
Funded by:															
National Government	20 897	83 731	249 004	225 193	356 011	337 511	309 410	302 134	430 216	515 979	467 698	(683 568)	2 614 216	2 693 432	2 864 176
Transfers recognised - capital	20 897	83 731	249 004	225 193	356 011	337 511	309 410	302 134	430 216	515 979	467 698	(683 568)	2 614 216	2 693 432	2 864 176
Public contributions & donations	4 853	5 925	11 879	13 961	11 621	38 930	28 072	34 603	34 401	12 065	39 212	207 257	442 778	412 788	414 217
Borrowing	6 728	66 378	170 144	91 623	68 389	232 476	91 572	181 837	74 498	132 001	80 888	1 653 192	2 849 726	2 742 874	2 907 446
Internally generated funds	20 474	22 647	125 953	86 738	84 905	150 900	76 596	106 988	60 756	86 034	60 524	878 833	1 761 348	3 162 006	3 542 821
Total Capital Funding	52 952	178 681	556 979	417 514	520 926	759 817	505 650	625 562	599 871	746 079	648 322	2 055 714	7 668 068	9 011 100	9 728 660

Table SA30: Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS R thousand	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Receipts By Source															
Property rates	839 802	839 802	839 802	839 802	839 802	839 802	839 802	839 802	839 802	839 802	839 802	839 802	10 077 621	10 727 213	11 360 118
Service charges - electricity revenue	1 762 445	1 724 738	1 338 933	1 239 435	1 277 008	1 169 800	1 165 747	1 260 078	1 139 039	1 211 267	1 347 556	1 565 852	16 201 898	17 562 857	18 634 191
Service charges - water revenue	521 999	521 015	521 015	521 015	521 015	521 015	521 015	521 015	521 015	521 015	521 015	531 840	6 263 987	6 750 567	7 314 223
Service charges - sanitation revenue	300 668	300 668	300 668	300 668	300 668	300 668	300 668	300 668	300 668	300 668	300 668	300 668	3 608 011	3 888 277	4 212 939
Service charges - refuse revenue	127 703	127 703	127 703	127 947	127 703	122 838	122 959	127 703	127 703	127 947	127 703	128 686	1 524 297	1 619 539	1 716 712
Service charges - other	31 477	32 448	32 568	32 682	32 781	32 823	32 936	33 014	33 078	33 149	33 248	32 947	393 150	414 111	438 636
Rental of facilities and equipment	26 878	27 110	27 394	27 869	28 347	27 799	21 689	21 334	21 868	21 344	21 354	20 740	293 726	314 844	332 350
Interest earned - external investments	24 997	25 119	25 027	25 033	24 971	24 719	24 734	24 632	24 599	24 582	24 527	24 464	297 400	307 800	325 800
Interest earned - outstanding debtors	26 047	24 248	28 086	26 369	24 478	27 994	26 231	24 524	28 086	26 369	24 570	29 011	316 014	332 539	349 841
Dividends received															
Fines, penalties and forfeits	17 038	18 281	19 491	19 882	20 662	20 829	21 170	21 499	22 419	22 725	23 212	23 588	250 796	264 339	279 934
Licences and permits	117	1 546	124	113	1 675	62	62	1 665	45	32	1 662	36	7 139	7 226	7 281
Agency services	60 099	59 582	58 016	59 699	60 257	60 257	60 257	60 257	60 257	60 257	60 257	80 379	739 574	780 752	830 847
Transfer receipts - operational	1 785 799	50 334	50 334	1 847 940	50 334	50 334	1 847 940	71 889	99 035	1 825 799	89 894	454 539	8 224 171	8 819 977	9 656 732
Other revenue	92 042	92 668	94 707	97 333	97 180	100 089	95 192	95 264	95 945	96 561	97 485	153 686	1 208 153	1 520 128	1 617 790
Cash Receipts by Source	5 617 109	3 845 261	3 463 867	5 165 785	3 406 880	3 299 028	5 080 401	3 403 343	3 313 557	5 111 517	3 512 951	4 186 238	49 405 936	53 310 169	57 077 394
Other Cash Flows by Source															
Transfer receipts - capital	66 408	125 551	145 550	134 021	237 452	216 267	194 915	247 251	296 169	377 607	298 046	274 978	2 614 216	2 693 432	2 864 176
Proceeds on disposal of PPE	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20 000	21 080	22 324
Borrowing long term/refinancing															
Increase (decrease) in consumer deposits	38	38	38	38	38	38	38	38	38	38	38	38	457	462	466
Decrease (Increase) in non-current debtors															
Decrease (increase) other non-current receivables	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(7 442)	(89 302)	(86 556)	(99 677)
Decrease (increase) in non-current investments	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(59 492)	(713 903)	(1 193 971)	(557 104)
Total Cash Receipts by Source	5 625 640	3 913 358	3 557 167	5 249 388	3 591 123	3 491 046	5 240 509	3 621 368	3 578 798	8 286 886	3 783 980	4 590 644	54 529 908	57 900 277	62 629 242
Cash Payments by Type															
Employee related costs	1 028 553	1 028 288	1 029 571	1 030 784	1 732 328	1 029 317	1 033 840	1 030 016	1 028 777	1 030 690	1 033 142	1 061 562	13 096 868	14 458 162	15 497 300
Remuneration of councillors	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	14 195	170 336	181 234	192 831
Finance charges	153 535	165 444	155 334	163 885	172 179	170 524	161 764	169 454	164 836	167 385	170 044	503 306	2 317 690	2 466 865	2 614 684
Bulk purchases - Electricity	1 552 196	1 484 978	959 553	761 038	760 028	640 959	597 659	760 448	702 271	815 537	765 144	1 509 652	11 309 464	12 304 686	13 154 426
Bulk purchases - Water & Sewer	468 675	468 675	468 675	468 675	468 675	468 675	468 675	468 675	468 675	468 675	468 675	468 675	5 624 094	6 040 277	6 517 460
Other materials	135 263	136 822	139 207	141 037	142 862	145 023	144 881	146 840	145 271	144 806	147 536	537 826	2 107 374	2 382 068	2 563 453
Contracted services	262 532	282 895	265 609	280 229	294 412	291 581	276 603	289 752	281 856	286 214	290 761	860 610	3 963 054	4 499 343	4 812 571
Transfers and grants - other municipalities															
Transfers and grants - other	21 777	21 775	27 073	27 045	27 726	27 073	24 029	25 029	28 273	22 575	23 275	39 835	315 479	238 384	252 154
Other expenditure	295 352	326 801	463 103	365 984	359 516	372 076	338 726	379 953	428 049	405 337	455 265	599 405	4 789 567	4 959 629	5 338 127
Cash Payments by Type	3 932 076	3 929 871	3 522 318	3 252 872	3 971 919	3 159 422	3 060 371	3 284 361	3 262 203	3 355 413	3 368 035	5 595 064	43 693 926	47 530 647	50 943 006
Other Cash Flows/Payments by Type															
Capital assets	52 952	178 681	556 979	417 514	520 926	759 817	505 650	625 562	599 871	746 079	648 322	2 055 714	7 668 068	9 011 100	9 728 660
Repayment of borrowing	46 579	46 579	46 579	46 579	46 579	46 579	46 579	46 579	46 579	46 579	46 579	46 579	558 947	632 023	1 519 266
Other Cash Flows/Payments															
Total Cash Payments by Type	4 031 607	4 155 131	4 125 876	3 716 965	4 539 425	3 965 818	3 612 600	3 956 502	3 908 653	4 148 070	4 062 936	7 697 358	51 920 941	57 173 770	62 190 932
NET INCREASE/(DECREASE) IN CASH HELD	1 594 033	(241 773)	(568 709)	1 532 422	(948 301)	(474 773)	1 627 910	(335 133)	(329 855)	4 138 815	(278 956)	(3 106 713)	2 608 967	726 507	438 309
Cash/cash equivalents at the month/year begin:	4 681 789	6 275 823	6 034 050	5 465 341	6 997 764	6 049 462	5 574 690	7 202 599	6 867 466	6 537 611	10 676 426	10 397 470	4 681 789	7 290 757	8 017 264
Cash/cash equivalents at the month/year end:	6 275 823	6 034 050	5 465 341	6 997 764	6 049 462	5 574 690	7 202 599	6 867 466	6 537 611	10 676 426	10 397 470	7 290 757	7 290 757	8 017 264	8 455 573

2.9 LEGISLATION COMPLIANCE STATUS

The promulgation of the Municipal Finance Management Act (The Act) in 2003 has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2017/18- 2018/19 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with.

Compliance with MFMA implementation requirements has been substantially adhered to through the following activities:

a) In- year reporting

The City's electronic reporting to National Treasury has been complied with and has also improved over time. The monthly and quarterly returns to NT have been submitted on time.

b) MFMA training

The City of Johannesburg, in its strides to comply with the Act, has in its plan of compliance instructed departments to train all finance and non-finance officials on MFMA from 2005. This has resulted in mass training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the MFMA is enhanced due the fact that most officials are aware of the Act.

c) Accounting standards

The reform agenda set out through the Municipal Finance Management Act includes new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). The above mentioned accounting practices have been adhered to during the development of the budget.

The City's consolidated financial statements were prepared to comply with GAMAP since the 2004/05 financial year. The municipal entities financial statements were also prepared in line with GAAP.

d) Municipal Budget and Reporting Regulations

Budgeting in the CoJ is done in accordance with the MFMA: Municipal Budget and Reporting Regulations promulgated in 2009. Other directives from the National Treasury, for example in the form of budget circulars, are also taken into cognizance.

e) Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

- f) Audit Committee
An Audit Committee has been established and is fully functional.
- g) Annual Report
Annual report is compiled in terms of the MFMA and NT requirements.
- h) SDBIP
The detail SDBIP is directly aligned and informed by the budget and is approved together with the budget.
- i) Budget Steering Committee
A Budget Steering Committee has been established in accordance with MBRR and is fully functional.
- j) Alignment of Budget with development priorities
There is clear linkage between the budget and the IDP. In turn, the IDP is developed from the GDS and Mayoral priorities. The City is implementing programme budgeting to ensure that the development programmes identified in the IDP are appropriately funded.
- k) Public participation
In accordance with the Act, the City's draft budget is made public immediately after tabling in Council to allow for the public to comment on it. The budget has a strong political oversight.

2.10 OTHER SUPPORTING DOCUMENTS

Table SA1: Supporting detail to 'Budgeted Financial Performance

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
REVENUE ITEMS:								
Property rates								
Total Property Rates	8 665 612	9 180 476	8 964 692	10 191 315	10 191 315	11 910 854	12 554 040	13 294 728
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	990 723	1 042 417	1 052 311	1 185 798	1 185 798	1 235 004	1 301 694	1 378 494
Net Property Rates	7 674 889	8 138 059	7 912 381	9 005 517	9 005 517	10 675 850	11 252 346	11 916 234
Service charges - electricity revenue								
Total Service charges - electricity revenue	12 878 451	14 060 011	14 983 904	15 905 848	15 462 879	16 879 512	18 297 203	19 413 202
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	–	–	6 296	–	–	2 535	2 560	2 586
Net Service charges - electricity revenue	12 878 451	14 060 011	14 977 608	15 905 848	15 462 879	16 876 977	18 294 643	19 410 616
Service charges - water revenue								
Total Service charges - water revenue	4 193 698	4 916 100	5 182 641	6 865 008	6 564 322	7 416 861	7 965 700	8 594 976
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	–	–	64 037	–	–	14	15	15
Net Service charges - water revenue	4 193 698	4 916 100	5 118 604	6 865 008	6 564 322	7 416 847	7 965 685	8 594 961
Service charges - sanitation revenue								
Total Service charges - sanitation revenue	2 716 878	2 739 019	3 208 059	3 890 049	3 761 183	4 272 829	4 588 994	4 951 445
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>	–	–	6 323	–	–	1 142	1 202	1 217
Net Service charges - sanitation revenue	2 716 878	2 739 019	3 201 736	3 890 049	3 761 183	4 271 687	4 587 792	4 950 228
Service charges - refuse revenue								
Total refuse removal revenue	1 206 397	1 302 404	1 631 482	1 546 479	1 530 246	1 485 266	1 574 386	1 668 855
Total landfill revenue	–	–	–	41 028	41 028	54 677	57 958	61 435
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>	–	–	211 705	108 000	108 000	–	–	–
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>	–	–	100 000	–	–	49	56	64
Net Service charges - refuse revenue	1 206 397	1 302 404	1 319 777	1 479 507	1 463 274	1 539 894	1 632 288	1 730 226
Other Revenue by source								
Fuel Levy	–	–	–	–	7 092	–	–	–
Other Revenue	1 642 236	2 150 378	1 399 020	1 465 818	1 465 818	1 548 774	1 770 872	1 854 505
Total 'Other' Revenue	1 642 236	2 150 378	1 399 020	1 465 818	1 472 910	1 548 774	1 770 872	1 854 505
EXPENDITURE ITEMS:								
Employee related costs								
Basic Salaries and Wages	5 039 513	5 085 432	5 816 634	7 219 328	6 688 758	8 039 935	9 075 971	9 757 183
Pension and UIF Contributions	1 173 172	1 276 754	1 323 369	1 522 462	1 614 493	1 738 045	1 846 998	1 981 601
Medical Aid Contributions	635 747	726 287	766 127	870 327	926 975	1 003 159	1 066 911	1 141 560
Overtime	213 206	209 014	297 105	317 547	309 016	335 067	355 424	380 790
Performance Bonus	107 045	89 937	115 624	57 669	51 968	64 563	65 423	68 449
Motor Vehicle Allowance	436 950	526 647	447 410	584 055	590 769	615 246	654 446	700 843
Cellphone Allowance	18 702	32 684	32 528	18 558	19 339	30 411	32 290	35 497
Housing Allowances	49 974	100 208	108 260	70 749	85 609	89 408	95 228	103 200
Other benefits and allowances	829 895	850 981	838 359	994 059	1 002 219	1 012 234	1 088 657	1 138 858
Payments in lieu of leave	77 071	86 241	94 809	145 477	149 151	160 510	167 919	179 025
Post-retirement benefit obligations	7 831	14 824	16 628	5 515	8 277	8 290	8 895	10 294
Total Employee related costs	8 589 106	8 999 009	9 856 853	11 805 746	11 446 574	13 096 868	14 458 162	15 497 300
Contributions recognised - capital								
<i>List contributions by contract</i>	475 453	363 909	387 803	252 428	336 172	442 778	412 788	414 217
Total Contributions recognised - capital	475 453	363 909	387 803	252 428	336 172	442 778	412 788	414 217
Depreciation & asset impairment								
Depreciation of Property, Plant & Equipment	2 391 018	2 794 082	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844
Total Depreciation & asset impairment	2 391 018	2 794 082	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844
Bulk purchases								
Electricity Bulk Purchases	12 562 745	13 860 723	14 978 933	10 465 014	10 465 014	11 309 464	12 304 686	13 154 426
Water Bulk Purchases	–	–	–	4 915 210	4 915 210	5 624 094	6 040 277	6 517 460
Total bulk purchases	12 562 745	13 860 723	14 978 933	15 380 224	15 380 224	16 933 558	18 344 963	19 671 886
Transfers and grants								
Cash transfers and grants	577 071	484 417	500 747	226 075	436 684	315 479	238 384	252 154
Total transfers and grants	577 071	484 417	500 747	226 075	436 684	315 479	238 384	252 154
Contracted services								
<i>List services provided by contract</i>	2 601 751	2 602 192	2 321 325	3 693 254	3 568 895	3 963 054	4 499 343	4 812 571
Total contracted services	2 601 751	2 602 192	2 321 325	3 693 254	3 568 895	3 963 054	4 499 343	4 812 571
Other Expenditure By Type								
Contributions to 'other' provisions	–	–	–	(53 484)	(56 973)	(59 307)	(62 351)	(66 003)
General expenses	4 593 109	5 565 454	5 393 082	4 604 068	4 724 138	5 215 876	5 461 460	5 863 686
Total 'Other' Expenditure	4 593 109	5 565 454	5 393 082	4 550 584	4 667 165	5 156 569	5 399 109	5 797 683
Repairs and maintenance								
<i>List Expenditure Item</i>	869 420	449 437	1 270 957	1 286 772	1 286 772	1 389 714	1 500 891	1 620 962
Employee related costs	1 076 956	1 367 084	2 171 654	1 969 941	1 806 075	557 754	627 471	701 523
Other materials	322 429	325 043	1 023 134	766 430	766 430	827 744	893 964	965 481
Contracted Services	1 171 890	1 505 572	314 607	331 566	331 566	1 750 900	1 865 877	1 991 294
Other Expenditure	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	3 440 695	3 647 137	4 780 352	4 354 709	4 190 843	4 526 112	4 888 203	5 279 260

Table SA3: Supporting detail to 'Budgeted Financial Position

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand								
ASSETS								
Call investment deposits								
Call deposits	3 276 806	3 113 439	2 545 187	3 645 187	3 645 187	5 825 187	6 405 187	5 885 187
Total Call investment deposits	3 276 806	3 113 439	2 545 187	3 645 187	3 645 187	5 825 187	6 405 187	5 885 187
Consumer debtors								
Consumer debtors	5 001 394	5 330 264	6 015 670	6 499 344	6 240 527	6 572 827	6 815 362	7 043 105
Less: Provision for debt impairment								
Total Consumer debtors	5 001 394	5 330 264	6 015 670	6 499 344	6 240 527	6 572 827	6 815 362	7 043 105
Property, plant and equipment (PPE)								
PPE at cost/valuation (excl. finance leases)	68 805 094	77 571 718	85 238 838	95 353 802	92 244 205	99 912 273	108 923 373	118 652 033
Less: Accumulated depreciation	14 473 628	16 568 261	19 250 656	24 484 768	23 188 849	27 252 387	31 651 415	36 355 259
Total Property, plant and equipment (PPE)	54 331 466	61 003 457	65 988 182	70 869 034	69 055 356	72 659 886	77 271 958	82 296 774
LIABILITIES								
Current liabilities - Borrowing								
Current portion of long-term liabilities	1 574 094	594 229	3 255 769	509 128	558 947	632 023	1 519 266	713 120
Total Current liabilities - Borrowing	1 574 094	594 229	3 255 769	509 128	558 947	632 023	1 519 266	713 120
Trade and other payables								
Trade and other creditors	10 926 281	12 514 052	13 262 698	12 892 063	13 524 835	13 497 952	13 787 133	14 006 554
Unspent conditional transfers	213 512	430 787	500 000	168 240	168 240	108 384	115 134	125 209
VAT	820 000	439 000	350 000	235 857	235 857	548 108	575 513	604 289
Total Trade and other payables	11 959 793	13 383 839	14 112 698	13 296 160	13 928 932	14 154 443	14 477 780	14 736 052
Non current liabilities - Borrowing								
Borrowing	14 109 897	17 474 609	16 855 880	19 337 335	19 287 967	21 505 670	22 729 279	24 923 604
Total Non current liabilities - Borrowing	14 109 897	17 474 609	16 855 880	19 337 335	19 287 967	21 505 670	22 729 279	24 923 604
Provisions - non-current								
Retirement benefits								
Refuse landfill site rehabilitation								
Other	10 527 586	6 575 637	6 700 013	7 344 766	7 115 414	7 535 223	7 942 125	8 410 711
Total Provisions - non-current	10 527 586	6 575 637	6 700 013	7 344 766	7 115 414	7 535 223	7 942 125	8 410 711
CHANGES IN NET ASSETS								
Accumulated Surplus/(Deficit)								
Accumulated Surplus/(Deficit) - opening balance								
Surplus/(Deficit)	3 616 041	3 812 375	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281
Appropriations to Reserves								
Accumulated Surplus/(Deficit)	3 616 041	3 812 375	2 124 999	4 474 469	3 518 749	4 418 232	4 025 788	4 238 281
Reserves								
Other reserves	-19 570	-5 370	-1 386	-6 000	-1 466	-1 547	-1 632	-1 728
Total Reserves	-19 570	-5 370	-1 386	-6 000	-1 466	-1 547	-1 632	-1 728
TOTAL COMMUNITY WEALTH/EQUITY	3 596 471	3 807 005	2 123 613	4 468 469	3 517 283	4 416 685	4 024 156	4 236 552

Table SA22: Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
	A	B	C	D	E	G	H	I
Councillors (Political Office Bearers plus Other)								
Basic Salaries and Wages	98 884	101 837	104 948	126 166	126 166	135 851	144 139	153 363
Pension and UIF Contributions	10 867	12 171	18 087	10 448	10 448	13 242	14 050	14 949
Medical Aid Contributions	2 961	3 316	2 471	1 884	1 884	4 914	5 214	5 548
Motor Vehicle Allowance	14 788	16 563	12 565	7 295	7 295	8 767	9 302	9 897
Cellphone Allowance			330	12 263	12 263	7 562	8 529	9 074
Other benefits and allowances			889	2 397	2 397			
Sub Total - Councillors	127 500	133 887	139 594	160 691	160 691	170 336	181 234	192 831
Senior Managers of the Municipality								
Basic Salaries and Wages	79 347	66 405	78 600	103 209	104 200	97 512	98 336	102 576
Pension and UIF Contributions	5 722	4 219	4 348	5 259	5 389	5 160	5 169	5 290
Medical Aid Contributions	1 829	1 140	1 510	1 796	1 816	1 842	1 770	1 879
Performance Bonus	5 365	3 852	4 390	6 664	6 644	7 410	6 549	5 809
Motor Vehicle Allowance	2 329	3 401	3 167	4 403	4 383	3 901	4 155	4 261
Cellphone Allowance	435	294	357	193	195	335	318	331
Housing Allowances	449	450	201	201	201	63	56	60
Other benefits and allowances	4 769	1 247	1 450	1 068	1 075	744	464	473
Sub Total - Senior Managers of Municipality	100 245	81 008	94 023	122 793	123 903	116 967	116 816	120 679
Other Municipal Staff								
Basic Salaries and Wages	2 480 979	2 592 762	3 018 673	3 647 590	3 215 481	4 331 317	5 155 357	5 513 762
Pension and UIF Contributions	809 564	855 795	866 642	1 026 823	1 122 218	1 174 924	1 252 642	1 332 884
Medical Aid Contributions	437 393	499 393	512 117	586 554	643 454	678 406	722 721	770 013
Overtime								
Performance Bonus								
Motor Vehicle Allowance	321 367	368 203	329 103	435 167	442 365	457 100	486 740	517 053
Cellphone Allowance	6 026	12 690	20 243	8 329	8 983	17 690	19 014	20 118
Housing Allowances	38 392	41 864	88 741	45 199	60 188	63 485	67 735	72 065
Other benefits and allowances	498 470	603 484	628 001	652 343	661 723	637 818	689 437	713 200
Payments in lieu of leave	70 149	67 761	89 834	106 751	110 135	117 882	125 270	133 238
Long service awards								
Sub Total - Other Municipal Staff	4 667 966	5 053 573	5 566 561	6 510 504	6 268 974	7 482 828	8 523 478	9 077 187
Total Parent Municipality	4 895 710	5 268 468	5 800 178	6 793 988	6 553 568	7 770 131	8 821 529	9 390 698
Board Members of Entities								
Basic Salaries and Wages	113 280	136 519	153 690	160 203	160 685	9 739	13 734	14 614
Pension and UIF Contributions	550	571	860	371	371	303	322	343
Medical Aid Contributions	343	356	217	129	129	106	112	119
Motor Vehicle Allowance	780	810	317	257	257	210	223	237
Cellphone Allowance	91	95	63	43	43	35	37	39
Other benefits and allowances	429	446	624	506	506	415	440	468
Board Fees	10 151	10 565	11 227	13 382	13 672	14 104	12 386	13 589
Sub Total - Board Members of Entities	125 624	149 362	166 998	174 891	175 663	24 912	27 254	29 409
Senior Managers of Entities								
Basic Salaries and Wages	14 109	21 219	27 672	55 101	65 875	52 594	44 626	46 964
Pension and UIF Contributions	787	2 223	3 635	7 560	7 560	5 608	2 984	3 234
Medical Aid Contributions	329	467	557	2 552	2 552	883	767	752
Performance Bonus	918	1 693	1 533	2 618	2 618	4 413	2 917	3 102
Motor Vehicle Allowance	940	1 123	1 116	4 854	4 985	1 676	1 298	1 436
Cellphone Allowance	239	232	122	578	578	370	209	223
Other benefits and allowances	702	537	742	5 691	5 560	598	1 264	1 373
Sub Total - Senior Managers of Entities	18 024	27 494	35 387	78 954	89 728	66 142	54 065	57 084
Other Staff of Entities								
Basic Salaries and Wages	2 550 866	2 662 785	2 965 376	3 253 225	3 142 516	3 548 773	3 763 918	4 079 266
Pension and UIF Contributions	356 549	413 946	447 884	482 449	478 955	552 050	585 881	639 850
Medical Aid Contributions	195 853	224 931	251 726	279 296	279 024	321 922	341 541	368 797
Overtime	213 206	209 014	297 105	317 547	309 016	335 067	355 424	380 790
Performance Bonus	100 762	84 392	109 701	48 387	42 706	52 740	55 957	59 538
Motor Vehicle Allowance	111 534	153 110	113 707	139 374	138 780	152 359	162 030	177 856
Cellphone Allowance	11 911	19 373	11 743	9 415	9 540	11 981	12 712	14 786
Housing Allowances	11 133	57 894	19 308	25 349	25 220	25 860	27 437	31 075
Other benefits and allowances	325 525	245 267	207 542	334 451	333 355	372 659	397 052	423 344
Payments in lieu of leave	-3 229	7 915	-6 252	25 344	25 344	28 523	30 263	32 198
Post-retirement benefit obligations	2 205	3 203	3 421	3 767	3 850	4 084	4 333	5 440
Sub Total - Other Staff of Entities	3 876 315	4 081 830	4 421 261	4 918 604	4 788 306	5 406 019	5 736 548	6 212 940
Total Municipal Entities	4 019 963	4 258 686	4 623 646	5 172 449	5 053 697	5 497 073	5 817 867	6 299 433
TOTAL SALARY, ALLOWANCES & BENEFITS	8 915 673	9 527 153	10 423 824	11 966 437	11 607 265	13 267 204	14 639 396	15 690 131
TOTAL MANAGERS AND STAFF	8 788 174	9 393 267	10 284 230	11 805 746	11 446 574	13 096 868	14 458 162	15 497 300

Table SA23: Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	Total Package
Rand per annum		1.			2.
Councillors					
Speaker	885 804	187 930	137 476	–	1 211 210
Chief Whip	873 010	149 284	81 908	–	1 104 202
Executive Mayor	1 397 287	144 000	1 379 108	–	2 920 395
Executive Committee	17 341 407	2 678 761	1 802 682	–	21 822 850
Total for all other councillors	113 877 340	15 139 723	14 259 629	–	143 276 692
Total Councillors	134 374 848	18 299 698	17 660 803	–	170 335 349
Senior Managers of the Municipality					
Municipal Manager (MM)	2 761 457	52 086	–	–	2 813 543
Chief Finance Officer	3 004 000	2 000	154 000	–	3 160 000
Chief Operation Officer	2 892 760	166 904	152 784	–	3 212 448
Executive Director : Economic Development	2 087 812	1 665	–	292 294	2 381 771
Executive Director : Environment, Infrastructure and Services	1 986 569	137 072	111 600	198 657	2 433 898
Executive Director : Transport	2 126 000	319 000	100 000	241 000	2 786 000
Executive Director : Community Development	1 857 696	188 520	176 484	–	2 222 700
Executive Director : Health	2 538 659	–	–	276 386	2 815 045
Executive Director : Social Development	1 608 476	111 903	134 747	77 453	1 932 579
Group Corporate and Shared Services	2 472 660	–	25 090	–	2 497 750
Executive Director : Housing	1 117 000	261 000	222 000	125 000	1 725 000
Executive Director : Development Planning	829 000	102 000	100 000	164 000	1 195 000
Executive Director : Public Safety	–	–	–	–	–
Group ME Governance and MC Support	–	–	–	–	–
Group Marketing and Communications	1 835 614	1 894	–	–	1 837 508
Group Audit, Risk and Compliance	2 472 661	–	–	–	2 472 661
Group Strategy and Monitoring	1 502 793	1 894	190 980	–	1 695 667
Group Citizen Relations and Urban Management	1 837 581	194 562	106 802	–	2 138 945
Director : Office of the City Manager	–	–	–	–	–
Head: Private Office of the Executive Mayor	1 539 696	1 894	–	–	1 541 590
OMBUDSMAN	5 344 279	146 000	12 000	145 000	5 647 279
Commissioner	1 197 432	158 076	13 428	191 651	1 560 587
Secretary to Council	2 321 000	174 000	144 000	300 000	2 939 000
Total Senior Managers of the Municipality	44 527 862	2 187 644	1 733 039	2 011 441	50 459 986
A Heading for Each Entity					
Chief Executive Officer : City Power	3 014 613	359 523	315 187	242 221	3 931 544
Chief Executive Officer : Johannesburg Water	1 829 000	205 000	299 000	140 000	2 473 000
Chief Executive Officer : Johannesburg Roads Agency	2 379 000	304 000	333 000	25 000	3 041 000
Chief Executive Officer : Metrobus	1 977 222	2 030	105 898	197 722	2 282 872
Chief Executive Officer : Johannesburg Parks and Zoo	2 023 000	–	170 000	283 266	2 476 266
Chief Executive Officer : Johannesburg Social Housing Company	1 721 794	27 338	80 000	–	1 829 132
Total for municipal entities	26 406 607	2 150 431	2 022 076	2 179 158	32 758 272
	–	–	–	–	–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	205 309 317	22 637 773	21 415 918	4 190 599	253 553 606

Table SA24: Summary of personnel numbers

Summary of Personnel Numbers Number	2016/17			Current Year 2017/18			Budget Year 2018/19		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	271	–	282	270	–	282	270	–	282
Board Members of municipal entities	90	22	68	93	10	71	93	10	71
Municipal employees									
Municipal Manager and Senior Managers	189	71	61	256	98	49	256	98	49
Other Managers	1 113	830	65	1 357	876	21	1 357	876	21
Professionals	4 376	2 694	204	3 880	2 845	221	3 880	2 845	221
<i>Finance</i>	1 110	662	2	1 255	667	17	1 255	667	17
<i>Spatial/town planning</i>	114	48	–	136	64	–	136	64	–
<i>Information Technology</i>	64	40	–	98	40	–	98	40	–
<i>Roads</i>	34	34	–	6	34	–	6	34	–
<i>Electricity</i>	300	212	–	214	212	–	214	212	–
<i>Water</i>	3	–	–	3	–	–	3	–	–
<i>Sanitation</i>	27	17	–	189	–	–	189	–	–
<i>Other</i>	2 562	1 615	202	1 979	1 762	204	1 979	1 762	204
Technicians	6 874	5 170	144	5 441	5 225	169	6 459	7 456	222
<i>Finance</i>	2 363	1 641	–	2 319	1 520	59	2 319	1 520	59
<i>Spatial/town planning</i>	470	283	–	470	304	–	470	304	–
<i>Information Technology</i>	54	43	2	145	44	–	145	44	–
<i>Roads</i>	28	28	–	2	28	–	2	28	–
<i>Electricity</i>	725	515	–	515	546	–	515	546	–
<i>Water</i>	140	124	–	140	154	–	140	154	–
<i>Sanitation</i>	187	136	–	187	136	–	187	136	–
<i>Refuse</i>	276	168	–	276	168	–	276	168	–
<i>Other</i>	2 631	2 232	142	1 387	2 325	110	2 405	4 556	163
Clerks (Clerical and administrative)	3 823	2 673	74	3 153	2 715	54	3 153	2 715	–
Service and sales workers	7 161	3 955	201	7 202	5 460	254	7 202	5 460	254
Skilled agricultural and fishery workers	–	–	–	250	–	–	250	–	–
Craft and related trades	3	3	–	109	3	–	109	3	–
Plant and Machine Operators	1 052	763	–	1 108	766	–	1 108	766	–
Elementary Occupations	8 583	7 325	15	7 976	7 360	9	7 976	7 360	9
TOTAL PERSONNEL NUMBERS	33 535	23 506	1 114	31 095	25 358	1 130	32 113	27 589	1 129

Table SA31: Aggregated entity budget

Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R million								
Financial Performance								
Service charges	21 710	23 575	25 259	28 354	27 427	30 291	32 677	34 894
Investment revenue	4	9	8	6	7	7	8	8
Transfers recognised - operational	5	2	26	21	6	–	–	–
Other own revenue	1 369	1 684	1 716	1 581	1 585	1 546	1 643	1 733
Contributions recognised - capital & contributed assets	512	671	858	1 223	792	616	654	630
Total Revenue (excluding capital transfers and contri	23 601	25 940	27 867	31 185	29 816	32 461	34 982	37 265
Employee costs	4 020	4 259	4 624	5 172	5 054	5 497	5 818	6 299
Remuneration of Board Members	126	149	167	175	176	25	27	29
Depreciation & asset impairment	745	978	1 141	1 243	1 217	1 335	1 413	1 498
Finance charges	46	45	42	30	30	33	34	36
Materials and bulk purchases	12 865	14 190	15 140	15 380	15 380	16 934	18 345	19 672
Transfers and grants	8	8	8	18	18	20	21	22
Other expenditure	6 618	6 840	8 213	8 158	7 762	8 294	9 046	9 701
Total Expenditure	24 428	26 469	29 335	30 177	29 638	32 137	34 705	37 259
Surplus/(Deficit)	(826)	(529)	(1 468)	1 008	179	324	277	7
Capital expenditure & funds sources								
Capital expenditure	4 707	5 505	4 841	4 685	4 058	4 058	3 964	5 591
Transfers recognised - operational	(1 848)	(2 766)	(2 279)	(1 320)	(1 310)	(1 310)	(1 350)	(2 897)
Public contributions & donations	475	364	388	252	336	336	443	413
Borrowing	3 053	3 293	2 005	2 998	2 998	2 998	2 850	2 743
Internally generated funds	2 542	2 546	2 777	1 974	1 291	1 291	1 761	3 162
Total sources	4 223	3 436	2 891	3 904	3 316	3 316	3 704	3 420

Table SA34a: Consolidated capital expenditure on new assets by asset class

R thousand	Description	2017/18			Current Year 2017/18		2018/19 - 2020/21 Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
	Capital expenditure on new assets by Asset Class/Sub								
	Infrastructure	2 787 207	3 948 562	3 239 007	800 207	800 207	2 690 278	2 864 067	4 055 288
	Roads Infrastructure	786 930	1 289 030	999 822			970 671	1 195 300	1 569 779
	Roads	786 930	1 289 030	999 822			970 671	1 195 300	1 569 779
	Road Structures								
	Road Furniture								
	Capital Spares								
	Storm water Infrastructure						29 000	79 000	57 500
	Drainage Collection						29 000	79 000	57 500
	Storm water Conveyance								
	Attenuation								
	Electrical Infrastructure	575 750	989 210	629 231	414 791	414 791	502 824	343 304	423 932
	Power Plants	575 750	989 210	629 231	414 791	414 791	502 824	343 304	423 932
	HV Substations								
	HV Switching Station								
	HV Transmission Conductors								
	MV Substations								
	MV Switching Stations								
	MV Networks								
	LV Networks								
	Capital Spares								
	Water Supply Infrastructure	31 764	292 077	192 190	210 861	210 861	967 499	976 200	776 600
	Dams and Weirs								
	Boreholes								
	Reservoirs	31 764	292 077	192 190	210 861	210 861	967 499	976 200	776 600
	Pump Stations								
	Water Treatment Works								
	Bulk Mains								
	Distribution								
	Distribution Points								
	PIV Stations								
	Capital Spares								
	Sanitation Infrastructure		194 718	128 127	140 574	140 574	60 034	24 000	
	Pump Station								
	Retreatment		194 718	128 127	140 574	140 574	60 034	24 000	
	Waste Water Treatment Works								
	Outfall Sewers								
	Toilet Facilities								
	Capital Spares								
	Solid Waste Infrastructure								
	Landfill Sites				33 980	33 980	153 317	213 276	1 193 856
	Waste Transfer Stations				33 980	33 980	153 317	213 276	1 193 856
	Waste Processing Facilities								
	Waste Drop-off Points								
	Waste Separation Facilities								
	Electricity Generation Facilities								
	Capital Spares								
	Rail Infrastructure								
	Rail Lines								
	Rail Structures								
	Rail Furniture								
	Drainage Collection								
	Storm water Conveyance								
	Attenuation								
	MV Substations								
	LV Networks								
	Capital Spares								
	Coastal Infrastructure								
	Sand Pumps								
	Piers								
	Revetments								
	Promenades								
	Capital Spares								
	Information and Communication Infrastructure	1 392 764	1 183 529	1 289 637			6 932	32 987	33 621
	Data Centres								
	Core Layers								
	Distribution Layers								
	Capital Spares	1 392 764	1 183 529	1 289 637			6 932	32 987	33 621
	Community Assets	320 377	570 064	125 463	103 556	103 556	202 154	195 336	205 869
	Community Facilities	320 377	570 064	125 463	103 556	103 556	202 154	195 336	205 869
	Halls								
	Centres								
	Crèches								
	Clinics/Care Centres								
	Fire/Ambulance Stations								
	Testing Stations								
	Museums								
	Galleries								
	Theatres								
	Libraries						7 604	13 436	6 006
	Cemeteries/Crematoria								
	Police						600		
	Parks								
	Public Open Space								
	Nature Reserves								
	Public Ablution Facilities								
	Markets								
	Stalls								
	Abattoirs								
	Airports								
	Taxi Ranks/Bus Terminals								
	Capital Spares	320 377	570 064	125 463	103 556	103 556	193 950	181 900	199 863
	Sport and Recreation Facilities								
	Indoor Facilities								
	Outdoor Facilities								
	Capital Spares								
	Heritage assets							1 500	1 500
	Monuments								
	Historic Buildings								
	Works of Art								
	Conservation Areas								
	Other Heritage							1 500	1 500
	Investment properties		400 642				6 500	53 200	67 000
	Revenue Generating		400 642				6 500	53 200	67 000
	Improved Property		400 642				6 500	53 200	67 000
	Unimproved Property								
	Non-revenue Generating								
	Improved Property								
	Unimproved Property								
	Other assets	1 352 963		773 430	2 446 235	2 457 235	352 881	669 323	823 410
	Operational Buildings	1 352 963		773 430	2 446 235	2 457 235	352 881	669 323	823 410
	Municipal Offices								
	Pay/Enquiry Points								
	Building Plan Offices								
	Workshops								
	Yards								
	Stores								
	Laboratories								
	Training Centres								
	Manufacturing Plant								
	Depots								
	Capital Spares	1 352 963		773 430	2 446 235	2 457 235	352 881	669 323	823 410
	Housing								
	Staff Housing								
	Social Housing								
	Capital Spares								
	Biological or Cultivated Assets			2 012					
	Biological or Cultivated Assets			2 012					
	Intangible Assets			40 383			154 863	195 838	153 901
	Services								
	Licences and Rights								
	Water Rights			40 383			154 863	195 838	153 901
	Effluent Licences								
	Solid Waste Licences								
	Computer Software and Applications								
	Load Settlement Software Applications								
	Unspecified			40 383			154 863	195 838	153 901
	Computer Equipment						58 208	50 207	32 655
	Computer Equipment						58 208	50 207	32 655
	Furniture and Office Equipment						70 441	55 276	22 351
	Furniture and Office Equipment						70 441	55 276	22 351
	Machinery and Equipment						40 100	11 500	10 500
	Machinery and Equipment						40 100	11 500	10 500
	Transport Assets						499 100	360 018	269 316
	Transport Assets						499 100	360 018	269 316
	Libraries								
	Libraries								
	Zoo's, Marine and Non-biological Animals						4 000	7 500	2 500
	Zoo's, Marine and Non-biological Animals						4 000	7 500	2 500
	Total Capital Expenditure on new assets	4 460 548	4 919 268	4 180 294	3 349 999	3 360 999	4 078 523	4 463 765	5 644 290

Table SA34b: Consolidated capital expenditure on existing assets by asset class

R thousand	Description	2016/17		Current Year 2017/18		2018/19 medium term revenue expenditure		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
	Capital expenditure on renewal of existing assets by A							
	Infrastructure	2 910 618	2 696 679	2 610 203	2 150 473	2 046 191	3 032 971	2 677 118
	Roads Infrastructure							
	Roads	1 230 678	783 830	1 213 448	1 164 086	880 341	1 357 236	1 000 138
	Road Structures							
	Road Furniture							
	Capital Spares							
	Storm water Infrastructure					50 000	63 600	50 600
	Drainage Collection					50 000	63 600	50 600
	Storm water Conveyance							
	Attenuation							
	Electrical Infrastructure	685 677	590 453	913 387	516 686	270 200	426 984	585 222
	Power Plants	685 677	590 453	913 387	516 686	270 200	426 984	585 222
	HV Substations							
	HV Switching Station							
	HV Transmission Conductors							
	MV Substations							
	MV Switching Stations							
	MV Networks							
	LV Networks							
	Capital Spares							
	Water Supply Infrastructure	203 080	133 833	266 142	266 142	500 650	641 100	665 800
	Dams and Weirs							
	Reservoirs	203 080	133 833	266 142	266 142	500 650	641 100	665 800
	Pump Stations							
	Water Treatment Works							
	Bulk Mains							
	Distribution							
	Distribution Points							
	Capital Spares							
	Sanitation Infrastructure	135 387	89 222	177 428	177 428	144 300	256 950	227 656
	Pump Station							
	Retention	135 387	89 222	177 428	177 428	144 300	256 950	227 656
	Waste Water Treatment Works							
	Outfall Sewers							
	Toilet Facilities							
	Capital Spares							
	Solid Waste Infrastructure			39 800	26 130	58 200	69 600	96 000
	Landfill Sites			39 800	26 130	58 200	69 600	96 000
	Waste Transfer Stations							
	Waste Processing Facilities							
	Waste Drop-off Points							
	Waste Separation Facilities							
	Electricity Generation Facilities							
	Capital Spares							
	Rail Infrastructure							
	Rail Lines							
	Rail Structures							
	Rail Furniture							
	Drainage Collection							
	Storm water Conveyance							
	Attenuation							
	MV Substations							
	LV Networks							
	Capital Spares							
	Coastal Infrastructure							
	Sand Pumps							
	Piers							
	Revetments							
	Promenades							
	Capital Spares		1 099 342			142 500	217 500	52 000
	Information and Communication Infrastructure	655 596	1 099 342			142 500	217 500	52 000
	Data Centres							
	Core Layers							
	Distribution Layers							
	Capital Spares	655 596	1 099 342			142 500	217 500	52 000
	Community Assets	783 979	95 829	85 373	-5 176	126 573	115 849	122 231
	Community Facilities	783 979	95 829	85 373	-5 176	126 573	115 849	122 231
	Halls							
	Centres							
	Crochets							
	Clinics/Care Centres							
	Fire/Ambulance Stations							
	Testing Stations							
	Museums							
	Galleries							
	Theatres							
	Libraries					500	5 700	
	Cemeteries/Crematoria							
	Police							
	Parks							
	Public Open Space							
	Nature Reserves							
	Public Ablution Facilities							
	Markets							
	Stalls							
	Abattoirs							
	Airports							
	Taxi Ranks/Bus Terminals							
	Capital Spares	783 979	95 829	85 373	-5 176	126 073	110 149	122 231
	Sport and Recreation Facilities							
	Indoor Facilities							
	Outdoor Facilities							
	Capital Spares							
	Heritage assets					40 000	20 000	
	Monuments							
	Historic Buildings							
	Works of Art							
	Conservation Areas							
	Other Heritage					40 000	20 000	
	Investment properties					86 800	103 700	42 500
	Revenue Generating	327 798				86 800	103 700	42 500
	Improved Property	327 798				86 800	103 700	42 500
	Unimproved Property							
	Non-revenue Generating							
	Improved Property							
	Unimproved Property							
	Other assets		718 921	2 543 846	1 867 774	268 157	420 811	359 180
	Operational Buildings		718 921	2 543 846	1 867 774	268 157	420 811	359 180
	Municipal Offices							
	Pay/Enquiry Points							
	Building Plan Offices							
	Workshops							
	Yards							
	Stores							
	Laboratories							
	Training Centres							
	Manufacturing Plant							
	Depots							
	Capital Spares		718 921	2 543 846	1 867 774	268 157	420 811	359 180
	Housing							
	Staff Housing							
	Social Housing							
	Capital Spares							
	Biological or Cultivated Assets		1 645			6 000	15 000	10 000
	Biological or Cultivated Assets		1 645			6 000	15 000	10 000
	Intangible Assets		38 238			292 030	161 300	187 100
	Servitudes							
	Licences and Rights		38 238			292 030	161 300	187 100
	Water Rights							
	Effluent Licences							
	Solid Waste Licences							
	Computer Software and Applications							
	Local Government Software Applications							
	Unspecified		38 238			292 030	161 300	187 100
	Computer Equipment					34 300	25 015	15
	Computer Equipment					34 300	25 015	15
	Furniture and Office Equipment					21 660	10 670	2 680
	Furniture and Office Equipment					21 660	10 670	2 680
	Machinery and Equipment					26 832	38 088	40 426
	Machinery and Equipment					26 832	38 088	40 426
	Transport Assets					636 000	598 930	637 122
	Transport Assets					636 000	598 930	637 122
	Libraries							
	Libraries							
	Zoo's, Marine and Non-biological Animals					5 000	5 000	6 000
	Zoo's, Marine and Non-biological Animals					5 000	5 000	6 000
	Total Capital Expenditure on renewal of existing assets	4 022 395	3 551 313	5 239 422	4 013 071	3 589 544	4 547 335	4 084 370

Table SA34c: Consolidated repairs and maintenance by asset class

R thousand	Description	2016/17			Current Year 2017/18		MTE Medium-Term Revenue & Expenditure Framework		
		2014/15 Audited Outcome	2015/16 Audited Outcome	2016/17 Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Repairs and maintenance expenditure by Asset Class									
Infrastructure									
	Roads Infrastructure	2 258 035	2 393 517	2 159 386	3 295 771	3 172 152	3 425 925	3 700 001	3 996 002
	Roads	736 700	763 022	928 002	641 965	631 965	682 522	737 124	796 094
	Road Structures								
	Road Furniture								
	Capital Spares			591 236					
	Storm water Infrastructure			329 546	319 161	319 161	344 694	372 270	402 052
	Drainage Collection								
	Storm water Conveyance			329 546	319 161	319 161	344 694	372 270	402 052
	Attenuation								
	Electrical Infrastructure	612 270	649 006	247 871	1 083 058	971 952	1 049 708	1 133 685	1 224 360
	Power Plants	612 270	649 006	230 264	1 061 782	950 676	1 049 708	1 133 685	1 224 360
	HV Substations								
	HV Switching Station								
	HV Transmission Conductors								
	MV Substations								
	MV Switching Stations								
	LV Networks								
	Capital Spares								
	Water Supply Infrastructure	408 399	432 903	161 875	21 276	21 276	660 995	713 875	770 985
	Dams and Weirs	408 399	432 903	61 555	617 233	612 032	660 995	713 875	770 985
	Boreholes								
	Reservoirs								
	Pump Stations				479 601	479 601			
	Water Treatment Works								
	Bulk Mains								
	Distribution								
	Distribution Points								
	PRV Stations								
	Capital Spares			100 320					
	Sanitation Infrastructure	361 296	382 974	41 037	543 298	543 298	586 762	633 703	684 399
	Pump Station								
	Waste Water Treatment Works	361 296	382 974	41 037	448 425	448 425	586 762	633 703	684 399
	Outfall Sewers				94 873	94 873			
	Toilet Facilities								
	Capital Spares								
	Solid Waste Infrastructure	137 370	145 612	451 055	91 056	93 744	101 244	109 344	118 092
	Landfill Sites								
	Waste Transfer Stations								
	Waste Processing Facilities								
	Waste Drop-off Points								
	Waste Separation Facilities								
	Electricity Generation Facilities								
	Capital Spares								
	Rail Infrastructure	137 370	145 612	451 055	91 056	93 744	101 244	109 344	118 092
	Rail Lines								
	Rail Structures								
	Rail Furniture								
	Drainage Collection								
	Storm water Conveyance								
	Attenuation								
	MV Substations								
	LV Networks								
	Capital Spares								
	Coastal Infrastructure								
	Sand Pumps								
	Piers								
	Revetments								
	Promenades								
	Capital Spares								
	Information and Communication Infrastructure								
	Data Centres								
	Cable Layers								
	Distribution Layers								
	Capital Spares								
Community Assets									
	Community Facilities	158 966	168 504	183 543	19 058	19 058	20 583	22 230	24 008
	Halls	158 966	168 504	183 543	19 058	19 058	20 583	22 230	24 008
	Centres								
	Crèches								
	Clinics/Care Centres								
	Fire/Ambulance Stations								
	Testing Stations								
	Museums								
	Galleries								
	Theatres								
	Libraries								
	Cemeteries/Crematoria								
	Police								
	Parks								
	Public Open Space								
	Nature Reserves								
	Public Ablution Facilities								
	Markets								
	Stalls								
	Airports								
	Taxi Ranks/Bus Terminals			50 767					
	Capital Spares	158 966	168 504	132 775	19 058	19 058	20 583	22 230	24 008
	Sport and Recreation Facilities								
	Indoor Facilities								
	Outdoor Facilities								
	Capital Spares								
Heritage Assets									
	Monuments								
	Historic Buildings								
	Works of Art								
	Conservation Areas								
	Other Heritage								
Investment properties									
	Revenue Generating								
	Improved Property								
	Unimproved Property								
	Non-revenue Generating								
	Improved Property								
	Unimproved Property								
Other Assets									
	Operational Buildings	1 023 694	1 085 116	2 437 423	1 039 880	999 633	1 079 604	1 165 972	1 259 250
	Municipal Offices	1 023 694	1 085 116	2 437 423	1 039 880	999 633	1 079 604	1 165 972	1 259 250
	Pay/Enquiry Points								
	Building Plan Offices								
	Workshops								
	Yards								
	Stores								
	Laboratories								
	Training Centres								
	Manufacturing Plant								
	Depots			1 823 067					
	Capital Spares	1 023 694	1 085 116	614 356	1 039 880	999 633	1 079 604	1 165 972	1 259 250
	Housing								
	Staff Housing								
	Social Housing								
	Capital Spares								
Biological or Cultivated Assets									
	Biological or Cultivated Assets								
Intangible Assets									
	Servitudes								
	Licences and Rights								
	Water Rights								
	Effluent Licences								
	Solid Waste Licences								
	Computer Software and Applications								
	Local Settlement Software Applications								
	Unspecified								
Computer Equipment									
	Computer Equipment								
Furniture and Office Equipment									
	Furniture and Office Equipment								
Machinery and Equipment									
	Machinery and Equipment								
Transport Assets									
	Transport Assets								
Libraries									
	Libraries								
Zoo's, Marine and Non-biological Animals									
	Zoo's, Marine and Non-biological Animals								
Total Repairs and Maintenance Expenditure		3 440 695	3 647 137	4 780 352	4 354 709	4 190 843	4 526 112	4 888 203	5 279 260

Table SA34d: Consolidated depreciation by asset class

R thousand	Description	2014/15	2015/16	2016/17	Current Year 2017/18		2018/19 Medium-Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Depreciation by Asset Class/Sub-class									
Infrastructure									
	Roads Infrastructure	31 022	34 778	36 002	41 420	38 994	45 330	46 820	52 464
	Roads	31 022	34 778	36 002	41 420	38 994	45 330	46 820	52 464
	Road Structures								
	Road Furniture								
	Capital Spares								
	Storm water Infrastructure								
	Drainage Collection								
	Storm water Conveyance								
	Attenuation								
	Electrical Infrastructure	332 130	404 783	446 069	504 610	504 610	574 296	614 514	650 769
	Power Plants	332 130	404 783	446 069	504 610	504 610	574 296	614 514	650 769
	HV Substations								
	HV Switching Station								
	HV Transmission Conductors								
	MV Substations								
	MV Switching Stations								
	MV Networks								
	LV Networks								
	Capital Spares								
	Water Supply Infrastructure	111 374	144 419	126 766	175 228	175 228	187 145	197 251	207 903
	Dams and Weirs	111 374	144 419	126 766	175 228	175 228	187 145	197 251	207 903
	Boreholes								
	Reservoirs								
	Pump Stations								
	Water Treatment Works								
	Bulk Mains								
	Distribution								
	Distribution Points								
	PVY Stations								
	Capital Spares								
	Sanitation Infrastructure	74 250	96 280	84 510	116 818	116 818	124 764	131 501	138 602
	Pump Station	74 250	96 280	84 510	116 818	116 818	124 764	131 501	138 602
	Reticulation								
	Waste Water Treatment Works								
	Outfall Sewers								
	Toilet Facilities								
	Capital Spares								
	Solid Waste Infrastructure	112 331	122 628	146 678	127 960	104 805	111 093	117 759	124 824
	Landfill Sites	112 331	122 628	146 678	127 960	104 805	111 093	117 759	124 824
	Waste Transfer Stations								
	Waste Processing Facilities								
	Waste Drop-off Points								
	Waste Separation Facilities								
	Electricity Generation Facilities								
	Capital Spares								
	Rail Infrastructure								
	Rail Lines								
	Rail Structures								
	Rail Furniture								
	Drainage Collection								
	Storm water Conveyance								
	Attenuation								
	MV Substations								
	LV Networks								
	Capital Spares								
	Coastal Infrastructure								
	Sand Pumps								
	Piers								
	Revetments								
	Promenades								
	Capital Spares								
	Information and Communication Infrastructure								
	Data Centres								
	Core Layers								
	Distribution Layers								
	Capital Spares								
	Community Assets	360 978	380 832	402 966	459 336	459 336	302 606	321 257	340 211
	Community Facilities	360 978	380 832	402 966	459 336	459 336	302 606	321 257	340 211
	Halls								
	Centres								
	Crèches								
	Clinics/Care Centres								
	Fire/Ambulance Stations								
	Testing Stations								
	Museums								
	Galleries								
	Theatres								
	Libraries								
	Cemeteries/Crematoria								
	Police								
	Parks								
	Public Open Space								
	Nature Reserves								
	Public Ablution Facilities								
	Markets								
	Stalls								
	Abattoirs								
	Airports								
	Taxi Ranks/Bus Terminals								
	Capital Spares								
	Sport and Recreation Facilities	360 978	380 832	402 966	459 336	459 336	302 606	321 257	340 211
	Indoor Facilities								
	Outdoor Facilities								
	Capital Spares								
	Heritage assets								
	Monuments								
	Historic Buildings								
	Works of Art								
	Conservation Areas								
	Other Heritage								
	Investment properties								
	Revenue Generating								
	Improved Property								
	Unimproved Property								
	Non-revenue Generating								
	Improved Property								
	Unimproved Property								
	Other assets	1 368 933	1 610 362	1 662 699	2 557 852	2 538 402	2 718 304	2 969 926	3 189 071
	Operational Buildings	1 368 933	1 610 362	1 662 699	2 557 852	2 538 402	2 718 304	2 969 926	3 189 071
	Municipal Offices								
	Pay/Enquiry Points								
	Building Plan Offices								
	Workshops								
	Yards								
	Stores								
	Laboratories								
	Training Centres								
	Manufacturing Plant								
	Depots								
	Capital Spares								
	Housing	1 368 933	1 610 362	1 662 699	2 557 852	2 538 402	2 718 304	2 969 926	3 189 071
	Staff Housing								
	Social Housing								
	Capital Spares								
	Biological or Cultivated Assets								
	Biological or Cultivated Assets								
	Intangible Assets								
	Services								
	Licences and Rights								
	Water Rights								
	Effluent Licences								
	Solid Waste Licences								
	Computer Software and Applications								
	Load Settlement Software Applications								
	Unspecified								
	Computer Equipment								
	Computer Equipment								
	Furniture and Office Equipment								
	Furniture and Office Equipment								
	Machinery and Equipment								
	Machinery and Equipment								
	Transport Assets								
	Transport Assets								
	Libraries								
	Libraries								
	Zoo's Marine and Non-biological Animals								
	Zoo's Marine and Non-biological Animals								
	Total Depreciation	2 391 018	2 794 062	2 905 690	3 983 224	3 938 193	4 063 538	4 399 028	4 703 844

Table SA35: Consolidated future financial implications of the capital budget

Vote Description R thousand	2018/19 Medium Term Revenue & Expenditure Framework			Forecasts		
	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24
Capital expenditure						
Vote 1 - Economic Development	18 460	11 670	49 180			
Vote 2 - Environment, Infrastructure and Services	44 440	68 970	820 000			
Vote 3 - Transport	818 500	834 530	629 622			
Vote 4 - Community Development	82 334	57 283	75 546			
Vote 5 - Health	50 600	68 885	101 800			
Vote 6 - Social Development	21 050	18 000	5 000			
Vote 7 - Group Forensic Investigation Services						
Vote 8 - Office of the Ombudsman	2 000	2 000	2 000			
Vote 9 - City Manager	61 770	60 321	11 000			
Vote 10 - Speaker: Legislative Arm of Council	2 600	2 500	8 000			
Vote 11 - Group Information and Communication Technology	578 200	514 617	235 100			
Vote 12 - Group Finance	5 355	5 525				
Vote 13 - Group Corporate and Shared Services	388 000	264 316	264 316			
Vote 14 - Housing	1 142 448	998 692	1 271 288			
Vote 15 - Development Planning	247 826	370 248	403 960			
Vote 16 - Public Safety	240 242	142 902	37 490			
Vote 17 - Municipal Entities Accounts						
Vote 18 - City Power	783 824	819 438	1 089 654			
Vote 19 - Johannesburg Water	1 050 150	1 411 250	1 354 756			
Vote 20 - Pikitup	96 217	251 047	545 264			
Vote 21 - Johannesburg Roads Agency	1 277 514	2 062 436	1 862 800			
Vote 22 - Metrobus	94 250	93 490	16 950			
Vote 23 - Johannesburg City Parks and Zoo	34 000	42 000	59 250			
Vote 24 - Johannesburg Development Agency	148 800	207 800	231 800			
Vote 25 - Johannesburg Property Company	213 443	140 363	18 220			
Vote 26 - Metropolitan Trading Company	4 000					
Vote 27 - Joburg Market	26 750	2 015	26 515			
Vote 28 - Johannesburg Social Housing Company	213 000	525 000	571 000			
Vote 29 - Joburg City Theatres	22 295	35 800	38 149			
Total Capital Expenditure	7 668 068	9 011 100	9 728 660			

2.11 MEDIUM TERM BUDGET PER CLUSTER, DEPARTMENT AND MUNICIPAL ENTITY

2.11.1 Medium Term Operating Budget

Medium Term Expenditure and Revenue per Cluster

For purposes of this section the expenditure growth percentage of the various departments within the Core Administration is based on direct expenditure (excluding internal transfers) and for the MEs it is based on total expenditure (including taxation) or subsidies received.

SUSTAINABLE CLUSTER

Sustainable Cluster	Adjusted Budget	Budget		Estimate	Estimate
Revenue	2017/18	2018/19	%	2019/20	2020/21
	R 000	R 000		R 000	R 000
Environment And Infrastructure	90 700	75 560	-16.7%	75 600	75 600
Housing	487 117	303 094	-37.8%	225 600	238 910
City Power	15 780 479	17 178 340	8.9%	18 600 760	19 745 793
Johannesburg Water	10 428 765	11 840 708	13.5%	12 713 864	13 714 233
Pikitup	2 240 695	2 398 940	7.1%	2 542 697	2 695 146
Johannesburg Social Housing Company	161 345	181 884	12.7%	197 776	211 796
Total Revenue	29 189 101	31 978 526	9.6%	34 356 297	36 681 478

The Sustainable Cluster’s revenue budget increases by 9.6% from the 2017/18 financial year.

Sustainable Cluster	Adjusted Budget	Budget		Estimate	Estimate
Expenditure	2017/18	2018/19	%	2019/20	2020/21
	R 000	R 000		R 000	R 000
Environment And Infrastructure	178 255	182 787	2.5%	202 011	211 339
Housing	1 158 361	1 048 507	-9.5%	1 017 438	1 084 204
City Power	15 287 196	16 556 882	8.3%	18 012 467	19 179 536
Johannesburg Water	9 531 989	10 913 436	14.5%	11 622 948	12 418 757
Pikitup	2 240 695	2 398 940	7.1%	2 542 697	2 695 146
Johannesburg Social Housing Company	161 345	181 884	12.7%	197 776	211 796
Total Expenditure	28 557 841	31 282 436	9.5%	33 595 337	35 800 778

The Sustainable Cluster’s expenditure budget increases by 9.5% from the 2017/18 financial year. Below follow details of the expenditure budget per department and municipal entity within the sustainable cluster:

Environment and Infrastructure

Environment and Infrastructure's revenue budget decreases by 16.7% to R75.6 million due to reduced EPWP and EEDSM grant allocations. The expenditure budget increases by 2.5% to R182.8 million. Below is a highlight of programmes that are within the budget:

- Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid;
- Waste Management;
- Environmental Protection;
- Interventions to mitigate water shortages; and
- Climate Change.

Housing

The 2018/19 revenue of the Housing department is reduced by 37.8% to R303 million due to the decrease in the Housing Top Structure grant funding. The expenditure budget decreases by 9.5% to R1 billion in line with the decrease in grant revenue. Below is a highlight of programmes that are within the budget:

- Prioritising the formalisation of informal settlements;
- Efficient and effective transport (Public and Freight) connecting home, work, culture and leisure;
- Increasing the delivery of housing;
- Provision of basic services;
- Improving revenue collection;
- Management of housing stock.

City Power

City Power's expected surplus after taxation (excluding capital grants and contributions) amounts to R621.5 million. The expenditure budget increases by 8.3% to R16.6 billion mainly due to telecommunication costs for software licenses & bulk sms services, final reading of meters, cut-off fees and meter audits costs. Below is a highlight of programmes that are within the budget:

- Providing safe and secure communities for residents of our City;
- Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid;
- Inner city regeneration, including key economic nodes;
- Developing pro-active maintenance and service teams;
- Fast-tracking service delivery, especially to poorer communities;
- Increasing forensic investigative capability and controls;
- Prioritising the formalisation of informal settlements;
- Interventions to mitigate electricity constraints;

- Enhanced access to ICT infrastructure, including free Wi-Fi; and
- Driving the "service with pride" campaign.

Johannesburg Water

Joburg Water's expected surplus (excluding capital grants and contributions) amounts to R927.3 million. The expenditure budget increases by 14.5% to R10.9 billion mainly to cater for the first line response and insourced meter reading teams as well as the provision of chemical & VIP toilets, vacuum tankers, contractors for Alexandra projects as well as telemetry contractors. Below is a highlight of programmes that are addressed within the budget:

- Providing reliable, quality supply of electricity, water and sanitation to residents and businesses on the grid;
- Service delivery to informal settlements;
- Driving the "service with pride" campaign;
- Cutting wasteful expenditure on non-core functions;
- Focused improvement of ICT equipment and software; and
- Developing pro-active maintenance and service teams.

Pikitup

Pikitup's revenue budget increases by 7.1% to R2.4 billion. The expenditure budget increases by 7.1% to R2.4 billion in line with revenue. The subsidy allocation to Pikitup increases by 12.1% to R691.7 million mainly due to provision for the 3rd shift in the Inner City and level 2 cleanliness as well as to address the dilapidated conditions of Pikitup facilities. Below is a highlight of programmes that are addressed within the budget:

- Improved quality of life for the residents of the City's over 180 informal settlements;
- Driving the "service with pride" campaign;
- Improving revenue collection; and
- Interventions to mitigate landfill airspace shortages.

Johannesburg Social Housing Company (JOSHCO)

JOSHCO's revenue budget increases by 12.7% to R181.8 million attributed mainly to the increase in billing revenue for rental of the City's housing stock. Expenditure increases by 12.7% to R181.8 million mainly as a result of the internal charges for security from the JMPD. Employee related costs also increased by R2.7 million due to the allocation for salary parity for employees on level C and D.. Below is a highlight of programmes that are within the budget:

- Developing pro-active maintenance and service teams; and
- Fast-tracking service delivery, especially to poorer communities.

HUMAN AND SOCIAL DEVELOPMENT CLUSTER

Human and Social Development Cluster Revenue	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Community Development	43 844	45 226	3.2%	47 695	50 506
Health	156 527	161 785	3.4%	163 314	172 950
Social Development	2 249	621	-72.4%	655	693
Public Safety	939 916	959 531	2.1%	1 011 873	1 071 572
Johannesburg City Parks And Zoo	914 437	1 013 000	10.8%	1 057 355	1 127 775
Joburg City Theatres	174 146	179 097	2.8%	188 954	200 391
Total Revenue	2 231 119	2 359 260	5.7%	2 469 846	2 623 887

The revenue budget of the Human and Social Development Cluster increases by 5.7% from the 2017/18 financial year.

Human and Social Development Cluster Expenditure	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Community Development	992 561	1 180 798	19.0%	1 249 562	1 342 281
Health	929 408	998 654	7.5%	1 058 499	1 126 751
Social Development	208 847	233 568	11.8%	247 256	262 659
Public Safety	3 306 537	4 210 825	27.3%	5 065 012	5 422 765
Johannesburg City Parks And Zoo	914 437	1 013 000	10.8%	1 057 355	1 127 775
Joburg City Theatres	174 146	179 097	2.8%	188 954	200 391
Total Expenditure	6 525 936	7 815 942	19.8%	8 866 638	9 482 622

The expenditure budget of the Human and Social Development Cluster increase by 19.8% from the 2017/18 financial year. Below follows the budget per department and municipal entity within the human and social development cluster.

Community Development

Community Development’s revenue budget increases by 5.4% to R46.1 million. The expenditure budget increases by 19.1% to R1.1 billion. Below is a highlight of programmes that are within the budget:

- Improved care for the most vulnerable in our City providing them with a greater quality of life and dignity;
- Optimal utilisation of grant funding to maximise the City's equitable share and rollout more grant funded programs;
- Residents live, work and play close to work, leisure and cultural opportunities;
- Deliver Reading Development Programmes and Literacy Training in a pro-poor manner to address inequalities;
- Deliver Public Library Services focussing on learning, education and skills development;

- Delivering of ECD programme by library services to crèches/ECD centres/caregivers;
- Delivering of library services to Old Age Homes and Correctional Services ;
- Provide eWorld and eLearning at Public Libraries and outdoor facilities for access to Wi-Fi in a safe environment; and
- Information Resources Management for public libraries, depots, programs and extension services.

Health

Health Department's revenue budget decreases by 2% to R153.4 million mainly due to reduced Primary Health Care grant allocation. The expenditure budget increases by 7.5% to R998.7 million. Below is a highlight of programmes that are within the budget:

- Improved care for the most vulnerable in our City providing them with a greater quality of life and dignity;
- Residents live, work and play close to work, leisure and cultural opportunities;
- A healthy life for all;
- Driving the "service with pride" campaign; and
- Enhanced access to ICT infrastructure, including free Wi-Fi.

Social Development

Social Development's revenue budget decreases by 72.4% to R621 thousand due to reduced EPWP grant allocation. The expenditure budget increases by 11.8% to R233.6 million due to additional Social workers to be recruited for the rolling out of the "Diphetogo programme" being Substance Abuse. Below is a highlight of programmes that are within the budget:

- Improved care for the most vulnerable in our City providing them with a greater quality of life and dignity;
- Support programmes for Targeted beneficiaries;
- Policy development and research;
- M&E for Diphetogo programmes (ESP & Substance abuse);
- Support programmes for people living and working on the streets;
- Early Childhood Development; and
- One Stop Walk in Centres and Single Window Citizens Interface.

Public Safety

The revenue budget of Public Safety increases by 2.1% to R959 million. The increase is below CPI mainly due to the conservative approach in budgeting for fines revenue based on historical evidence in the prior years. The expenditure budget increases by 27% to R4.2 billion mainly due to the increase in repairs and maintenance with the decentralisation of the service from JPC and the increase in employee related costs. The increase in employee related costs is as a result of the insourcing of security services under JMPD, and the allocation in

respect of salary parity for category C and D employees. Contracted services increased mainly due to the increase in special vehicle fleet requirements and the increased speed law enforcement contract:

Public Safety Head Office

- Improve Licensing Services;
- HOD: Strategic Services;
- Disaster Preparedness;
- Integrated Intelligence Operation Centre.

Emergency Management Services (EMS)

- Increasing the levels of public safety and sense of security experienced by residents of our City; and
- Increase responsiveness and performance of Emergency Services in our City.

Johannesburg Metropolitan Police Department (JMPD)

- Crime Prevention;
- Traffic Enforcement; and
- By-Law Management.

Johannesburg City Parks and Zoo

City Parks and Zoo revenue budget increases by 10.8% to R1 billion. The expenditure budget increases by 10.8% to R1 billion in line with revenue. The subsidy allocation to City Parks and Zoo increases by 8.9% to R802.5 million mainly due to EPWP grant allocation. Below is a highlight of programmes that are addressed within the budget:

- Economic development through job creation;
- Increasing forensic investigative capability and controls;
- Fast-tracking service delivery, especially to poorer communities;
- Developing pro-active maintenance and service teams; and
- Enhanced access to ICT infrastructure, including free Wi-Fi.

Joburg City Theatres

The revenue of Joburg City Theatres increases by 2.8% to R179 million. The expenditure budget increases by 2.8% to R179 million in line with revenue. The Joburg City Theatre's subsidy increases by 6.7% to R111.4 million. Other revenue increases by 16.8% mainly as a result of the Theatre taking over the operations of the restaurant at Joburg Zoo. Below is a highlight of programmes that are within the budget:

- Create a City that responds to the needs of citizens, customers and businesses.

ECONOMIC GROWTH CLUSTER

Economic Growth Cluster Revenue	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Economic Development	1 037	34 737	#####		
Transport	324 845	627 466	93.2%	784 165	809 103
Development Planning	75 405	78 631	4.3%	82 878	87 739
Joburg Market	430 990	452 831	5.1%	478 766	512 016
Johannesburg Property Company	899 111	546 094	-39.3%	581 474	621 606
Johannesburg Development Agency	106 079	121 705	14.7%	122 529	129 758
Johannesburg Roads Agency	1 071 443	1 203 397	12.3%	1 505 117	1 853 948
Metrobus	671 716	717 081	6.8%	774 620	818 020
Total Revenue	3 580 626	3 781 942	5.6%	4 329 549	4 832 190

The revenue budget of the Economic Growth Cluster increases by 5.6%.

Economic Growth Cluster Expenditure	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Economic Development	222 905	228 141	2.3%	241 966	257 666
Transport	1 413 267	1 880 969	33.1%	2 231 715	2 363 516
Development Planning	325 385	346 657	6.5%	372 844	395 883
Joburg Market	349 876	395 512	13.0%	420 188	453 592
Johannesburg Property Company	899 111	546 094	-39.3%	581 474	621 606
Johannesburg Development Agency	106 079	121 705	14.7%	122 529	129 758
Johannesburg Roads Agency	1 071 443	1 203 397	12.3%	1 505 117	1 853 948
Metrobus	671 716	717 081	6.8%	774 620	818 020
Total Expenditure	5 059 783	5 439 557	7.5%	6 250 453	6 893 989

The expenditure budget of the Economic Growth Cluster increases by 7.5% from the 2017/18 financial year. Below follows the budget per department and municipal entity within the economic development cluster.

Economic Development

Revenue for the Economic Development department in the 2018/19 financial year increases by R34.7 million due to the increase in the Expanded Publics Works Programme incentive grant allocation. The expenditure budget increases by 2.3% to R228 million due to the increase in contracted services to appoint service providers to provide business advisory services. The programmes that are within the budget are highlighted below:

- Inner city regeneration, including key economic nodes;
- Working to cut red tape and improve the ease of doing business in the City;
- Enhanced access to ICT infrastructure, including free Wi-Fi; and
- Focused improvement of ICT equipment and software.

Transport

The Transport department's revenue budget increases by 93.2% to R627 million in the 2018/19 financial year due to the increase in the Public Transport Network Operating Grant (PTNOG) allocation from the National Treasury. Other revenue also increased by 25.5% due to anticipated revenue from the new Rea Vaya Phase 1C bus route. The expenditure budget increases by 33.1 % to R1.8 billion due to the increase in repairs and maintenance with the decentralisation of the service from JPC, and the increase in the PTNOG related expenditure on the contracted services and the other expenditure categories. Below is a highlight of the programmes that are within the budget:

- Increased infrastructure investment (from both public and private sectors).

Development Planning

Development Planning's revenue budget increases by 4.3 % to R78.6 million. The expenditure budget increases by 6.5 % to R346.6 million. Below is a highlight of programmes that are within the budget:

- Achievement of inclusive economic growth that drives job creation;
- Inner City regeneration, including key economic nodes;
- Detailed assessment and intervention plans for identified CBD's;
- Transit oriented development;
- Implementation of the inner city road map;
- Compact integrated and liveable urban form and space;
- Priority area planning and implementation;
- Consolidated town planning;
- Efficient processing of town planning, building plan and outdoor advertising applications;
- Maintain service delivery standards;
- Integrated planning, policy development and standard setting;
- GIS system development; and
- Spatial information maintenance.

Joburg Market

The revenue for the Joburg Market increases by 5.1% to R452.8 million due to the increase in revenue from rental of facilities and equipment and the increase in other revenue. The increase in other revenue relates to the tender document fees, discount received, market by laws penalties, and finance charges. The expenditure budget increases by 13% to R395.5 million due to increase in internal charges related to JMPD security charges, legal fees and insurance - COID. Employee related costs increased by 7.8% as a result of the salary parity allocation for employee levels C and D. Below is a highlight of the programmes that are within the budget:

- Promote economic development and investment activity; and

- Improve service delivery performance and service delivery culture.

Johannesburg Property Company (JPC)

The JPC's revenue decreases by 38% to R557 million mainly due to the decrease in internal recoveries related to the decentralization of the repair and maintenance services. The expenditure budget decreases by 39.3% to R546 million in line with the decrease in revenue. Below is a highlight of the programmes that are within the budget:

- Developing pro-active maintenance and service teams;
- Inner city regeneration, including key economic nodes;
- Increased infrastructure investment (from both public and private sectors);
- Focused improvement of ICT equipment and software;
- Identifying land to be serviced before any human settlements are built;
- Fast-tracking acquisition of buildings in the Inner City for housing; and
- Cutting wasteful expenditure on non-core functions.

Johannesburg Development Agency

The revenue of Johannesburg Development Agency increases by 14.7% to R121.7 million. Expenditure increases in line with revenue by 14.7% to R121.7 million. The subsidy increases by 14.7% to R32.9 million. Below is a highlight of programmes that are within the budget:

- Inner City regeneration including key economic nodes; and
- Residents live, work and play close to work, leisure and cultural opportunities.

Johannesburg Roads Agency

The revenue for the Johannesburg Roads Agency increased by 19.3% to R1.27 billion in the 2018/19 financial year. The increase is due to the increase in the CoJ subsidy and the EPWP incentive grant allocation. The expenditure budget increases by 12.3% to R1.2 billion. Employee related costs increased by 8.5% due to 120 general workers appointed in December 2017, and the provision for the vacant position of the Managing Director and four Heads of Department positions. Other expenditure increased as a result of occupational rent for rented office space in Braamfontein. Internal charges relating to amongst others security services, communication, revenue services, grass cutting, insurance and legal fees also increased. Below is a highlight of programmes that are within the budget:

- Fast-tracking service delivery, especially to poorer communities; and
- Empowerment-Community/ Petitioners Development on Street Alive/Street Calming Concepts.

Metrobus

Revenue for Metrobus increases by 6.8% to R717 million in 2018/19 mainly due to the increase in CoJ subsidy. The expenditure budget increases by 6.8% to R717 million in line with the increase in revenue. Below is a highlight of programmes that are within the budget:

- Improved safety levels and decreased congestion for road users throughout the City.

GOOD GOVERNANCE CLUSTER

Good Governance Cluster Revenue	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Group Forensic Investigation Services					
Office Of The Ombudsman					
City Manager	6 125	6 335	3.4%	6 677	7 071
Group Information And Communication Technology					
Group Finance	16 297 300	18 756 652	15.1%	20 063 617	21 576 529
Group Corporate And Shared Services	23 309	14 870	-36.2%	15 584	16 561
Metropolitan Trading Company	332 763	400 718	20.4%	411 036	422 930
Speaker: Legislative Arm Of Council					
Municipal Entities Accounts	198 592	434 994	119.0%	458 091	484 190
Total Revenue	16 858 089	19 613 569	16.3%	20 955 005	22 507 281

The revenue budget of the Good Governance Cluster increases by 16.3%.

Good Governance Cluster Expenditure	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Estimate 2019/20 R 000	Estimate 2020/21 R 000
Group Forensic Investigation Services	127 419	134 595	5.6%	142 134	150 740
Office Of The Ombudsman	39 890	42 059	5.4%	44 504	47 259
City Manager	1 132 386	1 210 195	6.9%	1 278 936	1 356 708
Group Information And Communication Technology	853 681	672 934	-21.2%	712 896	755 393
Group Finance	4 323 517	4 605 961	6.5%	4 660 977	4 941 196
Group Corporate And Shared Services	370 731	636 006	71.6%	700 935	774 645
Metropolitan Trading Company	332 763	400 718	20.4%	411 036	422 930
Speaker: Legislative Arm Of Council	397 424	422 688	6.4%	448 574	476 891
Municipal Entities Accounts	1 266 409	1 535 711	21.3%	1 676 293	1 774 623
Total Expenditure	8 844 220	9 660 866	9.2%	10 076 285	10 700 385

The expenditure budget of the Good Governance Cluster increases by 9.2%. Below follow the key focus areas for the budget per department within the good governance cluster.

Group Forensic Investigation Services

Group Forensic and Investigation Service's expenditure budget increases by 5.6% to R134.5 million. Below is a highlight of programmes that are within the budget:

- Increasing forensic investigative capability and controls;
- Prevent, combat and investigate all forms of crime committed against the City including fraud, corruption, theft and maladministration;
- Investigate hijacked buildings and facilitate the arrest and prosecution of offenders;
- Ensure the strategic engagement of all GFIS stakeholders (both internal and external) and;
- Implement and monitor compliance to Minimum Information Security Standards (MISS);
- Follow up and monitoring cases referred to Group Legal for recovery of losses and civil claims.

Ombudsman

Ombudsman's expenditure budget increases by 5.4% to R42 million. Below is a highlight of programmes that are within the budget:

- Creating a responsive administration focused on delivering service with pride to the City's residents;
- Instilling best service standards by City employees;
- Fast-tracking service delivery, especially to poorer communities.

City Manager

The City Manager's revenue budget increases by 3.4% to R6.3 million. The expenditure budget increases by 7% to R1.2 billion. Below is a highlight of programmes that are addressed within the budget:

Group Audit, Risk and Compliance:

- Creating a responsive administration focused on delivering service with pride to the City's residents;
- Increasing forensic investigative capability and controls;
- Instilling best service standards by City employees;
- Audit Assurance on Mayoral priorities.

Office of the City Manager:

- A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride.

Citizen Relations and Urban Management:

- A performance-driven organisational structure for the City that enables a more responsive government able to achieve its political mandate.

Group Strategy and Monitoring:

- Driving the "service with pride" campaign through implementation of Community Based projects;
- Instilling best service standards by City employees through quality of life survey fieldwork research.

Group Legal and Contracts:

- Creating a responsive administration focused on delivering service with pride to the City's residents;
- Reducing petty crimes and enforcing by-laws

Group Marketing and Communication:

- A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride.

Office of the Executive Mayor:

- A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride.

ME Governance MC Support:

- Creating a responsive administration focused on delivering service with pride to the City's residents;
- A performance-driven partnership between the employees of the organisation and the political leadership that delivers Service with Pride.

Group Information Communication Technology

Group Information Communication Technology's expenditure budget decreases by 21.2% to R672.9 million. GICT's programmes comprises of Day to Day Programmes only.

Group Finance

Group Finance's revenue budget increases by 15.1% to R18.8 billion. The expenditure increases by 6.5% to R4.6 billion. Below is a highlight of programmes that are within the budget:

- Meaningful progress towards addressing the R170 billion infrastructure backlog resulting in better quality, reliable services for the City's residents;
- Focussing on driving up capital expenditure investment in infrastructure;
- Improving revenue collection;
- Increasing responsiveness to billing problems;
- Increasing forensic investigative capability and controls;
- Cutting wasteful expenditure on non-core functions;
- Improve governance and attainment of clean audit.

Group Corporate and Shared Services

Group Corporate Shared Service's revenue budget decreases by 36.2% to R14.8 million. The expenditure budget increases by 72.1% to R638 million. The employment costs budget increased by 98.6% as a result of the funding pool for strategic appointments (R119.1 million) and salary parity adjustments (R162.5m). Below is a highlight of programmes that are within the budget:

- Human capital management;
- Management support services; and
- Occupational safety.

Metropolitan Trading Company

Revenue for the Metro Trading Company increases by 20.4% to R 400.7 million. The expenditure budget increases by 20.4% to R400.7 million in line with revenue. The program below is funded by the budget:

- Enhanced access to ICT infrastructure, including free Wi-Fi.

Speaker: Legislative Arm of Council

Speaker's expenditure budget increases by 6.4% to R 422.7 million. Below is a highlight of programmes that are within the budget:

- Developing pro-active maintenance and service teams by providing support to the Section 79 committees;
- Driving the "service with pride" campaign by encouraging communities to participate in all stakeholder engagements to address issues affecting the municipality;
- Reducing petty crimes and enforcing by-laws. Regulate, conduct, ensure compliance and oversight of enforcement;
- Enhance functionality of ward committee system in communities and capacitating ward committees and;
- Fast-tracking service delivery, especially to poorer communities.

Municipal Entities Accounts

The revenue for the municipal entities accounts increases by 119% to R434.9 million. The increase mainly relates to the revenue (R300 million) to be generated from outdoor advertising and increased revenues on commercial leases and renewals of all social leases charged at a base rental. The expenditure for the municipal entities accounts increases by 21.3% to R1.5 billion. The increase in expenditure mainly relates to the increase in the other expenditure and depreciation and asset impairment categories.

2.11.2 Medium Term Capital Budget per Cluster

The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The proposed capital budget projects a spending plan of approximately R27.6 billion over the next three year period. Below follows a high level summary of the Capital Budget per Cluster.

SUSTAINABLE CLUSTER

Sustainable Cluster Capital	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Budget 2019/20 R 000	Budget 2020/21 R 000
Environment And Infrastructure	43 605	44 440	1.9%	68 970	820 000
Housing	995 668	1 142 448	14.7%	998 692	1 271 288
City Power	931 477	783 824	-15.9%	819 438	1 089 654
Johannesburg Water	715 005	1 050 150	46.9%	1 411 250	1 354 756
Pikitup	60 110	96 217	60.1%	251 047	545 264
Johannesburg Social Housing Company	528 800	213 000	-59.7%	525 000	571 000
Total Capital	3 274 665	3 330 079	1.7%	4 074 398	5 651 962

The three-year medium-term capital budget of the Sustainable Cluster amounts to approximately R13.1 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

HUMAN AND SOCIAL DEVELOPMENT CLUSTER

Human and Social Development Cluster Capital	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Budget 2019/20 R 000	Budget 2020/21 R 000
Community Development	77 377	82 334	6.4%	57 283	75 546
Health	132 707	50 600	-61.9%	68 885	101 800
Social Development	45 400	21 050	-53.6%	18 000	5 000
Public Safety	204 419	240 242	17.5%	142 902	37 490
Johannesburg City Parks And Zoo	56 875	34 000	-40.2%	42 000	59 250
Joburg City Theatres	8 309	22 295	168.3%	35 800	38 149
Total Capital	525 087	450 520	-14.2%	364 871	317 235

The three-year medium-term capital budget of the Human and Social Development Cluster amounts to approximately R1.1 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

ECONOMIC GROWTH CLUSTER

Economic Growth Cluster Capital	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Budget 2019/20 R 000	Budget 2020/21 R 000
Economic Development	8 772	18 460	110.4%	11 670	49 180
Transport	910 411	818 500	-10.1%	834 530	629 622
Development Planning	307 322	247 826	-19.4%	370 248	403 960
Joburg Market	15 356	26 750	74.2%	2 015	26 515
Johannesburg Property Company	128 239	213 443	66.4%	140 363	18 220
Johannesburg Development Agency	396 300	148 800	-62.5%	207 800	231 800
Johannesburg Roads Agency	1 164 086	1 277 514	9.7%	2 062 436	1 862 800
Metrobus	29 750	94 250	216.8%	93 490	16 950
Total Capital	2 960 236	2 845 543	385.7%	3 722 552	3 239 046

The three-year medium-term capital budget of the Economic Growth Cluster amounts to approximately R9.8 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

GOOD GOVERNANCE CLUSTER

Good Governance Cluster Capital	Adjusted Budget 2017/18 R 000	Budget 2018/19 R 000	%	Budget 2019/20 R 000	Budget 2020/21 R 000
Group Forensic Investigation Services	10 000		-100.0%		
Office Of The Ombudsman	2 000	2 000		2 000	2 000
City Manager	82 922	61 770	-25.5%	60 321	11 000
Group Information And Communication Technology	429 541	578 200	34.6%	514 617	235 100
Group Finance	4 335	5 355	23.5%	5 525	
Group Corporate And Shared Services	50 534	388 000	667.8%	264 316	264 316
Metropolitan Trading Company	24 000	4 000	-83.3%		
Speaker: Legislative Arm Of Council	10 750	2 600	-75.8%	2 500	8 000
Total Capital	614 082	1 041 925	69.7%	849 279	520 416

The three-year medium-term capital budget of the Good Governance Cluster amounts to approximately R2.4 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

The tables that follow present detailed operating and capital budgets of departments and MEs.

Operating Core Administration

CORE ADMINISTRATION
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates	7 624 042	8 141 774	7 914 688	9 005 517	9 005 517	10 675 850	11 252 346	11 916 234
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse	(1 242)	(3 716)	(2 306)					
Service charges - other	300 912	320 710	336 156	350 295	350 295	369 545	389 500	412 483
Rental of facilities and equipment	90 211	127 969	122 850	146 737	135 819	150 088	157 812	166 224
Interest earned - external investments	552 395	570 045	628 806	280 000	280 000	290 000	300 000	317 700
Interest earned - outstanding debtors	93 449	107 267	95 553	146 503	146 503	153 585	160 095	167 575
Fines, penalties and forfeits	585 951	294 865	239 806	643 718	449 718	449 783	474 071	502 040
Licences and permits	1 121	1 211	3 649	6 033	7 233	7 139	7 226	7 281
Agency services	204 111	214 639	236 778	252 160	252 160	266 281	280 926	297 500
Transfers and subsidies received	6 095 056	6 174 261	6 707 971	7 104 967	7 321 713	8 224 171	8 819 977	9 656 732
Other revenue	493 258	647 122	439 062	674 698	673 008	893 061	1 072 716	1 125 331
Gains on disposal of PPE				25 000	25 000	20 000	21 080	22 324
Revenue	16 039 264	16 596 147	16 723 013	18 635 628	18 646 966	21 499 502	22 935 749	24 591 424
Interest Income (Sweeping Account)				44 527	44 527	47 153	49 700	52 632
Interest on Loans (Core)	691 707	904 660	1 022 831	1 015 275	990 537	1 084 249	1 149 690	1 216 014
Internal recoveries (ME's)	415 552	489 853	456 472	663 695	661 422	1 030 853	1 186 315	1 279 785
Internal Recoveries (Core)	94 122	137 715	167 651	400 426	432 986	553 297	573 573	662 151
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	1 201 381	1 532 228	1 646 955	2 123 923	2 129 472	2 715 552	2 959 278	3 210 582
Total Revenue	17 240 645	18 128 374	18 369 968	20 759 551	20 776 438	24 215 054	25 895 027	27 802 006
Expenditure By Type								
Employee related costs	4 768 211	5 134 581	5 660 584	6 633 297	6 392 877	7 599 795	8 640 295	9 197 867
Remuneration of Councillors	127 500	133 887	139 594	160 691	160 691	170 336	181 234	192 831
Debt impairment	1 323 688	713 688	788 672	812 713	631 713	917 374	859 686	910 318
Depreciation and asset impairment	1 849 313	1 817 668	2 013 600	2 740 169	2 720 719	2 728 064	2 985 575	3 205 647
Finance charges	1 498 057	1 752 066	2 337 713	2 442 304	2 442 312	2 285 072	2 432 428	2 578 373
Bulk purchases								
Repairs and maintenance	312 121	398 846	441 843	179 357	179 228	611 729	685 065	761 360
Other materials					637	13 921	14 672	16 089
Contracted services	1 877 019	1 724 652	1 703 626	1 654 738	1 687 925	1 960 760	2 298 049	2 431 526
Transfers and subsidies paid	569 071	476 418	495 729	207 579	418 188	295 892	217 739	230 291
Other expenditure	2 579 585	3 138 470	2 556 185	2 467 417	2 743 688	3 126 306	3 182 467	3 374 467
Contributions to/(from) provisions	(28 362)	(125 019)	(126 968)	(130 995)	(130 995)	(138 195)	(145 658)	(154 251)
Loss on disposal of PPE	24 266	237 596	41 276					
Expenditure	14 900 468	15 402 852	16 051 852	17 167 270	17 246 983	19 571 054	21 351 552	22 744 518
Interest (Sweeping Account)				241 889	167 893	182 981	181 643	206 153
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	559 507	689 754	258 746	597 444	551 104	130 296	103 396	109 496
Internal Charges (Core)	94 122	137 715	166 370	400 426	432 986	716 537	746 607	845 568
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's	2 514 543	3 075 722	3 378 690	3 623 841	3 414 593	3 858 997	4 330 048	4 856 540
Total Internal Transfers	3 168 172	3 903 191	3 803 805	4 863 600	4 566 576	4 888 811	5 361 694	6 017 757
Total Expenditure	18 068 640	19 306 043	19 855 658	22 030 870	21 813 559	24 459 865	26 713 246	28 762 275
Surplus/(Deficit) before capital grants	(827 995)	(1 177 668)	(1 485 690)	(1 271 319)	(1 037 121)	(244 811)	(818 219)	(960 269)
Transfers recognised								
Capital Grants	2 396 608	2 441 670	2 278 954	2 394 344	2 208 624	2 411 379	2 452 347	2 648 684
Capital Contributions	634 003	192 668	97 491		83 744	30 000		
Surplus/(Deficit)	2 202 616	1 456 670	890 756	1 123 025	1 255 247	2 196 568	1 634 128	1 688 415
Taxation								
Surplus/(Deficit) for the year	2 202 616	1 456 670	890 756	1 123 025	1 255 247	2 196 568	1 634 128	1 688 415

ECONOMIC DEVELOPMENT
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	11 259	17 132	111	1 037	1 037	34 737		
Other revenue			38					
Gains on disposal of PPE								
Revenue	11 259	17 132	149	1 037	1 037	34 737		
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue	11 259	17 132	149	1 037	1 037	34 737		
Expenditure By Type								
Employee related costs	45 917	60 932	68 111	85 647	85 672	90 898	96 443	102 617
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	3 451	1 846	1 934	13 712	13 712	14 452	15 233	16 132
Finance charges								
Bulk purchases								
Repairs and maintenance	67	593	7 770	220	12 220	8 994	10 344	11 896
Other materials								
Contracted services	27 810	21 585	6 844	20 394	16 374	21 495	22 656	23 994
Transfers and subsidies paid	26 972	63 357	44 782	37 426	15 426	16 259	17 137	18 148
Other expenditure	45 689	65 736	50 151	69 501	79 501	76 043	80 153	84 879
Contributions to/(from) provisions	(86)							
Loss on disposal of PPE	1	29	3					
Expenditure	149 822	214 077	179 596	226 900	222 905	228 141	241 966	257 666
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)			55	9 418	9 418	32 206	270	286
Internal Charges (Core)	583	667	4 400	2 282	2 282	2 406	2 525	2 674
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	583	667	4 456	11 700	11 700	34 612	2 795	2 960
Total Expenditure	150 404	214 744	184 052	238 600	234 605	262 753	244 761	260 626
Surplus/(Deficit) before capital grants	(139 146)	(197 612)	(183 902)	(237 563)	(233 568)	(228 016)	(244 761)	(260 626)
Transfers recognised								
Capital Grants		7 809						
Capital Contributions								
Surplus/(Deficit)	(139 146)	(189 803)	(183 902)	(237 563)	(233 568)	(228 016)	(244 761)	(260 626)
Taxation								
Surplus/(Deficit) for the year	(139 146)	(189 803)	(183 902)	(237 563)	(233 568)	(228 016)	(244 761)	(260 626)

ENVIRONMENT AND INFRASTRUCTURE
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments	17 491	29 391	31 082					
Interest earned - outstanding debtors				32 300	32 300	32 300	32 300	32 300
Fines, penalties and forfeits								
Licences and permits			2 306	5 200	6 400	6 260	6 300	6 300
Agency services								
Transfers and subsidies received	7 981	7 507	16 387	1 200	15 000			
Other revenue	32 624	37 000	36 946	37 000	37 000	37 000	37 000	37 000
Gains on disposal of PPE								
Revenue	58 097	73 898	86 721	75 700	90 700	75 560	75 600	75 600
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue	58 097	73 898	86 721	75 700	90 700	75 560	75 600	75 600
Expenditure By Type								
Employee related costs	50 614	52 087	62 633	72 981	73 337	78 188	82 556	87 840
Remuneration of Councillors								
Debt impairment	49 206	47 891	31 044	32 300	32 300	32 300	32 300	34 206
Depreciation and asset impairment	4 004	3 982	3 912	5 778	5 778	5 900	6 219	6 586
Finance charges								
Bulk purchases								
Repairs and maintenance	1 717	1 844	2 513	2 139	2 139	2 559	2 697	2 677
Other materials								551
Contracted services	71 948	67 969	76 650	73 263	58 948	57 794	71 884	72 749
Transfers and subsidies paid								
Other expenditure	5 755	5 927	5 849	6 570	5 753	6 046	6 355	6 730
Contributions to/(from) provisions	(24)							
Loss on disposal of PPE	10		3 046					
Expenditure	183 230	179 700	185 647	193 031	178 255	182 787	202 011	211 339
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)			11	306	12 806			
Internal Charges (Core)	1 037	648	822	2 703	2 313	3 674	3 808	4 033
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	1 037	648	833	3 009	15 119	3 674	3 808	4 033
Total Expenditure	184 267	180 348	186 480	196 040	193 374	186 461	205 819	215 372
Surplus/(Deficit) before capital grants	(126 170)	(106 451)	(99 759)	(120 340)	(102 674)	(110 901)	(130 219)	(139 772)
Transfers recognised								
Capital Grants								
Capital Contributions			504					
Surplus/(Deficit)	(126 170)	(106 451)	(99 255)	(120 340)	(102 674)	(110 901)	(130 219)	(139 772)
Taxation								
Surplus/(Deficit) for the year	(126 170)	(106 451)	(99 255)	(120 340)	(102 674)	(110 901)	(130 219)	(139 772)

TRANSPORT
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments	106							
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	520 708	245 255	206 165	275 056	212 056	485 936	501 594	518 349
Other revenue	81 275	111 171	132 121	122 789	112 789	141 530	282 571	290 754
Gains on disposal of PPE								
Revenue	602 089	356 426	338 285	397 845	324 845	627 466	784 165	809 103
Interest Income (Sweeping Account)								
Interest on Loans (Core)	10	3 450	13 018					
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	10	3 450	13 018					
Total Revenue	602 099	359 877	351 303	397 845	324 845	627 466	784 165	809 103
Expenditure By Type								
Employee related costs	151 795	156 324	165 843	176 077	183 123	195 268	207 177	220 437
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	391 463	419 053	443 161	568 132	568 132	634 945	669 232	708 717
Finance charges	24 801	22 252	19 486		5	5	5	5
Bulk purchases								
Repairs and maintenance	86 247	116 931	155 485	90 269	36 369	169 536	178 804	189 353
Other materials								
Contracted services	765 809	506 360	505 392	571 202	510 865	649 401	932 164	986 257
Transfers and subsidies paid		1 000	2 000	3 500	3 500	34 020	35 857	37 973
Other expenditure	34 876	32 371	71 580	34 859	111 273	197 794	208 476	220 774
Contributions to/(from) provisions								
Loss on disposal of PPE	8		1 920					
Expenditure	1 454 998	1 254 292	1 364 868	1 444 039	1 413 267	1 880 969	2 231 715	2 363 516
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	1	1	3 447	105 570	78 774	2 100	2 100	2 224
Internal Charges (Core)	1 030	9 414	965	39 208	39 208	51 597	47 646	50 457
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	1 030	9 415	4 412	144 778	117 982	53 697	49 746	52 681
Total Expenditure	1 456 028	1 263 706	1 369 280	1 588 817	1 531 249	1 934 666	2 281 461	2 416 197
Surplus/(Deficit) before capital grants	(853 930)	(903 830)	(1 017 977)	(1 190 972)	(1 206 404)	(1 307 200)	(1 497 296)	(1 607 094)
Transfers recognised								
Capital Grants	925 505	863 712	807 431	643 131	706 131	627 000	586 530	629 622
Capital Contributions								
Surplus/(Deficit)	71 575	(40 117)	(210 546)	(547 841)	(500 273)	(680 200)	(910 766)	(977 472)
Taxation								
Surplus/(Deficit) for the year	71 575	(40 117)	(210 546)	(547 841)	(500 273)	(680 200)	(910 766)	(977 472)

COMMUNITY DEVELOPMENT
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	3 548	4 599	4 088	3 636	3 636	3 832	4 039	4 278
Rental of facilities and equipment	2 675	2 272	2 645	4 118	4 118	4 341	4 575	4 845
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits	404	362	433	1 218	1 218	1 283	1 352	1 431
Licences and permits								
Agency services								
Transfers and subsidies received	14 298	3 311	25 543	18 000	18 000	18 000	19 000	20 121
Other revenue	12 744	10 587	13 745	16 862	16 872	17 770	18 729	19 831
Gains on disposal of PPE								
Revenue	33 669	21 131	46 454	43 834	43 844	45 226	47 695	50 506
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue	33 669	21 131	46 454	43 834	43 844	45 226	47 695	50 506
Expenditure By Type								
Employee related costs	360 322	384 631	413 566	439 714	444 036	469 756	499 543	529 214
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	254 085	241 057	230 906	269 364	269 364	283 906	299 235	316 890
Finance charges			22					
Bulk purchases								
Repairs and maintenance	96 829	102 491	63 570	8 288	8 288	179 326	189 847	220 155
Other materials						13 921	14 672	15 538
Contracted services	8 122	9 671	11 873	9 235	9 235	9 734	10 259	10 862
Transfers and subsidies paid	6 178	15 759	5 111	1 525	6 525	6 607	6 694	6 794
Other expenditure	229 669	293 576	322 111	266 318	255 113	217 548	229 312	242 828
Contributions to/(from) provisions	(914)	(418)	(388)					
Loss on disposal of PPE	90	124	74					
Expenditure	954 381	1 046 891	1 046 845	994 444	992 561	1 180 798	1 249 562	1 342 281
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	11 933	13 303	20 090	191 211	201 211	12 744	13 496	14 292
Internal Charges (Core)	9 731	8 660	9 734	49 548	49 548	94 205	99 288	105 146
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	21 665	21 963	29 823	240 759	250 759	106 949	112 784	119 438
Total Expenditure	976 046	1 068 854	1 076 668	1 235 203	1 243 320	1 287 747	1 362 346	1 461 719
Surplus/(Deficit) before capital grants	(942 377)	(1 047 723)	(1 030 214)	(1 191 369)	(1 199 476)	(1 242 521)	(1 314 651)	(1 411 213)
Transfers recognised								
Capital Grants	17 107	35 248	26 132	20 717				
Capital Contributions	6 131	8 027	6 123					
Surplus/(Deficit)	(919 139)	(1 004 448)	(997 959)	(1 170 652)	(1 199 476)	(1 242 521)	(1 314 651)	(1 411 213)
Taxation								
Surplus/(Deficit) for the year	(919 139)	(1 004 448)	(997 959)	(1 170 652)	(1 199 476)	(1 242 521)	(1 314 651)	(1 411 213)

HEALTH
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other		4	8					
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits	1 096	1 210	1 342	833	833	879	926	981
Agency services								
Transfers and subsidies received	134 364	133 617	145 801	148 124	147 740	152 483	153 510	162 567
Other revenue	282	89	1 748	7 954	7 954	8 423	8 878	9 402
Gains on disposal of PPE								
Revenue	135 742	134 920	148 899	156 911	156 527	161 785	163 314	172 950
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)	183	129	47	427	427	450	474	502
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	183	129	47	427	427	450	474	502
Total Revenue	135 925	135 049	148 946	157 338	156 954	162 235	163 788	173 452
Expenditure By Type								
Employee related costs	552 711	622 910	687 157	808 899	787 163	835 287	886 240	942 961
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	17 250	31 630	9 233	41 301	41 301	43 531	45 882	48 589
Finance charges								
Bulk purchases								
Repairs and maintenance	8 947	10 175	11 353	814	690	14 169	15 004	17 254
Other materials								
Contracted services	10 205	13 487	11 368	12 782	12 782	13 472	14 200	15 038
Transfers and subsidies paid	5 876	6 229	6 565	9 127	7 174	7 561	7 969	8 439
Other expenditure	90 720	95 940	97 209	77 774	80 298	84 634	89 204	94 470
Contributions to/(from) provisions	(127)		(330)					
Loss on disposal of PPE	79	214	5					
Expenditure	685 662	780 586	822 560	950 697	929 408	998 654	1 058 499	1 126 751
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	20 460	2 962		16 925	16 925	3 137	3 296	3 490
Internal Charges (Core)	9 191	7 871	8 525	25 435	25 435	42 805	43 895	46 485
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	29 651	10 834	8 525	42 360	42 360	45 942	47 191	49 975
Total Expenditure	715 314	791 419	831 085	993 057	971 768	1 044 596	1 105 690	1 176 726
Surplus/(Deficit) before capital grants	(579 388)	(656 370)	(682 139)	(835 719)	(814 814)	(882 361)	(941 902)	(1 003 274)
Transfers recognised								
Capital Grants	45 789	62 840	29 225	24 230	44 947	10 000	12 000	15 000
Capital Contributions								
Surplus/(Deficit)	(533 599)	(593 530)	(652 914)	(811 489)	(769 867)	(872 361)	(929 902)	(988 274)
Taxation								
Surplus/(Deficit) for the year	(533 599)	(593 530)	(652 914)	(811 489)	(769 867)	(872 361)	(929 902)	(988 274)

SOCIAL DEVELOPMENT
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	2 333	294	2 999	1 660	1 660			
Other revenue	357	288	258	589	589	621	655	693
Gains on disposal of PPE								
Revenue	2 691	582	3 257	2 249	2 249	621	655	693
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue	2 691	582	3 257	2 249	2 249	621	655	693
Expenditure By Type								
Employee related costs	98 413	105 373	112 953	124 374	142 299	153 980	163 372	173 827
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	5 340	7 149	9 737	7 181	7 181	7 628	8 040	8 514
Finance charges								
Bulk purchases								
Repairs and maintenance	5 190	5 677	7 882	561	61	9 387	9 894	10 478
Other materials								
Contracted services	7 011	17 914	7 215	7 616	11 616	12 254	12 915	13 677
Transfers and subsidies paid	6 014	5 842	4 010	10 684	8 684	9 161	9 656	10 226
Other expenditure	27 187	50 708	36 510	47 126	39 006	41 158	43 379	45 937
Contributions to/(from) provisions								
Loss on disposal of PPE		14	39					
Expenditure	149 156	192 677	178 346	197 542	208 847	233 568	247 256	262 659
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)			76	9 667	9 667	559	615	651
Internal Charges (Core)	587	864	1 034	10 926	10 926	22 412	22 278	23 592
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	587	864	1 111	20 593	20 593	22 971	22 893	24 243
Total Expenditure	149 743	193 541	179 457	218 135	229 440	256 539	270 149	286 902
Surplus/(Deficit) before capital grants	(147 052)	(192 959)	(176 200)	(215 886)	(227 191)	(255 918)	(269 494)	(286 209)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	(147 052)	(192 959)	(176 200)	(215 886)	(227 191)	(255 918)	(269 494)	(286 209)
Taxation								
Surplus/(Deficit) for the year	(147 052)	(192 959)	(176 200)	(215 886)	(227 191)	(255 918)	(269 494)	(286 209)

GROUP FORENSIC INVESTIGATION SERVICES
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue								
Gains on disposal of PPE								
Revenue								
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue								
Expenditure By Type								
Employee related costs			5 020	39 314	39 333	41 752	44 278	47 112
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment								
Finance charges								
Bulk purchases								
Repairs and maintenance					50	53	56	59
Other materials								
Contracted services			31 367	4 941	72 241	76 142	80 254	84 989
Transfers and subsidies paid								
Other expenditure			691	15 745	15 795	16 648	17 546	18 580
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure			37 078	60 000	127 419	134 595	142 134	150 740
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)								
Internal Charges (Core)			45					
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers			45					
Total Expenditure			37 123	60 000	127 419	134 595	142 134	150 740
Surplus/(Deficit) before capital grants			(37 123)	(60 000)	(127 419)	(134 595)	(142 134)	(150 740)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)			(37 123)	(60 000)	(127 419)	(134 595)	(142 134)	(150 740)
Taxation								
Surplus/(Deficit) for the year			(37 123)	(60 000)	(127 419)	(134 595)	(142 134)	(150 740)

OFFICE OF THE OMBUDSMAN
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue								
Gains on disposal of PPE								
Revenue								
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue								
Expenditure By Type								
Employee related costs		4 564	12 502	23 448	23 448	24 878	26 396	28 086
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment		90	651	669	789	903	952	1 008
Finance charges								
Bulk purchases								
Repairs and maintenance			80	1 593	346	364	383	405
Other materials					637			
Contracted services		4 633	7 387	8 811	9 191	9 511	10 025	10 616
Transfers and subsidies paid								
Other expenditure		6 104	6 245	11 945	5 479	6 403	6 748	7 144
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure		15 391	26 866	46 466	39 890	42 059	44 504	47 259
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)								
Internal Charges (Core)		49	96		50	53	56	59
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers		49	96		50	53	56	59
Total Expenditure		15 440	26 962	46 466	39 940	42 112	44 560	47 318
Surplus/(Deficit) before capital grants		(15 440)	(26 962)	(46 466)	(39 940)	(42 112)	(44 560)	(47 318)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)		(15 440)	(26 962)	(46 466)	(39 940)	(42 112)	(44 560)	(47 318)
Taxation								
Surplus/(Deficit) for the year		(15 440)	(26 962)	(46 466)	(39 940)	(42 112)	(44 560)	(47 318)

CITY MANAGER
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments		22	75					
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue	1 147	61 809	5 193	6 010	6 125	6 335	6 677	7 071
Gains on disposal of PPE								
Revenue	1 147	61 831	5 268	6 010	6 125	6 335	6 677	7 071
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)	77 517	113 563	5 038	219 432	218 459	233 034	246 223	260 750
Internal Recoveries (Core)	35 053	75 700	85 603	205 867	205 477	217 484	229 385	242 918
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	112 570	189 263	90 642	425 299	423 936	450 518	475 608	503 668
Total Revenue	113 717	251 094	95 910	431 309	430 061	456 853	482 285	510 739
Expenditure By Type								
Employee related costs	375 496	395 562	421 449	485 505	485 850	515 639	547 097	581 828
Remuneration of Councillors	1 149	1 246	1 252	1 390	1 390	1 476	1 567	1 667
Debt impairment								
Depreciation and asset impairment	14 975	30 327	17 574	29 730	29 730	30 551	32 201	34 101
Finance charges	1	16	270		3			
Bulk purchases								
Repairs and maintenance	12 891	35 877	7 172	1 332	1 303	15 806	16 666	17 703
Other materials								
Contracted services	212 680	283 557	127 483	192 681	147 333	164 439	173 320	183 544
Transfers and subsidies paid	84 645	56 188	22 686					
Other expenditure	341 269	572 385	288 790	457 657	466 777	482 284	508 085	537 865
Contributions to/(from) provisions	(382)	(111)						
Loss on disposal of PPE	67		874					
Expenditure	1 042 792	1 375 048	887 549	1 168 295	1 132 386	1 210 195	1 278 936	1 356 708
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	49 874	(12 853)	(62)	15 586	15 586	89	94	100
Internal Charges (Core)	5 224	8 521	26 444	11 174	11 174	11 900	12 540	13 281
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	55 098	(4 332)	26 381	26 760	26 760	11 989	12 634	13 381
Total Expenditure	1 097 889	1 370 716	913 931	1 195 055	1 159 146	1 222 184	1 291 570	1 370 089
Surplus/(Deficit) before capital grants	(984 173)	(1 119 623)	(818 021)	(763 746)	(729 085)	(765 331)	(809 285)	(859 350)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	(984 173)	(1 119 623)	(818 021)	(763 746)	(729 085)	(765 331)	(809 285)	(859 350)
Taxation								
Surplus/(Deficit) for the year	(984 173)	(1 119 623)	(818 021)	(763 746)	(729 085)	(765 331)	(809 285)	(859 350)

SPEAKER: LEGISLATIVE ARM OF COUNCIL
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue	28	27	55					
Gains on disposal of PPE								
Revenue	28	27	55					
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue	28	27	55					
Expenditure By Type								
Employee related costs	94 451	102 741	111 544	171 060	171 187	181 670	192 852	205 195
Remuneration of Councillors	126 350	132 641	138 341	159 301	159 301	168 860	179 667	191 164
Debt impairment								
Depreciation and asset impairment	2 561	1 287	3 898	5 294	5 294	5 294	5 580	5 909
Finance charges								
Bulk purchases								
Repairs and maintenance	1 506	3 348	1 157		200	2 104	2 218	2 337
Other materials								
Contracted services	5 885	5 993	6 525	7 266	10 510	11 078	11 676	12 365
Transfers and subsidies paid								
Other expenditure	44 434	51 604	44 485	60 163	50 932	53 682	56 581	59 921
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	275 187	297 614	305 951	403 084	397 424	422 688	448 574	476 891
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	7 734	(609)		2 186	2 186			
Internal Charges (Core)	4 801	4 098	6 014	3 958	3 958	4 191	4 417	4 678
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	12 534	3 489	6 014	6 144	6 144	4 191	4 417	4 678
Total Expenditure	287 721	301 103	311 965	409 228	403 568	426 879	452 991	481 569
Surplus/(Deficit) before capital grants	(287 693)	(301 075)	(311 910)	(409 228)	(403 568)	(426 879)	(452 991)	(481 569)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	(287 693)	(301 075)	(311 910)	(409 228)	(403 568)	(426 879)	(452 991)	(481 569)
Taxation								
Surplus/(Deficit) for the year	(287 693)	(301 075)	(311 910)	(409 228)	(403 568)	(426 879)	(452 991)	(481 569)

GROUP INFORMATION AND COMMUNICATION TECHNOLOGY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue								
Gains on disposal of PPE								
Revenue								
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)			36 129		36 425	36 799	36 814	38 986
Internal Recoveries (Core)			1 281					
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers			37 411		36 425	36 799	36 814	38 986
Total Revenue			37 411		36 425	36 799	36 814	38 986
Expenditure By Type								
Employee related costs			54 579		58 657	62 176	69 075	73 497
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment			210 351		507 121	307 122	323 707	342 806
Finance charges								
Bulk purchases								
Repairs and maintenance			(28)		815	861	990	1 138
Other materials								
Contracted services			208 322		218 381	230 175	242 604	256 918
Transfers and subsidies paid								
Other expenditure			25 102		68 707	72 600	76 520	81 034
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure			498 326		853 681	672 934	712 896	755 393
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)								
Internal Charges (Core)					2 749	166 331	176 292	186 867
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers					2 749	166 331	176 292	186 867
Total Expenditure			498 326		856 430	839 265	889 188	942 260
Surplus/(Deficit) before capital grants			(460 915)		(820 005)	(802 466)	(852 374)	(903 274)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)			(460 915)		(820 005)	(802 466)	(852 374)	(903 274)
Taxation								
Surplus/(Deficit) for the year			(460 915)		(820 005)	(802 466)	(852 374)	(903 274)

GROUP FINANCE
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates	7 611 164	8 141 774	7 914 688	9 005 517	9 005 517	10 675 850	11 252 346	11 916 234
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse	(1 242)	(3 716)	(2 306)					
Service charges - other	195 943	213 079	225 784	238 250	238 250	252 307	265 932	281 623
Rental of facilities and equipment								
Interest earned - external investments	534 795	540 629	597 649	280 000	280 000	290 000	300 000	317 700
Interest earned - outstanding debtors	65 120	72 611	54 476	82 498	82 498	87 365	92 083	97 516
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	4 854 701	5 332 898	5 778 909	6 378 628	6 378 628	7 173 201	7 860 318	8 653 235
Other revenue	206 850	295 053	132 986	312 407	312 407	277 930	292 938	310 221
Gains on disposal of PPE								
Revenue	13 467 332	14 592 328	14 702 185	16 297 300	16 297 300	18 756 652	20 063 617	21 576 529
Interest Income (Sweeping Account)				44 527	44 527	47 153	49 700	52 632
Interest on Loans (Core)	691 697	901 209	1 009 813	1 015 275	990 537	1 084 249	1 149 690	1 216 014
Internal recoveries (ME's)	271 803	286 019	294 915	319 804	319 804	337 393	355 612	376 593
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	963 500	1 187 229	1 304 728	1 379 606	1 354 868	1 468 795	1 555 002	1 645 239
Total Revenue	14 430 832	15 779 557	16 006 913	17 676 906	17 652 168	20 225 447	21 618 619	23 221 768
Expenditure By Type								
Employee related costs	650 965	694 531	729 689	848 902	821 174	871 909	924 409	983 566
Remuneration of Councillors								
Debt impairment	900 679	534 844	472 341	304 006	304 006	598 229	525 133	556 116
Depreciation and asset impairment	74 082	35 597	5 665	38 774	38 774	37 435	37 711	37 214
Finance charges	1 441 046	1 729 329	2 212 047	2 442 304	2 442 304	2 285 067	2 432 423	2 578 368
Bulk purchases								
Repairs and maintenance	4 944	8 226	9 285	7 549	7 549	16 392	17 278	19 912
Other materials								
Contracted services	118 635	85 360	83 856	170 647	187 647	145 053	142 347	150 745
Transfers and subsidies paid		100						
Other expenditure	493 816	818 694	619 243	597 226	650 563	787 576	724 704	766 741
Contributions to/(from) provisions	(100 874)	(103 142)	(106 515)	(128 500)	(128 500)	(135 700)	(143 028)	(151 466)
Loss on disposal of PPE	(759)	108	371					
Expenditure	3 582 533	3 803 646	4 025 982	4 280 908	4 323 517	4 605 961	4 660 977	4 941 196
Interest (Sweeping Account)				241 889	167 893	182 981	181 643	206 153
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	361 782	625 261	169 696	9 585	9 585	543	572	606
Internal Charges (Core)	5 906	6 761	11 662	41 387	41 387	56 015	59 107	62 594
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's	2 514 543	3 075 722	3 378 690	3 623 841	3 414 593	3 858 997	4 330 048	4 856 540
Total Internal Transfers	2 882 231	3 707 744	3 560 048	3 916 702	3 633 458	4 098 536	4 571 370	5 125 893
Total Expenditure	6 464 763	7 511 391	7 586 030	8 197 610	7 956 975	8 704 497	9 232 347	10 067 089
Surplus/(Deficit) before capital grants	7 966 068	8 268 166	8 420 883	9 479 296	9 695 193	11 520 950	12 386 272	13 154 679
Transfers recognised								
Capital Grants	127 973		()					
Capital Contributions								
Surplus/(Deficit)	8 094 042	8 268 166	8 420 883	9 479 296	9 695 193	11 520 950	12 386 272	13 154 679
Taxation								
Surplus/(Deficit) for the year	8 094 042	8 268 166	8 420 883	9 479 296	9 695 193	11 520 950	12 386 272	13 154 679

GROUP CORPORATE AND SHARED SERVICES
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments	2	4						
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received		7 700		8 760	8 760	7 200	7 500	8 000
Other revenue	21 831	24 199	25 840	14 549	14 549	7 670	8 084	8 561
Gains on disposal of PPE								
Revenue	21 833	31 903	25 841	23 309	23 309	14 870	15 584	16 561
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)	52 995	70 865	105 302	100 925	64 500	67 983	71 654	75 882
Internal Recoveries (Core)	57 562	58 835	77 398	75 244	80 494	79 736	84 042	89 000
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	110 557	129 700	182 699	176 169	144 994	147 719	155 696	164 882
Total Revenue	132 390	161 603	208 540	199 478	168 303	162 589	171 280	181 443
Expenditure By Type								
Employee related costs	197 580	239 546	246 013	459 642	260 088	516 642	551 277	546 038
Remuneration of Councillors								
Debt impairment			17					
Depreciation and asset impairment	188 885	282 534	233 924	531 794	18 103	33 294	59 686	109 777
Finance charges	24 267		106 223					
Bulk purchases								
Repairs and maintenance	2 869	818	2 527	1 420	417	2 840	3 266	3 756
Other materials								
Contracted services	304 839	293 413	243 758	240 199	21 386	9 034	9 354	11 703
Transfers and subsidies paid								
Other expenditure	190 434	317 177	232 890	159 840	70 737	74 196	77 352	103 370
Contributions to/(from) provisions	84 288	(14 953)	(13 881)					
Loss on disposal of PPE	453	204 439	70					
Expenditure	993 616	1 322 974	1 051 541	1 392 895	370 731	636 006	700 935	774 645
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	31 416	41	35 761	45 045	3 001	518	546	578
Internal Charges (Core)	3 652	5 211	9 908	9 995	7 246	7 638	8 050	8 525
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	35 068	5 252	45 669	55 040	10 247	8 156	8 596	9 103
Total Expenditure	1 028 684	1 328 226	1 097 210	1 447 935	380 978	644 162	709 531	783 748
Surplus/(Deficit) before capital grants	(896 295)	(1 166 624)	(888 670)	(1 248 457)	(212 675)	(481 573)	(538 251)	(602 305)
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	(896 295)	(1 166 624)	(888 670)	(1 248 457)	(212 675)	(481 573)	(538 251)	(602 305)
Taxation								
Surplus/(Deficit) for the year	(896 295)	(1 166 624)	(888 670)	(1 248 457)	(212 675)	(481 573)	(538 251)	(602 305)

HOUSING
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	43 148	45 772	46 252	47 983	47 983	50 574	53 305	56 450
Interest earned - external investments								
Interest earned - outstanding debtors	24 836	31 244	39 522	28 689	28 689	30 238	31 871	33 751
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	436 586	308 789	404 736	145 315	410 445	222 282	140 424	148 709
Other revenue	257	5 875	900					
Gains on disposal of PPE								
Revenue	504 827	391 680	491 411	221 987	487 117	303 094	225 600	238 910
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)	5 176	5 170	4 442	9 498	9 498	10 020	10 561	11 184
Internal Recoveries (Core)	544	575	622	483	483	510	538	570
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	5 721	5 746	5 064	9 981	9 981	10 530	11 099	11 754
Total Revenue	510 547	397 426	496 475	231 968	497 098	313 624	236 699	250 664
Expenditure By Type								
Employee related costs	158 653	163 522	156 839	182 440	169 992	180 735	191 364	203 611
Remuneration of Councillors								
Debt impairment	59 500	68 991	78 471	67 378	80 378	71 016	74 851	79 267
Depreciation and asset impairment	149 651	197 212	223 058	270 491	257 491	285 098	300 493	318 222
Finance charges			(334)					
Bulk purchases								
Repairs and maintenance	36 878	41 435	55 394	1 307	35 025	55 272	63 563	73 098
Other materials								
Contracted services	11 875	16 285	17 548	6 930	18 730	12 278	12 941	13 703
Transfers and subsidies paid	439 197	322 984	410 559	145 315	376 727	222 282	140 424	148 709
Other expenditure	218 535	136 935	220 682	135 731	220 018	221 826	233 802	247 594
Contributions to/(from) provisions	(920)	(945)	(751)					
Loss on disposal of PPE	28	9						
Expenditure	1 073 397	946 427	1 161 466	809 592	1 158 361	1 048 507	1 017 438	1 084 204
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	6 388	(1 286)	(141)	51 617	51 617	869	916	970
Internal Charges (Core)	1 630	14 320	9 862	52 408	52 408	69 018	72 744	77 036
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	8 018	13 034	9 721	104 025	104 025	69 887	73 660	78 006
Total Expenditure	1 081 415	959 461	1 171 187	913 617	1 262 386	1 118 394	1 091 098	1 162 210
Surplus/(Deficit) before capital grants	(570 868)	(562 036)	(674 712)	(681 649)	(765 288)	(804 770)	(854 399)	(911 546)
Transfers recognised								
Capital Grants	792 319	909 058	858 614	1 037 651	822 972	899 454	810 692	1 000 000
Capital Contributions								
Surplus/(Deficit)	221 451	347 022	183 902	356 002	57 684	94 684	(43 706)	88 454
Taxation								
Surplus/(Deficit) for the year	221 451	347 022	183 902	356 002	57 684	94 684	(43 706)	88 454

DEVELOPMENT PLANNING
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	64 614	66 672	71 269	70 608	70 608	74 111	78 112	82 721
Rental of facilities and equipment								
Interest earned - external investments						500	500	500
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received		500						
Other revenue	4 147	4 758	6 399	4 797	4 797	4 020	4 266	4 518
Gains on disposal of PPE								
Revenue	68 761	71 930	77 667	75 405	75 405	78 631	82 878	87 739
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)	7 877	14 107	10 600	13 609	12 309	14 414	15 233	16 132
Internal Recoveries (Core)	964	2 604	2 746	2 868	2 868	3 026	3 189	3 377
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	8 840	16 711	13 346	16 477	15 177	17 440	18 422	19 509
Total Revenue	77 601	88 642	91 013	91 882	90 582	96 071	101 300	107 248
Expenditure By Type								
Employee related costs	174 274	187 430	201 992	240 378	234 775	249 471	260 435	277 106
Remuneration of Councillors								
Debt impairment	936	1 168	121	1 511	1 511	1 517	1 517	1 517
Depreciation and asset impairment	27 628	27 345	30 898	40 459	40 459	42 846	71 927	76 025
Finance charges								
Bulk purchases								
Repairs and maintenance	417	929	441	195	15	1 358	1 576	1 698
Other materials								
Contracted services	2 113	3 446	3 535	3 598	17 976	19 295	3 475	3 682
Transfers and subsidies paid	2	1 959	2	2	152	2	2	2
Other expenditure	29 099	41 195	44 972	32 635	30 497	32 168	33 912	35 853
Contributions to/(from) provisions	(193)	(1 056)						
Loss on disposal of PPE	1	31	58					
Expenditure	234 277	262 447	282 019	318 778	325 385	346 657	372 844	395 883
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	14 664		(11)	1 192	1 192			
Internal Charges (Core)	2 524	4 783	6 322	14 580	14 580	15 436	16 269	17 229
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	17 188	4 783	6 311	15 772	15 772	15 436	16 269	17 229
Total Expenditure	251 465	267 230	288 330	334 550	341 157	362 093	389 113	413 112
Surplus/(Deficit) before capital grants	(173 864)	(178 588)	(197 316)	(242 668)	(250 575)	(266 022)	(287 813)	(305 864)
Transfers recognised								
Capital Grants	79 800	70 927	101 054	161 705	127 664	103 656	122 496	136 255
Capital Contributions			25					
Surplus/(Deficit)	(94 063)	(107 662)	(96 238)	(80 963)	(122 911)	(162 366)	(165 317)	(169 609)
Taxation								
Surplus/(Deficit) for the year	(94 063)	(107 662)	(96 238)	(80 963)	(122 911)	(162 366)	(165 317)	(169 609)

PUBLIC SAFETY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	36 808	36 356	35 007	37 801	37 801	39 295	41 417	43 861
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits	585 547	294 502	239 373	642 500	448 500	448 500	472 719	500 609
Licences and permits	25	1						
Agency services	204 111	214 639	236 778	252 160	252 160	266 281	280 926	297 500
Transfers and subsidies received	112 827	117 257	127 320	127 187	128 387	130 332	137 631	145 751
Other revenue	29 071	38 376	34 865	59 066	73 068	75 123	79 180	83 851
Gains on disposal of PPE								
Revenue	968 389	701 131	673 344	1 118 714	939 916	959 531	1 011 873	1 071 572
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)						324 737	346 425	340 574
Internal Recoveries (Core)				115 964	143 664	252 541	256 419	326 286
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers				115 964	143 664	577 278	602 844	666 860
Total Revenue	968 389	701 131	673 344	1 234 678	1 083 580	1 536 809	1 614 717	1 738 432
Expenditure By Type								
Employee related costs	1 857 019	1 964 430	2 210 693	2 474 916	2 412 743	3 131 547	3 897 781	4 194 932
Remuneration of Councillors								
Debt impairment	313 368	60 794	206 678	405 724	211 724	212 412	223 882	237 091
Depreciation and asset impairment	44 151	48 491	28 292	65 822	65 822	69 625	73 566	78 127
Finance charges	7 941	469						
Bulk purchases								
Repairs and maintenance	36 255	30 543	73 759	6 529	28 029	72 196	108 941	122 726
Other materials								
Contracted services	319 957	376 479	344 439	314 430	338 499	483 240	509 646	540 094
Transfers and subsidies paid	187	3 000	14					
Other expenditure	199 126	143 727	181 302	132 529	252 215	244 300	253 826	252 580
Contributions to/(from) provisions	(9 129)	(4 394)	(5 102)	(2 495)	(2 495)	(2 495)	(2 630)	(2 785)
Loss on disposal of PPE	1 235	373	276					
Expenditure	2 770 111	2 623 912	3 040 351	3 397 455	3 306 537	4 210 825	5 065 012	5 422 765
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	21 938	1 060	(1 220)	56 787	56 787			
Internal Charges (Core)	48 226	64 030	70 536	86 447	119 347	98 573	103 607	109 720
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	70 165	65 090	69 316	143 234	176 134	98 573	103 607	109 720
Total Expenditure	2 840 276	2 689 002	3 109 667	3 540 689	3 482 671	4 309 398	5 168 619	5 532 485
Surplus/(Deficit) before capital grants	(1 871 887)	(1 987 870)	(2 436 323)	(2 306 011)	(2 399 091)	(2 772 589)	(3 553 902)	(3 794 053)
Transfers recognised								
Capital Grants	3 589							
Capital Contributions		1	3					
Surplus/(Deficit)	(1 868 297)	(1 987 869)	(2 436 320)	(2 306 011)	(2 399 091)	(2 772 589)	(3 553 902)	(3 794 053)
Taxation								
Surplus/(Deficit) for the year	(1 868 297)	(1 987 869)	(2 436 320)	(2 306 011)	(2 399 091)	(2 772 589)	(3 553 902)	(3 794 053)

MUNICIPAL ENTITIES ACCOUNTS
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates	12 878							
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	44 388	79 925	73 953	94 636	83 718	95 173	99 932	104 929
Interest earned - external investments								
Interest earned - outstanding debtors	3 492	3 412	1 555	3 016	3 016	3 182	3 341	3 508
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue	102 644	57 890	47 968	92 675	86 858	316 639	333 738	353 429
Gains on disposal of PPE				25 000	25 000	20 000	21 080	22 324
Revenue	163 402	141 227	123 476	215 327	198 592	434 994	458 091	484 190
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)						6 023	103 319	159 182
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers						6 023	103 319	159 182
Total Revenue	163 402	141 227	123 476	215 327	198 592	441 017	561 410	643 372
Expenditure By Type								
Employee related costs								
Remuneration of Councillors								
Debt impairment				1 794	1 794	1 900	2 003	2 121
Depreciation and asset impairment	671 785	490 068	560 406	851 668	851 668	925 534	1 035 911	1 097 030
Finance charges								
Bulk purchases								
Repairs and maintenance	17 365	39 958	43 482	57 141	45 712	60 512	63 538	66 715
Other materials								
Contracted services	10 130	18 500	10 063	10 743	26 211	36 365	38 329	40 590
Transfers and subsidies paid								
Other expenditure	628 974	506 390	308 372	361 798	341 024	511 400	536 512	568 167
Contributions to/(from) provisions								
Loss on disposal of PPE	23 053	32 254	34 539					
Expenditure	1 351 308	1 087 170	956 862	1 283 144	1 266 409	1 535 711	1 676 293	1 774 623
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	33 316	61 873	31 044	82 349	82 349	77 531	81 491	86 299
Internal Charges (Core)		1 817		50 375	50 375	70 283	74 085	133 192
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	33 316	63 690	31 044	132 724	132 724	147 814	155 576	219 491
Total Expenditure	1 384 623	1 150 860	987 906	1 415 868	1 399 133	1 683 525	1 831 869	1 994 114
Surplus/(Deficit) before capital grants	(1 221 221)	(1 009 633)	(864 430)	(1 200 541)	(1 200 541)	(1 242 508)	(1 270 459)	(1 350 742)
Transfers recognised								
Capital Grants	404 524	492 076	456 498	506 910	506 910	771 269	920 629	867 807
Capital Contributions	627 872	184 640	90 836		83 744	30 000		
Surplus/(Deficit)	(188 825)	(332 917)	(317 096)	(693 630)	(609 887)	(441 239)	(349 830)	(482 935)
Taxation								
Surplus/(Deficit) for the year	(188 825)	(332 917)	(317 096)	(693 630)	(609 887)	(441 239)	(349 830)	(482 935)

Operating Municipal Entity

MUNICIPAL ENTITIES
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates								
Service charges - electricity revenue	12 055 280	13 295 174	14 338 182	15 905 848	15 462 879	16 876 977	18 294 643	19 410 616
Service charges - water revenue	4 546 149	4 974 094	5 293 791	6 865 008	6 564 322	7 416 847	7 965 685	8 594 961
Service charges - sanitation revenue	2 741 202	2 930 397	3 299 977	3 890 049	3 761 183	4 271 687	4 587 792	4 950 228
Service charges - refuse	1 217 887	1 283 308	1 344 867	1 479 507	1 463 274	1 539 894	1 632 288	1 730 226
Service charges - other	1 149 843	1 092 362	982 337	213 742	175 629	186 067	196 576	208 319
Rental of facilities and equipment	148 359	165 329	178 406	186 975	198 359	227 841	245 850	260 184
Interest earned - external investments	4 444	8 674	7 626	5 600	6 600	7 400	7 800	8 100
Interest earned - outstanding debtors	116 704	182 464	237 886	137 408	137 975	189 252	199 382	210 351
Fines, penalties and forfeits								
Licences and permits								
Agency services	364 468	435 755	434 949	465 942	448 342	473 293	499 826	533 347
Transfers and subsidies received	5 257	1 503	26 034	20 524	5 524			
Other revenue	739 801	899 972	865 172	791 120	799 902	655 713	698 156	729 174
Gains on disposal of PPE								
Revenue	23 089 394	25 269 032	27 009 227	29 961 723	29 023 989	31 844 971	34 327 998	36 635 506
Interest Income (Sweeping Account)	177 052	169 452	104 940	241 889	167 893	182 981	181 643	206 153
Interest on Loans (Core)								
Internal recoveries (ME's)	354 945	95 249	105 429	651 834	605 494	183 606	162 225	171 796
Internal Recoveries (Core)						163 240	173 034	183 417
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	2 514 543	3 075 722	3 296 662	3 623 841	3 414 593	3 858 997	4 330 048	4 856 540
Total Internal Transfers	3 046 540	3 340 423	3 507 031	4 517 564	4 187 980	4 388 824	4 846 950	5 417 906
Total Revenue	26 135 934	28 609 455	30 516 258	34 479 287	33 211 969	36 233 795	39 174 948	42 053 412
Expenditure By Type								
Employee related costs	4 019 963	4 258 686	4 623 646	5 172 449	5 053 697	5 497 073	5 817 867	6 299 433
Remuneration of Councillors								
Debt impairment	2 513 930	1 776 915	2 939 912	2 239 461	2 325 916	2 666 019	2 827 430	2 986 300
Depreciation and asset impairment	745 425	978 313	1 141 174	1 243 055	1 217 474	1 335 474	1 413 453	1 498 197
Finance charges	46 149	45 274	42 158	29 784	29 784	32 618	34 437	36 311
Bulk purchases	12 864 720	14 189 531	15 140 308	15 380 224	15 380 224	16 933 558	18 344 963	19 671 886
Repairs and maintenance	735 760	938 356	1 028 580	1 840 396	1 676 659	1 481 724	1 682 331	1 786 004
Other materials								
Contracted services	1 780 936	2 343 536	2 405 808	2 038 516	1 880 970	2 002 294	2 201 294	2 381 045
Transfers and subsidies paid	8 000	8 000	8 000	18 496	18 496	19 587	20 645	21 863
Other expenditure	1 679 940	1 900 261	1 988 027	2 136 651	1 980 450	2 089 570	2 278 993	2 489 219
Contributions to/(from) provisions	26 850	27 052	15 247	77 511	74 022	78 888	83 307	88 248
Loss on disposal of PPE	5 955	3 548	2 274					
Expenditure	24 427 628	26 469 472	29 335 134	30 176 544	29 637 692	32 136 804	34 704 720	37 258 506
Interest (Sweeping Account)	18 433	32 475	62 962	44 527	44 527	47 153	49 700	52 632
Interest on Shareholders Loans	145 334	135 856	125 636	116 088	116 088	109 921	109 921	109 921
Interest on Mirror Conduit loans	470 799	672 169	798 280	899 187	874 449	974 328	1 039 769	1 106 093
Internal charges (ME's)	313 565	452 494	454 792	718 085	715 812	1 084 163	1 245 144	1 342 085
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	948 131	1 292 994	1 441 670	1 777 887	1 750 876	2 215 565	2 444 534	2 610 731
Total Expenditure	25 375 759	27 762 466	30 776 804	31 954 431	31 388 568	34 352 369	37 149 254	39 869 237
Surplus/(Deficit) before capital grants	760 175	846 989	(260 546)	2 524 856	1 823 401	1 881 426	2 025 694	2 184 175
Transfers recognised								
Capital Grants	376 093	447 149	630 736	970 463	539 902	202 837	241 085	215 492
Capital Contributions	135 810	223 930	226 868	252 428	252 428	412 778	412 788	414 217
Surplus/(Deficit)	1 272 078	1 518 068	597 058	3 747 747	2 615 731	2 497 041	2 679 567	2 813 884
Taxation	284 688	251 652	(121 213)	396 303	352 228	275 377	287 907	264 018
Surplus/(Deficit) for the year	987 390	1 266 416	718 271	3 351 444	2 263 503	2 221 664	2 391 660	2 549 866

CITY POWER
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue	12 055 280	13 295 174	14 338 182	15 905 848	15 462 879	16 876 977	18 294 643	19 410 616
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	1 002 221	863 436	746 264					
Rental of facilities and equipment	260	247	251	387	387	410	432	449
Interest earned - external investments								
Interest earned - outstanding debtors	28 331	48 341	55 555	13 554	13 554	14 748	15 446	16 357
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	(16)	3	628	15 000				
Other revenue	254 055	122 396	172 679	178 588	178 588	161 044	169 740	176 978
Gains on disposal of PPE								
Revenue	13 340 131	14 329 597	15 313 559	16 113 377	15 655 408	17 053 179	18 480 261	19 604 400
Interest Income (Sweeping Account)	115 720	97 537	21 082	194 615	112 571	125 161	120 499	141 393
Interest on Loans (Core)								
Internal recoveries (ME's)					12 500			
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	115 720	97 537	21 082	194 615	125 071	125 161	120 499	141 393
Total Revenue	13 455 851	14 427 134	15 334 641	16 307 992	15 780 479	17 178 340	18 600 760	19 745 793
Expenditure By Type								
Employee related costs	879 170	913 374	955 253	1 106 787	1 106 818	1 180 077	1 273 248	1 354 735
Remuneration of Councillors								
Debt impairment	604 740	387 706	885 398	516 598	608 733	675 079	731 786	776 425
Depreciation and asset impairment	332 130	404 783	500 475	504 610	502 184	574 296	614 514	650 769
Finance charges		3 431	4 376					
Bulk purchases	9 368 220	10 226 841	11 060 071	10 465 014	10 465 014	11 309 464	12 304 686	13 154 426
Repairs and maintenance	554 996	737 366	828 474	1 111 052	999 946	1 165 823	1 299 890	1 376 586
Other materials								
Contracted services	410 858	432 685	641 855	452 449	361 959	324 710	342 244	362 436
Transfers and subsidies paid								
Other expenditure	309 273	295 855	294 567	244 953	193 462	205 900	250 880	266 061
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	12 459 387	13 402 041	15 170 469	14 401 463	14 238 116	15 435 349	16 817 248	17 941 438
Interest (Sweeping Account)								
Interest on Shareholders Loans	109 617	109 920	109 617	109 921	109 921	109 921	109 921	109 921
Interest on Mirror Conduit loans	207 542	242 321	318 211	355 064	355 064	391 458	432 561	479 061
Internal charges (ME's)	77 459	155 325	164 924	266 847	266 847	380 103	402 408	426 150
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	394 618	507 566	592 752	731 832	731 832	881 482	944 890	1 015 132
Total Expenditure	12 854 005	13 909 607	15 763 221	15 133 295	14 969 948	16 316 831	17 762 138	18 956 570
Surplus/(Deficit) before capital grants	601 846	517 527	(428 580)	1 174 697	810 531	861 509	838 622	789 223
Transfers recognised								
Capital Grants	138 178	105 965	560 225	725 280	284 719	122 622	134 000	138 392
Capital Contributions	47 643	141 577	140 908	252 428	252 428	412 778	412 788	414 217
Surplus/(Deficit)	787 667	765 069	272 553	2 152 405	1 347 678	1 396 909	1 385 410	1 341 832
Taxation	229 382	218 832	(129 203)	366 320	317 248	240 051	250 329	222 966
Surplus/(Deficit) for the year	558 285	546 237	401 756	1 786 085	1 030 430	1 156 858	1 135 081	1 118 866

JOHANNESBURG WATER
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue	4 545 589	4 973 412	5 293 605	6 864 415	6 563 729	7 416 218	7 965 018	8 594 254
Service charges - sanitation revenue	2 741 202	2 930 397	3 299 977	3 890 049	3 761 183	4 271 687	4 587 792	4 950 228
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors	73 678	78 525	141 729	103 853	103 853	152 803	161 054	169 751
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue	153 318	322 086	262 113					
Gains on disposal of PPE								
Revenue	7 513 787	8 304 420	8 997 424	10 858 317	10 428 765	11 840 708	12 713 864	13 714 233
Interest Income (Sweeping Account)	10 141	27 706	19 314					
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers	10 141	27 706	19 314					
Total Revenue	7 523 928	8 332 126	9 016 738	10 858 317	10 428 765	11 840 708	12 713 864	13 714 233
Expenditure By Type								
Employee related costs	766 714	836 973	933 876	977 376	981 139	1 074 083	1 139 302	1 212 217
Remuneration of Councillors								
Debt impairment	1 423 127	1 418 342	1 905 026	1 545 248	1 545 248	1 815 907	1 913 966	2 017 320
Depreciation and asset impairment	185 624	240 699	282 015	292 046	292 046	311 909	328 752	346 505
Finance charges	44 062	39 442	35 481	27 322	27 322	30 123	31 749	33 464
Bulk purchases	3 496 500	3 962 690	4 080 237	4 915 210	4 915 210	5 624 094	6 040 277	6 517 460
Repairs and maintenance	12 638	11 854	12 715	36 756	31 555	36 288	38 245	40 310
Other materials								
Contracted services	667 639	822 364	772 277	548 946	511 735	641 072	675 693	711 954
Transfers and subsidies paid								
Other expenditure	376 858	451 730	497 974	626 637	594 587	635 403	669 714	707 948
Contributions to/(from) provisions				49 111	49 111	52 483	55 317	58 580
Loss on disposal of PPE								
Expenditure	6 973 162	7 784 094	8 519 601	9 018 652	8 947 953	10 221 362	10 893 015	11 645 758
Interest (Sweeping Account)	1 312	7	19 314					
Interest on Shareholders Loans	35 717	25 936	16 019	6 167	6 167			
Interest on Mirror Conduit loans	228 031	280 526	275 107	303 322	303 322	334 412	352 470	373 266
Internal charges (ME's)	205 022	213 211	227 090	274 547	274 547	357 662	377 463	399 733
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	470 082	519 680	537 530	584 036	584 036	692 074	729 933	772 999
Total Expenditure	7 443 244	8 303 774	9 057 131	9 602 688	9 531 989	10 913 436	11 622 948	12 418 757
Surplus/(Deficit) before capital grants	80 685	28 352	(40 393)	1 255 629	896 776	927 272	1 090 916	1 295 476
Transfers recognised								
Capital Grants	223 917	249 897	70 511	245 183	245 183	80 215	107 085	77 100
Capital Contributions	88 167	82 353	85 960					
Surplus/(Deficit)	392 769	360 602	116 078	1 500 812	1 141 959	1 007 487	1 198 001	1 372 576
Taxation								
Surplus/(Deficit) for the year	392 769	360 602	116 078	1 500 812	1 141 959	1 007 487	1 198 001	1 372 576

PIKITUP
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse	1 217 887	1 283 308	1 344 867	1 479 507	1 463 274	1 539 894	1 632 288	1 730 226
Service charges - other	63 918	132 624	150 116	114 476	129 829	137 619	145 876	154 628
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors	12 803	17 737	20 456	15 463	16 030	16 992	18 011	19 092
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received			3 500	2 400	2 400			
Other revenue	24 447	40 512	2 795	5 952	4 496	4 766	5 052	5 355
Gains on disposal of PPE								
Revenue	1 319 055	1 474 181	1 521 734	1 617 798	1 616 029	1 699 271	1 801 227	1 909 301
Interest Income (Sweeping Account)	6 727	7 062	11 927	5 832	7 500	7 950	8 427	8 930
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	592 918	643 651	694 762	777 208	617 166	691 719	733 043	776 915
Total Internal Transfers	599 645	650 713	706 689	783 040	624 666	699 669	741 470	785 845
Total Revenue	1 918 700	2 124 894	2 228 423	2 400 838	2 240 695	2 398 940	2 542 697	2 695 146
Expenditure By Type								
Employee related costs	801 436	840 554	931 568	1 071 848	967 687	1 077 067	1 138 348	1 206 649
Remuneration of Councillors								
Debt impairment	458 923	(47 255)	105 740	155 978	147 958	153 216	158 625	168 142
Depreciation and asset impairment	112 420	122 628	102 785	127 960	104 805	111 093	117 759	124 824
Finance charges	87	257						
Bulk purchases								
Repairs and maintenance	3 200	5 082	4 464	7 638	10 326	13 814	14 636	15 517
Other materials								
Contracted services	396 545	583 881	573 308	658 813	657 528	671 764	720 218	763 433
Transfers and subsidies paid								
Other expenditure	132 777	241 426	197 005	219 516	207 389	178 963	189 703	201 084
Contributions to/(from) provisions	26 850	27 052	15 247	28 400	24 911	26 405	27 990	29 668
Loss on disposal of PPE								
Expenditure	1 932 238	1 773 625	1 930 117	2 270 153	2 120 604	2 232 322	2 367 279	2 509 317
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans	31 807	48 356	54 271	67 758	57 164	60 594	64 232	68 083
Internal charges (ME's)	10 147	9 501	22 319	62 927	62 927	106 024	111 186	117 746
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	41 954	57 857	76 590	130 685	120 091	166 618	175 418	185 829
Total Expenditure	1 974 192	1 831 482	2 006 707	2 400 838	2 240 695	2 398 940	2 542 697	2 695 146
Surplus/(Deficit) before capital grants	(55 492)	293 412	221 716					
Transfers recognised								
Capital Grants	13 998							
Capital Contributions								
Surplus/(Deficit)	(41 494)	293 412	221 716					
Taxation								
Surplus/(Deficit) for the year	(41 494)	293 412	221 716					

JOHANNESBURG ROADS AGENCY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	3 263	3 637	4 011		3 896	4 080	4 490	4 770
Interest earned - external investments								
Interest earned - outstanding debtors		32 366	18 721					
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue	128 648	170 118	181 228	175 000	171 104	175 920	185 230	190 280
Gains on disposal of PPE								
Revenue	131 911	206 121	203 960	175 000	175 000	180 000	189 720	195 050
Interest Income (Sweeping Account)	20 649							
Interest on Loans (Core)								
Internal recoveries (ME's)	51 282					9 549		
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	761 067	746 409	816 774	923 102	896 443	1 013 848	1 315 397	1 658 898
Total Internal Transfers	832 998	746 409	816 774	923 102	896 443	1 023 397	1 315 397	1 658 898
Total Revenue	964 909	952 530	1 020 734	1 098 102	1 071 443	1 203 397	1 505 117	1 853 948
Expenditure By Type								
Employee related costs	386 953	445 669	485 831	541 887	545 228	591 610	613 778	769 446
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	31 024	34 780	37 838	41 420	41 420	45 330	46 820	52 464
Finance charges								
Bulk purchases								
Repairs and maintenance	12 921	17 633	9 721	23 229	13 229	13 943	41 265	43 700
Other materials								
Contracted services	110 956	227 309	211 712	202 081	192 081	202 453	291 847	362 016
Transfers and subsidies paid								
Other expenditure	241 241	199 702	232 534	247 672	237 672	279 404	336 267	417 372
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	783 095	925 093	977 636	1 056 289	1 029 630	1 132 740	1 329 977	1 644 998
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)		29 177		41 813	41 813	70 657	175 140	208 950
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers		29 177		41 813	41 813	70 657	175 140	208 950
Total Expenditure	783 095	954 270	977 636	1 098 102	1 071 443	1 203 397	1 505 117	1 853 948
Surplus/(Deficit) before capital grants	181 814	(1 740)	43 098					
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	181 814	(1 740)	43 098					
Taxation			5 262					
Surplus/(Deficit) for the year	181 814	(1 740)	37 836					
<u>Surplus/(Deficit) for the year</u>								

METROBUS
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors	1 616	1 881						
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received			15 388					
Other revenue	117 149	99 795	100 848	167 504	167 504	177 387	186 966	194 677
Gains on disposal of PPE								
Revenue	118 765	101 676	116 236	167 504	167 504	177 387	186 966	194 677
Interest Income (Sweeping Account)			2 115					
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	400 637	432 693	506 354	538 520	504 212	539 694	587 654	623 343
Total Internal Transfers	400 637	432 693	508 469	538 520	504 212	539 694	587 654	623 343
Total Revenue	519 402	534 369	624 705	706 024	671 716	717 081	774 620	818 020
Expenditure By Type								
Employee related costs	272 201	280 168	300 180	319 793	314 395	333 759	354 119	376 782
Remuneration of Councillors								
Debt impairment		226	943					
Depreciation and asset impairment	38 819	51 374	65 941	74 068	74 068	78 067	79 183	83 855
Finance charges								
Bulk purchases								
Repairs and maintenance	70 932	52 682	49 101	69 653	45 980	48 479	67 644	71 635
Other materials								
Contracted services	53 019	32 100	33 185	16 954	13 736	14 479	15 261	16 162
Transfers and subsidies paid								
Other expenditure	132 696	102 924	118 228	145 952	143 933	151 006	159 608	169 031
Contributions to/(from) provisions								
Loss on disposal of PPE	5 955	3 517	2 249					
Expenditure	573 622	522 991	569 827	626 420	592 112	625 790	675 815	717 465
Interest (Sweeping Account)	14 024	26 170	36 689	37 568	37 568	39 784	41 933	44 407
Interest on Shareholders Loans								
Interest on Mirror Conduit loans	3 419	9 679	31 672	29 095	29 095	32 929	37 302	35 423
Internal charges (ME's)	9 249	8 505	6 845	12 941	12 941	18 578	19 570	20 725
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	26 692	44 354	75 206	79 604	79 604	91 291	98 805	100 555
Total Expenditure	600 314	567 345	645 033	706 024	671 716	717 081	774 620	818 020
Surplus/(Deficit) before capital grants	(80 912)	(32 976)	(20 328)					
Transfers recognised								
Capital Grants					10 000			
Capital Contributions								
Surplus/(Deficit)	(80 912)	(32 976)	(20 328)		10 000			
Taxation								
Surplus/(Deficit) for the year	(80 912)	(32 976)	(20 328)		10 000			

JOHANNESBURG CITY PARKS AND ZOO
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	83 704	96 302	85 957	99 266	45 800	48 448	50 700	53 691
Rental of facilities and equipment	4 995	4 425	3 161	5 923	5 223	5 578	5 879	6 226
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received	5 273	1 500	5 518	1 300	1 300			
Other revenue	23 974	25 877	23 901	13 570	13 570	14 402	15 180	16 076
Gains on disposal of PPE								
Revenue	117 946	128 104	118 537	120 059	65 893	68 428	71 759	75 993
Interest Income (Sweeping Account)	19 012	31 347	35 423	34 984	37 384	39 477	41 700	44 160
Interest on Loans (Core)								
Internal recoveries (ME's)				74 138	74 138	102 577	86 785	91 905
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	644 389	711 957	688 207	736 282	737 022	802 518	857 111	915 717
Total Internal Transfers	663 401	743 304	723 630	845 404	848 544	944 572	985 596	1 051 782
Total Revenue	781 347	871 408	842 167	965 463	914 437	1 013 000	1 057 355	1 127 775
Expenditure By Type								
Employee related costs	493 546	451 238	474 510	523 786	523 796	582 338	595 763	631 500
Remuneration of Councillors								
Debt impairment	14 513	5 518	19 007	9 943	9 943	10 530	11 089	11 743
Depreciation and asset impairment	20 536	23 060	26 555	29 089	29 089	30 806	32 469	34 500
Finance charges								
Bulk purchases								
Repairs and maintenance	14 725	24 694	20 141	49 580	34 820	36 702	38 673	40 939
Other materials								
Contracted services	39 655	42 105	44 565	48 691	43 417	45 762	48 500	51 362
Transfers and subsidies paid								
Other expenditure	189 277	259 655	264 120	278 715	247 713	240 284	260 827	283 565
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	772 252	806 270	848 898	939 804	888 778	946 422	987 321	1 053 609
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	10 680	13 713	10 777	25 659	25 659	66 578	70 034	74 166
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	10 680	13 713	10 777	25 659	25 659	66 578	70 034	74 166
Total Expenditure	782 932	819 983	859 675	965 463	914 437	1 013 000	1 057 355	1 127 775
Surplus/(Deficit) before capital grants	(1 585)	51 425	(17 508)					
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	(1 585)	51 425	(17 508)					
Taxation								
Surplus/(Deficit) for the year	(1 585)	51 425	(17 508)					

JOHANNESBURG DEVELOPMENT AGENCY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services	70 339	79 793	76 200	80 467	75 867	86 215	91 690	97 100
Transfers and subsidies received								
Other revenue	1 010	3 010	1 660	1 705	1 505	2 550	2 688	2 846
Gains on disposal of PPE								
Revenue	71 349	82 803	77 860	82 172	77 372	88 765	94 378	99 946
Interest Income (Sweeping Account)	1 000							
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	26 739	22 382	26 695	26 237	28 707	32 940	28 151	29 812
Total Internal Transfers	27 739	22 382	26 695	26 237	28 707	32 940	28 151	29 812
Total Revenue	99 088	105 185	104 555	108 409	106 079	121 705	122 529	129 758
Expenditure By Type								
Employee related costs	53 631	55 766	58 565	62 196	65 966	72 610	77 039	81 971
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	1 805	1 307	1 220	2 561	2 561	2 712	2 858	3 027
Finance charges								
Bulk purchases								
Repairs and maintenance	1 625	1 723	1 827	2 560	875	2 866	3 296	3 791
Other materials								
Contracted services	6 938	7 510	6 308	6 699	5 125	3 539	3 729	3 948
Transfers and subsidies paid								
Other expenditure	23 356	21 804	18 482	14 765	13 224	15 641	9 898	9 795
Contributions to/(from) provisions								
Loss on disposal of PPE		31	25					
Expenditure	87 355	88 141	86 427	88 781	87 751	97 368	96 820	102 532
Interest (Sweeping Account)	3 097	6 298	6 959	6 959	6 959	7 369	7 767	8 225
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	944	10 746	11 169	12 669	11 369	16 968	17 942	19 001
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	4 041	17 044	18 128	19 628	18 328	24 337	25 709	27 226
Total Expenditure	91 396	105 185	104 555	108 409	106 079	121 705	122 529	129 758
Surplus/(Deficit) before capital grants	7 692							
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	7 692							
Taxation								
Surplus/(Deficit) for the year	7 692							

JOHANNESBURG PROPERTY COMPANY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors	24	3 460	1 275	2 837	2 837	3 004	3 166	3 353
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue	7 703	20 358	4 327	33 938	19 284	17 211	24 208	25 637
Gains on disposal of PPE								
Revenue	7 727	23 818	5 602	36 775	22 121	20 215	27 374	28 990
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)	303 663	82 249	92 429	508 856	508 856	71 480	75 440	79 891
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)		340 630	245 540	353 480	368 134	454 399	478 660	512 725
Total Internal Transfers	303 663	422 879	337 969	862 336	876 990	525 879	554 100	592 616
Total Revenue	311 390	446 697	343 571	899 111	899 111	546 094	581 474	621 606
Expenditure By Type								
Employee related costs	190 447	219 341	240 370	255 273	255 273	271 091	287 628	306 039
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment			5 646	5 962	5 962	6 284	6 624	7 015
Finance charges	555	643	916	967	967	1 019	1 074	1 137
Bulk purchases								
Repairs and maintenance	26 963	34 959	39 388	428 916	428 916	41 946	48 238	55 473
Other materials								
Contracted services	42 118	40 014	42 178	41 793	41 793	44 050	46 428	49 167
Transfers and subsidies paid								
Other expenditure	120 648	134 813	163 279	159 790	159 790	168 419	177 512	187 981
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	380 731	429 770	491 777	892 701	892 701	532 808	567 504	606 812
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)				6 410	6 410	13 286	13 970	14 794
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers				6 410	6 410	13 286	13 970	14 794
Total Expenditure	380 731	429 770	491 777	899 111	899 111	546 094	581 474	621 606
Surplus/(Deficit) before capital grants	(69 341)	16 927	(148 206)	()	()			
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	(69 341)	16 927	(148 206)	()	()			
Taxation	24 790	2 896						
Surplus/(Deficit) for the year	(94 131)	14 031	(148 206)	()	()			

METROPOLITAN TRADING COMPANY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments		424	904					
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received								
Other revenue		47 693	73 586	160 292	186 615	34 573	36 647	38 846
Gains on disposal of PPE								
Revenue		48 117	74 490	160 292	186 615	34 573	36 647	38 846
Interest Income (Sweeping Account)			3 226	2 478	2 478	2 627	2 785	2 952
Interest on Loans (Core)								
Internal recoveries (ME's)				68 840				
Internal Recoveries (Core)						163 240	173 034	183 417
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)		84 546	211 158	153 090	143 670	200 278	198 570	197 715
Total Internal Transfers		84 546	214 384	224 408	146 148	366 145	374 389	384 084
Total Revenue		132 663	288 874	384 700	332 763	400 718	411 036	422 930
Expenditure By Type								
Employee related costs		6 643	10 447	64 973	29 784	31 604	33 532	35 678
Remuneration of Councillors								
Debt impairment			10 943					
Depreciation and asset impairment		78 714	95 699	140 817	140 817	148 421	156 436	165 666
Finance charges								
Bulk purchases								
Repairs and maintenance		4 419	8 835	16 705	16 705	17 607	18 558	19 653
Other materials								
Contracted services		91 116	8 676	15 625	7 131	7 516	7 922	8 390
Transfers and subsidies paid								
Other expenditure		4 463	13 313	14 778	7 497	38 520	40 599	42 995
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure		185 355	147 913	252 898	201 934	243 668	257 047	272 382
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans		91 287	119 019	129 804	129 804	154 935	151 759	148 186
Internal charges (ME's)				1 998	1 025	2 115	2 230	2 362
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers		91 287	119 019	131 802	130 829	157 050	153 989	150 548
Total Expenditure		276 642	266 932	384 700	332 763	400 718	411 036	422 930
Surplus/(Deficit) before capital grants		(143 979)	21 942					
Transfers recognised								
Capital Grants		91 287						
Capital Contributions								
Surplus/(Deficit)		(52 692)	21 942					
Taxation								
Surplus/(Deficit) for the year		(52 692)	21 942					

JOBURG MARKET
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	50 101	48 092	52 717	56 217	59 671	63 352	67 263	71 414
Interest earned - external investments	2 435	5 994	2 100	2 100	2 100	2 100	2 100	2 100
Interest earned - outstanding debtors	252	154	150	150	150	150	150	150
Fines, penalties and forfeits								
Licences and permits								
Agency services	288 520	347 342	349 476	373 939	360 939	375 660	396 033	423 418
Transfers and subsidies received								
Other revenue				5 465	8 130	11 569	13 220	14 934
Gains on disposal of PPE								
Revenue	341 308	401 582	404 443	437 871	430 990	452 831	478 766	512 016
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)								
Total Internal Transfers								
Total Revenue	341 308	401 582	404 443	437 871	430 990	452 831	478 766	512 016
Expenditure By Type								
Employee related costs	105 198	127 383	140 500	149 211	149 211	160 839	170 973	181 916
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	20 835	18 774	20 632	21 746	21 746	22 921	24 158	25 463
Finance charges								
Bulk purchases								
Repairs and maintenance	16 809	20 527	27 963	29 410	29 410	30 998	32 672	34 436
Other materials								
Contracted services	29 800	33 563	38 244	40 495	40 495	42 682	44 987	47 448
Transfers and subsidies paid								
Other expenditure	74 860	88 373	83 794	82 881	68 581	72 284	76 187	87 127
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	247 502	288 620	311 133	323 743	309 443	329 724	348 977	376 390
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans				14 144			1 445	2 074
Internal charges (ME's)				6 970	6 970	31 962	33 688	35 676
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers				21 114	6 970	31 962	35 133	37 750
Total Expenditure	247 502	288 620	311 133	344 857	316 413	361 686	384 110	414 140
Surplus/(Deficit) before capital grants	93 806	112 962	93 310	93 014	114 577	91 145	94 656	97 876
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	93 806	112 962	93 310	93 014	114 577	91 145	94 656	97 876
Taxation	30 496	28 873		28 466	33 463	33 826	36 078	39 452
Surplus/(Deficit) for the year	63 310	84 089	93 310	64 548	81 114	57 319	58 578	58 424

JOHANNESBURG SOCIAL HOUSING COMPANY
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue	560	682	186	593	593	629	667	707
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	82 319	102 355	110 778	116 948	121 682	146 396	159 328	168 867
Interest earned - external investments								
Interest earned - outstanding debtors				1 551	1 551	1 555	1 555	1 648
Fines, penalties and forfeits								
Licences and permits								
Agency services	5 609	8 620	9 273	11 536	11 536	11 418	12 103	12 829
Transfers and subsidies received				624	624			
Other revenue				2 592	2 592	1 963	1 963	2 081
Gains on disposal of PPE								
Revenue	88 488	111 657	120 237	133 844	138 578	161 961	175 616	186 132
Interest Income (Sweeping Account)	3 803	5 800	11 853	3 980	7 960	7 766	8 232	8 718
Interest on Loans (Core)								
Internal recoveries (ME's)								
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	19 970	19 952	13 100	14 197	14 807	12 157	13 928	16 946
Total Internal Transfers	23 773	25 752	24 953	18 177	22 767	19 923	22 160	25 664
Total Revenue	112 261	137 409	145 190	152 021	161 345	181 884	197 776	211 796
Expenditure By Type								
Employee related costs	33 132	36 710	37 706	40 801	43 598	46 905	54 412	57 671
Remuneration of Councillors								
Debt impairment	12 627	12 378	12 855	11 694	14 034	11 287	11 964	12 670
Depreciation and asset impairment	900	1 062	1 249	1 176	1 176	1 235	1 350	1 430
Finance charges	1 339	1 449	1 384	1 339	1 339	1 320	1 450	1 536
Bulk purchases								
Repairs and maintenance	19 156	26 076	24 658	62 635	62 635	70 333	76 131	80 699
Other materials								
Contracted services	18 149	25 355	28 141	746	746	791	801	848
Transfers and subsidies paid								
Other expenditure	25 370	29 710	34 538	30 864	35 051	34 637	35 351	39 651
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	110 673	132 740	140 531	149 255	158 579	166 508	181 459	194 505
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)				1 249	1 249	13 876	14 817	15 691
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers				1 249	1 249	13 876	14 817	15 691
Total Expenditure	110 673	132 740	140 531	150 504	159 828	180 384	196 276	210 196
Surplus/(Deficit) before capital grants	1 588	4 669	4 659	1 517	1 517	1 500	1 500	1 600
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	1 588	4 669	4 659	1 517	1 517	1 500	1 500	1 600
Taxation		936		1 517	1 517	1 500	1 500	1 600
Surplus/(Deficit) for the year	1 588	3 733	4 659	()				

JOBURG CITY THEATRES
DRAFT MEDIUM TERM OPERATING BUDGET 2018/19 - 2020/21
Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current year 2017/18		2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2018/19	Budget Yr +1 2019/20	Budget Yr +2 2020/21
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
R thousand								
Revenue By Source								
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	7 421	6 573	7 488	7 500	7 500	8 025	8 458	8 458
Interest earned - external investments	2 009	2 256	4 622	3 500	4 500	5 300	5 700	6 000
Interest earned - outstanding debtors								
Fines, penalties and forfeits								
Licences and permits								
Agency services								
Transfers and subsidies received			1 000	1 200	1 200			
Other revenue	29 497	48 127	42 035	46 514	46 514	54 328	57 262	61 464
Gains on disposal of PPE								
Revenue	38 927	56 956	55 145	58 714	59 714	67 653	71 420	75 922
Interest Income (Sweeping Account)								
Interest on Loans (Core)								
Internal recoveries (ME's)		13 000	13 000		10 000			
Internal Recoveries (Core)								
Internal CoJ Billing (Revenue)								
Operating Grants & Subsidies from (COJ)	68 823	73 502	94 072	101 725	104 432	111 444	117 534	124 469
Total Internal Transfers	68 823	86 502	107 072	101 725	114 432	111 444	117 534	124 469
Total Revenue	107 750	143 458	162 217	160 439	174 146	179 097	188 954	200 391
Expenditure By Type								
Employee related costs	37 535	44 866	54 840	58 518	70 802	75 090	79 725	84 829
Remuneration of Councillors								
Debt impairment								
Depreciation and asset impairment	1 332	1 132	1 119	1 600	1 600	2 400	2 530	2 679
Finance charges	106	52	1	156	156	156	164	174
Bulk purchases								
Repairs and maintenance	1 795	1 341	1 293	2 262	2 262	2 925	3 083	3 265
Other materials								
Contracted services	5 259	5 534	5 359	5 224	5 224	3 476	3 664	3 881
Transfers and subsidies paid	8 000	8 000	8 000	18 496	18 496	19 587	20 645	21 863
Other expenditure	53 584	69 806	70 193	70 128	71 551	69 109	72 447	76 609
Contributions to/(from) provisions								
Loss on disposal of PPE								
Expenditure	107 611	130 731	140 805	156 384	170 091	172 743	182 258	193 300
Interest (Sweeping Account)								
Interest on Shareholders Loans								
Interest on Mirror Conduit loans								
Internal charges (ME's)	64	12 316	11 668	4 055	4 055	6 354	6 696	7 091
Internal Charges (Core)								
Internal CoJ Billing (Utilities)								
Operating Grants & Subsidies to ME's								
Total Internal Transfers	64	12 316	11 668	4 055	4 055	6 354	6 696	7 091
Total Expenditure	107 675	143 047	152 473	160 439	174 146	179 097	188 954	200 391
Surplus/(Deficit) before capital grants	75	411	9 744					
Transfers recognised								
Capital Grants								
Capital Contributions								
Surplus/(Deficit)	75	411	9 744					
Taxation	20	115	2 728					
Surplus/(Deficit) for the year	55	296	7 016					

Detail Capital
2017/18 – 2018/19

DEPARTMENT VOTE	2018/19 BUDGET R 000	2018/19 - SOURCE OF FINANCE						2019/20 BUDGET R 000	2020/21 BUDGET R 000
		COJ Funding (Loans) 350 R 000	CRR (Cash) 360 R 000	Nat. Grant 374 R 000	Prov. Grant 375 R 000	USDG 373 R 000	Other 376 R 000		
<u>CORE ADMINISTRATION:</u>									
Economic Development	18 460	18 460						11 670	49 180
Environment and Infrastructure	44 440	44 440						68 970	820 000
Transport	818 500		191 500	627 000				834 530	629 622
Community Development	82 334	80 924	1 410					57 283	75 546
Health	50 600	35 600	5 000			10 000		68 885	101 800
Social Development	21 050	2 000	19 050					18 000	5 000
Group Forensic Investigation Services									
Office of the Ombudsman	2 000		2 000					2 000	2 000
City Manager	61 770		61 770					60 321	11 000
Speaker: Legislative Arm of Council	2 600		2 600					2 500	8 000
Group Information and Communication	578 200	205 515	372 685					514 617	235 100
Technology									
Group Finance	5 355		5 355					5 525	
Group Corporate and Shared Services	388 000	111 864	276 136					264 316	264 316
Housing	1 142 448	242 994				899 454		998 692	1 271 288
Development Planning	247 826	144 170		103 656				370 248	403 960
Public Safety	240 242	222 642	17 600					142 902	37 490
TOTAL CORE ADMINISTRATION	3 703 824	1 108 608	955 106	730 656		909 454		3 420 460	3 914 302
<u>MUNICIPAL ENTITIES:</u>									
City Power	783 824	224 097	24 327	31 298		91 324	412 778	819 438	1 089 654
Johannesburg Water	1 050 150	665 155	304 780			80 215		1 411 250	1 354 756
Pikitup	96 217	96 217						251 047	545 264
Johannesburg Roads Agency	1 277 514	356 991	146 630			743 894	30 000	2 062 436	1 862 800
Metrobus	94 250	94 250						93 490	16 950
Johannesburg City Parks and Zoo	34 000	34 000						42 000	59 250
Johannesburg Development Agency	148 800	45 000	103 800					207 800	231 800
Johannesburg Property Company	213 443	172 363	41 080					140 363	18 220
Metropolitan Trading Company	4 000	4 000							
Joburg Market	26 750	26 750						2 015	26 515
Johannesburg Social Housing Company	213 000		185 625			27 375		525 000	571 000
Joburg City Theatres	22 295	22 295						35 800	38 149
TOTAL ME's	3 964 244	1 741 118	806 242	31 298		942 808	442 778	5 590 640	5 814 358
TOTAL CITY OF JOHANNESBURG	7 668 068	2 849 726	1 761 348	761 954		1 852 262	442 778	9 011 100	9 728 660

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Economic Development								
Develop Region G Eco-Tourism Product New Economic Infrastructure ORANGE FARM G Regional	2562	Yes	Investment Properties	Non-revenue Generating	8 000	1 000		7 000
Operational Capital (DED) Renewal Operational Capex JOHANNESBURG F City Wide	2486	Yes	Furniture and Office Equipment		2 010	660	670	680
Diepsloot Nodal Economic Development New Precinct/Nodal Development DIEPSLOOT WES EXT.2 A Ward	2529	Yes	Other Assets	Operational Buildings	6 000	1 000		5 000
Soweto Empowerment Zone New Economic Infrastructure DIEPKLOOF D Regional	2421	Yes	Other Assets	Operational Buildings	10 000			10 000
BPO Renewal JOHANNESBURG F Regional	2385	Yes	Other Assets	Operational Buildings	15 000	5 000	5 000	5 000
Cross Border Support Hub New Small Business Hub JOHANNESBURG F Ward	2386	Yes	Other Assets	Operational Buildings	2 300	800		1 500
ICT SMME Hub New Small Business Hub BRAAMFONTEIN WERF F City Wide	2388	Yes	Other Assets	Operational Buildings	10 000	5 000		5 000
Bambanani Industrial Park New Precinct/Nodal Development ALEXANDRA EXT.4 E Ward	2227	Yes	Other Assets	Operational Buildings	11 000		1 000	10 000
Inner City Roadmap Economic Development Initiatives Renewal Inner City Intervention JOHANNESBURG F Regional	4004	Yes	Community Assets	Community Facilities	15 000	5 000	5 000	5 000
Sub Total						18 460	11 670	49 180
Environment and Infrastructure								
Establishment of new Protected Area (Compliance with Protected Areas Act)	22330	Yes	Storm water Infrastructure	Attenuation	20 000		10 000	10 000
Exploration of ground water by drilling boreholes	22312	Yes	Water Supply Infrastructure	Boreholes	4 500	3 500	1 000	
Lombardy East New Ecological Infrastructure ALEXANDRA EXT.45 E Ward	2835	Yes	Biological or Cultivated Assets		1 000	1 000		
Operational Capital (EISD) Renewal Operational Capex BRAAMFONTEIN WERF EXT.1 F City Wide	2495	Yes	Environmental	Biodiversity and Climate Change	1 910	940	970	
Rehabilitation of the Diepsloot Water Management Unit (J-DWMU)	6405	Yes	Water Supply Infrastructure	Distribution	7 000	5 000	2 000	
Rehabilitation of the Klip-Upper Soweto Water Management Unit (K-USWMU)	6406	Yes	Storm water Infrastructure	Attenuation	1 000		1 000	
Rehabilitation of Ivory Park Water Management Unit (J-IPWMU)	6373	Yes	Water Supply Infrastructure	Distribution	15 000	10 000	5 000	
Rehabilitation of the Klip Upper Rietspruit Water Management Unit (LENASIA) (K-URWMU)	6409	Yes	Storm water Infrastructure	Attenuation	2 000		2 000	
Rehabilitation of the Braamfonteinspruit West Water Management Unit (J-BWWMU)	6411	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Rehabilitation of the Braamfonteinspruit West Water Management Unit (J-BWWMU)	6411	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Braamfonteinspruit EAST Water Management Unit New Ecological Infrastructure SANDHURST EXT.4 B Regional	4220	Yes	Biological or Cultivated Assets		17 015	2 347	8 801	5 867
Braamfonteinspruit EAST Water Management Unit New Ecological Infrastructure SANDHURST EXT.4 B Regional	4220	Yes	Biological or Cultivated Assets		11 985	1 653	6 199	4 133
Waste Treatment Technologies (City Wide)	4053	Yes	Solid Waste Infrastructure	Waste Processing Facilities	850 000	20 000	30 000	800 000
Sub Total						44 440	68 970	820 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Transport								
Complete Streets: (KFW - German Development Bank): Orlando East to UJ Soweto Route	22354	Yes	Roads Infrastructure	Roads	5 000		5 000	
NR: Nodal Regeneration: Gandhi Square East Precinct	22420	Yes	Transport Assets		5 000		5 000	
NR: Nodal Regeneration: Braamfontein Precinct	22421	Yes	Roads Infrastructure	Roads	6 000	1 000	5 000	
Managed Lanes: Dedicated Public Transport Lanes: M5	22335	Yes	Roads Infrastructure	Roads	407	407		
Managed Lanes: Dedicated Public Transport Lanes: M5	22335	Yes	Roads Infrastructure	Roads	1 213	1 213		
Managed Lanes: Dedicated Public Transport Lanes: M5	22335	Yes	Roads Infrastructure	Roads	1 385	1 385		
Managed Lanes: Dedicated Public Transport Lanes: M5	22335	Yes	Roads Infrastructure	Roads	2 396	2 396		
Complete Street: Ivory Park Region A	22341	Yes	Roads Infrastructure	Roads	23 000	3 000	20 000	
Complete Streets: NMT linking to Lenasia Precinct	22342	Yes	Roads Infrastructure	Roads	3 000		3 000	
Large Public Transport Facility: Redevelopment of Jack Mincer and/or, Carr Street, Inner City	22326	Yes	Roads Infrastructure	Roads	45 000		45 000	
Managed Lanes: Dedicated Public Transport Lanes: M1/M3	22321	Yes	Roads Infrastructure	Roads	10 000		10 000	
PTF: Small Public Transport Facilities: Zola Precinct New Public Transport Facility ZOLA D Regional	2672	Yes	Roads Infrastructure	Road Structures	11 000	11 000		
NR: Nodal Regeneration: Parking Solutions for small nodes JOHANNESBURG City Wide	3110	Yes	Roads Infrastructure	Roads	5 000	2 000	3 000	
Managed Lanes: Dedicated Public Transport Lanes: Inner City	3112	Yes	Roads Infrastructure	Roads	20 000	10 000	10 000	
PTF: Small Public Transport Facilities: Tshepisoong	3098	Yes	Roads Infrastructure	Roads	13 000		13 000	
PTF: Small Public Transport Facilities: DRIEZIEK EXT.3	3103	Yes	Roads Infrastructure	Road Structures	30 000	30 000		
Rea Vaya New Bus Rapid Transit JOHANNESBURG F City Wide	2804	Yes	Transport Assets		1 843 152	627 000	586 530	629 622
Operational Capital New Operational Capex JOHANNESBURG F City Wide	2546	Yes	Roads Infrastructure	Capital Spares	1 200	600	600	
PTF Small Public Transport Facility Design and Construction of Kyalami Superstop New Nodal Transport Facilities KYALAMI ESTATE EXT.1 A Ward	4158	Yes	Roads Infrastructure	Road Structures	6 000	6 000		
PTF Small Public Transport Facility Design and Construction of Zola Public Transport Facility New Nodal Transport Facilities ZOLA D Regional	4165	Yes	Roads Infrastructure	Road Structures	25 400		25 400	
Public Transport Support Infrastructure: New Laybys and Street Furniture JOHANNESBURG City Wide	4166	Yes	Roads Infrastructure	Road Furniture	2 333	1 000	1 333	
Public Transport Support Infrastructure: New Laybys and Street Furniture JOHANNESBURG City Wide	4166	Yes	Roads Infrastructure	Road Furniture	1 167	500	667	
Park and Ride Facility: Design and Construction of a Park n Ride in Greenside Region E	4167	Yes	Roads Infrastructure	Road Structures	3 000	3 000		
Small: Public Transport Facility in Zakariya Park Region G	4168	Yes	Roads Infrastructure	Roads	20 000		20 000	
COMPLETE STREETS: Ivory Park	3919	Yes	Roads Infrastructure	Roads	27 000		27 000	
PTF: Ablution Facility & Paving: M2/Mooi New Nodal Transport Facilities VILLAGE MAIN F Ward	3920	Yes	Community Assets	Community Facilities	10 000	10 000		
PTF: Holding Facilities: Inner City New Nodal Transport Facilities BRAAMPARK F Ward	3921	Yes	Roads Infrastructure	Roads	20 000	20 000		

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
PTF: Small Public Transport Facilities: Bryanston (WM Nicol/Ballyclare) New Nodal Transport Facilities BRYANSTON EXT.5 E Regional	3922	Yes	Roads Infrastructure	Roads	13 190	13 190		
PTF: Small Public Transport Facilities: Bryanston (WM Nicol/Ballyclare) New Nodal Transport Facilities BRYANSTON EXT.5 E Regional	3922	Yes	Roads Infrastructure	Roads	1 810	1 810		
PTF: Small Public Transport Facilities: Noord St cnr Twist New Nodal Transport Facilities JOHANNESBURG F Regional	3924	Yes	Roads Infrastructure	Roads	15 000	15 000		
PTF: Small Public Transport Facilities: Orange Farm Ext 7 (Region G)	3925	Yes	Roads Infrastructure	Road Structures	23 000		23 000	
COMPL: Sidewalk Improvements: Tsiawelo Metrorail Station Link: Mhlaba / C Hani New Nodal Transport Facilities CHIAWELO D City Wide	3931	Yes	Roads Infrastructure	Roads	25 000	25 000		
Complete Streets: NMT Facilities: Alexandra / Wynberg / Sandton / Linbro Park New Complete Streets ALEXANDRA EXT.4 E Regional	3306	Yes	Roads Infrastructure	Road Structures	18 000		18 000	
MAN: Dedicated Public Transport Lanes: Bath Ave Rosebank (Jellicoe to Bolton) New Managed Lanes ROSEBANK B Ward	3307	Yes	Roads Infrastructure	Roads	4 000	1 000	3 000	
COMPL: NMT Facilities: Zandspruit- Northgate Route New Complete Streets ZANDSPRUIT A Regional	3310	Yes	Roads Infrastructure	Roads	30 000	30 000		
NR: Nodal Regeneration: Diepsloot Region A	3311	Yes	Roads Infrastructure	Road Structures	12 000	2 000	10 000	
Sub Total						818 500	834 530	629 622
Community Dev: Head Office								
Operational Capital JOHANNESBURG F	2764	Yes	Furniture and Office Equipment		3 767	1 410	1 036	1 321
Sub Total						1 410	1 036	1 321
Community Dev: Arts, Culture and Heritage								
Operational Capital Arts and Culture New Information Technology JOHANNESBURG F	4212	Yes	Community Assets	Community Facilities	4 228	1 743	1 349	1 136
ACH - Building Restorations Renewal Heritage Area Renewal Library JOHANNESBURG F	4242	Yes	Libraries		2 500		2 500	
Sub Total						1 743	3 849	1 136
Community Dev: Libraries								
Lib. Brixton Library Renewal Library upgrade Corridors of Freedom Intervention WESTBURY B	4036	Yes	Libraries		500	500		
Operational Capital Libraries New Information Technology JOHANNESBURG F	4214	Yes	Libraries		3 551	1 410	1 136	1 006
Lib-Randburg Library Renewal Library KLIPFONTEIN VIEW B	4101	Yes	Libraries		3 200		3 200	
Lib - Bryanston Library BRYANSTON EXT.5 E	3779	Yes	Libraries		500		500	
Lib - Strubenvallei Library STRUBENSVALLEI EXT.4 C	3780	Yes	Libraries		600		600	
Lib - Diepkloof Zone 5 Public Library DIEPKLOOF EXT D	3670	Yes	Libraries		1 600		1 600	
Lib.Emmerentia Public Library GREENSIDE EAST EXT.1 B	3387	Yes	Libraries		800		800	
Lib.River Park Library ALEXANDRA EXT.36 F	3416	Yes	Libraries		800		800	
Lib.RFID tagging for books New Library BRAAMFONTEIN WERF F	3431	Yes	Libraries		18 194	5 194	8 000	5 000
Lib.Johannesburg Library (Centre of Excellence) JOHANNESBURG F	2213	Yes	Libraries		1 000	1 000		
Sub Total						8 104	16 636	6 006

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Community Dev: Sport and Recreation								
Aqua - Construction of the Diepsloot Ext 1 new swimming pool in New Community Centre IVORY PARK EXT.2 A Ward	3702	Yes	Community Assets	Sport and Recreation Facilities	10 000	10 000		
Aqua - Construction of the new Honeydew/Zandspruit swimming pool New Community Centre ZANDSPRUIT C Ward	3703	Yes	Community Assets	Sport and Recreation Facilities	5 000	5 000		
Aqua - Construction of a new Cosmo City swimming pool New Community Centre COSMO CITY EXT.3 C Ward	3704	Yes	Community Assets	Sport and Recreation Facilities	20 000		15 000	5 000
Aqua - Dobsonville Public Swimming Pool Renewal Community Centre DOBSONVILLE D Ward	3752	Yes	Community Assets	Sport and Recreation Facilities	4 000			4 000
Aqua - Florida Lake Swimming Pool Renewal Community Centre FLORIDA EXT C Ward	3691	Yes	Community Assets	Sport and Recreation Facilities	6 000	4 000		2 000
Rec - Construction of Multi-purpose centre in Vorna Valley Ext13 New Community Centre VORNA VALLEY EXT.13 A Ward	3694	Yes	Community Assets	Community Facilities	10 000	10 000		
Upgrading of Meadowlands Stadium Renewal Community Centre MEADOWLANDS D Ward	3784	Yes	Community Assets	Sport and Recreation Facilities	7 000			7 000
Aqua - Heating of swimming pools City Wide Renewal Community Centre BRAAMFONTEIN WERF F City Wide	4098	Yes	Community Assets	Sport and Recreation Facilities	5 000			5 000
Operational Capital Sports and Recreation New Information Technology JOHANNESBURG F	4213	Yes	Information and Communication Infrastructure	Core Layers	2 660	1 077	762	821
Rec-Upgrading of Jabulani Butt Hut Renewal Community Centre JABULANI D Ward	4143	Yes	Community Assets	Community Facilities	5 000		5 000	
Rec - Upgrading of the Doornkop Recreational Centre Renewal Community Centre DOORNKOP C Ward	2216	Yes	Community Assets	Community Facilities	2 000			2 000
Rec - Construction of the new multipurpose centre in Meadowlands New Community Centre MEADOWLANDS D Ward	2210	Yes	Community Assets	Community Facilities	15 000	15 000		
Rec - Construction of the new multipurpose centre (Library included) at Kaalfontein(Ebony Park) New Community Centre KAALFONTEIN EXT.4 A Ward	2233	Yes	Community Assets	Community Facilities	10 000	10 000		
Aqua - Construction of the new Tshepisoong Swimming Pool New Community Centre TSHEPISOONG C Ward	2240	Yes	Community Assets	Sport and Recreation Facilities	5 000			5 000
Aqua - Construction of the IVORY PARK new swimming pool EXT.2 A Ward	2316	Yes	Community Assets	Sport and Recreation Facilities	13 000			13 000
RABIE RIDGE Sport Centre New Construction	2573	Yes	Community Assets	Sport and Recreation Facilities	16 000			16 000
Rec - Construction of Multipurpose centre New Community Centre NATURENA D Ward	2643	Yes	Community Assets	Community Facilities	15 000	15 000		
Installation of LED signage in facilities	8797	Yes	Community Assets	Community Facilities	2 500	1 000		1 500
Diepsloot West MPC New Construction	8714	Yes	Community Assets	Community Facilities	15 000		15 000	
Rec Diepsloot West Com Center Construction	8715	Yes	Community Assets	Community Facilities	5 763			5 763
Sub Total						71 077	35 762	67 084
Health								
Zandspruit New Clinic ZANDSPRUIT EXT.4 C Ward 114 (Acquisition of land, layout and design and construction of buildings etc)	2595	Yes	Community Assets	Community Facilities	35 500	300	800	34 400

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Bezuidenhout Valley Clinic, Furniture and Equipment Renewal Clinic BEZUIDENHOUT VALLEY E Ward	2605	Yes	Furniture and Office Equipment		41 000	19 000	22 000	
Operational Capital Spend for Health Renewal Operational Capex JOHANNESBURG F City Wide	2656	Yes	Community Assets	Community Facilities	7 200	2 500	3 000	1 700
MINOR WORKS at various clinics across the City Renewal Clinic JOHANNESBURG F City Wide	2660	Yes	Community Assets	Community Facilities	14 785	8 400	4 185	2 200
BULK FILING SYSTEMS FOR RECORDS, supply and installation in Health facilities and offices New Office Equipment JOHANNESBURG A City Wide	3053	Yes	Community Assets	Community Facilities	2 000		2 000	
PRINCESS Renewal Clinic PRINCESS C Ward	3055	Yes	Community Assets	Community Facilities	33 100	300	800	32 000
Naledi clinic New Building NALEDI D	3059	Yes	Community Assets	Community Facilities	19 000			19 000
Freedom Park New Clinic DEVLAND EXT.30 G Ward	3075	Yes	Community Assets	Community Facilities	5 000			5 000
Protea South Clinic Renewal Clinic PROTEA SOUTH EXT.1 G Ward	2538	Yes	Community Assets	Community Facilities	6 000		1 000	5 000
Bophelong Clinic	6566	Yes	Community Assets	Community Facilities	49 000	19 000	30 000	
AIRCONDITIONERS: Supply, install and renew airconditioners in Health Facilities across the city New Clinic JOHANNESBURG F City Wide	3369	Yes	Community Assets	Community Facilities	1 500	500	500	500
Electricity Upgrade, Solar Generators and Back-up Electricity for Health Facilities across the city New Clinic JOHANNESBURG F City Wide	3370	Yes	Electrical Infrastructure	Capital Spares	7 200	600	4 600	2 000
Sub Total						50 600	68 885	101 800
Social Development								
ECD Training Centre: Inner City	2214	Yes	Community Assets	Community Facilities	10 000	10 000		
Louis Botha - Co - Production zone for social interventions Renewal Corridors of Freedom Intervention ORANGE GROVE E Regional	4030	Yes	Community Assets	Community Facilities	15 300	4 300	11 000	
Minor Upgrades of all Social Development Facilities in all the Regions JOHANNESBURG F	3805	Yes	Community Assets	Community Facilities	10 000		5 000	5 000
Establishment of Agriculture Resource Centre and associated packaging houses New Skills Development Center JOHANNESBURG F City Wide	3696	Yes	Other Assets	Operational Buildings	4 750	4 750		
Shelters for Displaced People New Skills Development Center JOHANNESBURG F City Wide	3700	Yes	Community Assets	Community Facilities	4 000	2 000	2 000	
Sub Total						21 050	18 000	5 000
Group Forensic Investigation Services								
Sub Total								
Office of the Ombudsman								
Operational Capex- Computer, Software, Furniture	22429	Yes	Furniture and Office Equipment		6 000	2 000	2 000	2 000
Sub Total						2 000	2 000	2 000
City Manager								
Operational Capital: Furniture and IT infrastructure New Furniture ROSEBANK B City Wide	2280	Yes	Furniture and Office Equipment		1 300	1 300		
Operational Capital: New Operational Capex JOHANNESBURG F City Wide	2487	Yes	Furniture and Office Equipment		3 961	940	3 021	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Operational Capital: Group compliance with laws, rules, codes and standards Renewal Operational Capex JOHANNESBURG F City Wide	3254	Yes	Intangible Assets	Licences and Rights	2 280	280	2 000	
Operational Capital: Anti Fraud and Anti Corruption Programme New Computer Software JOHANNESBURG F City Wide	3255	Yes	Intangible Assets	Computer Software and Applications	4 500	2 500	2 000	
Operational Capital: Combined assurance planning and monitoring system Renewal Computer Software JOHANNESBURG F City Wide	3256	Yes	Intangible Assets	Licences and Rights	3 050	1 750	1 300	
Operational Capital: Insurance Claims Administration software New Computer Software BRAAMPARK F City Wide	3839	Yes	Intangible Assets	Computer Software and Applications	7 000	5 000	2 000	
Operational Capital: Ward-based Planning (Community-Based Planning) / Service Delivery Interventions New Operational Capex JOHANNESBURG F City Wide	3876	Yes	Community Assets	Community Facilities	100 000	50 000	50 000	
Upgrade of Tourism offices Renewal Building Alterations New Building Alterations JOHANNESBURG F City Wide	4210	Yes	Other Assets	Operational Buildings	10 000			10 000
Upgrade of Tourism offices renewal building alterations New Building Alterations PIMVILLE ZONE 8 D City Wide	4211	Yes	Other Assets	Operational Buildings	1 000			1 000
Sub Total						61 770	60 321	11 000
Speaker: Legislative Arm of the Council								
Council Chambers ICT Infrastructure	6681	Yes	Information and Communication Infrastructure	Core Layers	6 000			6 000
Tools of Trade (New Councillors 270)	6682	Yes	Machinery and Equipment		7 100	2 600	2 500	2 000
Sub Total						2 600	2 500	8 000
Group Information, Communication Technology								
ICT: Infrastructure End User Computer Hardware	3847	Yes	Computer Equipment		60 000	35 000	25 000	
ICT: Non SAP Software Upgrades JOHANNESBURG City Wide	3848	Yes	Intangible Assets	Computer Software and Applications	40 000		40 000	
Risk & Compliance Solution Tools New Computer Software JOHANNESBURG F City Wide	3802	Yes	Intangible Assets	Computer Software and Applications	7 000	3 000	4 000	
Migration from Lotus Notes to Microsoft Outlook New Computer Upgrades JOHANNESBURG F City Wide	3798	Yes	Intangible Assets	Licences and Rights	10 000	5 000	5 000	
LIS Stabilisation Renewal Computer Software JOHANNESBURG F City Wide	3799	Yes	Information and Communication Infrastructure	Distribution Layers	10 000	5 000	5 000	
SAP & Non-SAP Archiving JOHANNESBURG F City Wide	3807	Yes	Intangible Assets	Computer Software and Applications	35 000	20 000	15 000	
ICT-infrastructure upgrading	3808	Yes	Information and Communication Infrastructure	Distribution Layers	190 000	90 000	100 000	
WAN & LAN Upgrade JOHANNESBURG City Wide	3809	Yes	Information and Communication Infrastructure	Core Layers	75 000	45 000	30 000	
Strategic SAP Update Renewal Computer Software JOHANNESBURG F City Wide	3811	Yes	Intangible Assets	Licences and Rights	185 100			185 100
SAP Infrastructure Upgrade	3812	Yes	Information and Communication Infrastructure	Core Layers	130 000		80 000	50 000
Implementation of Document Management New Computer Software JOHANNESBURG F City Wide	3813	Yes	Intangible Assets	Computer Software and Applications	20 000		20 000	
Smart City Enablement New Computer Software JOHANNESBURG F City Wide	3815	Yes	Intangible Assets	Computer Software and Applications	55 147	15 159	39 988	
Sap software Upgrade/re-implementation to latest SAP version Renewal Computer Software JOHANNESBURG F City Wide	4146	Yes	Intangible Assets	Computer Software and Applications	165 000	142 000	23 000	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Non Sap Application (Johannesburg) Modernization & Optimization Johannesburg City Wide	4149	Yes	Intangible Assets	Computer Software and Applications	50 000	40 000	10 000	
Sap Advanced Centre of Excellence (COE) Support management tool requirements Renewal Computer Upgrades JOHANNESBURG F City Wide	4150	Yes	Intangible Assets	Computer Software and Applications	2 000	1 000	1 000	
Non-SAP Support Tools-JOHANNESBURG City Wide	4202	Yes	Information and Communication Infrastructure	Core Layers	2 000	1 000	1 000	
Tracking and Monitoring of ICT Performance and Investment	6361	Yes	Intangible Assets	Computer Software and Applications	3 000	3 000		
Smart Boardrooms (CITYWIDE)	6363	Yes	Intangible Assets	Computer Software and Applications	5 000	5 000		
Automated IDP and performance management system	6364	Yes	Intangible Assets	Computer Software and Applications	5 000	5 000		
Upgrading Of Software Licences JOHANNESBURG Region F City Wide	6403	Yes	Intangible Assets	Computer Software and Applications	40 000	40 000		
Upgrading of Security Hardware Equipment Johannesburg	2909	Yes	Computer Equipment		55 000	30 000	25 000	
Operational Capital - GICT & IM New Operational Capex JOHANNESBURG F City Wide	2491	Yes	Furniture and Office Equipment		3 670	3 041	629	
Micosoft Licences	22240	Yes	Intangible Assets	Computer Software and Applications	180 000	90 000	90 000	
Sub Total						578 200	514 617	235 100
Group Finance								
opex New Operational Capex BRAAMPARK F City Wide	2488	Yes	Furniture and Office Equipment		2 000	1 000	1 000	
Operational Capital-Look and Feel Project	2489	Yes	Information and Communication Infrastructure	Capital Spares	5 880	2 855	3 025	
Security New Office Equipment BRAAMPARK F City Wide	3080	Yes	Information and Communication Infrastructure	Data Centres	3 000	1 500	1 500	
Sub Total						5 355	5 525	
Group Corporate and Shared Services								
Procurement Of Fleet - SHELA	3864	Yes	Transport Assets		916 632	388 000	264 316	264 316
Sub Total						388 000	264 316	264 316
Housing								
PRINCESS PLOT New Bulk Infrastructure PRINCESS C Regional	3452	Yes	Water Supply Infrastructure	Bulk Mains	98 000	15 000	50 000	33 000
COSMO CITY PHASE 2 (MALIBONGWE RIDGE) New Bulk Infrastructure COSMO CITY C Regional	3456	Yes	Water Supply Infrastructure	Bulk Mains	441 494	185 494	128 000	128 000
Diepsloot Redevelopment Northern Farms New Bulk Infrastructure DIEPSLOOT A.H. A Regional	3457	Yes	Water Supply Infrastructure	Bulk Mains	100 000	62 000	38 000	
Bramfischerville Ext 7 & 8 New Bulk Infrastructure	6571	Yes	Roads Infrastructure	Roads	25 000			25 000
Land Acquisition for Housing New Bulk Infrastructure JOHANNESBURG F City Wide	4255	Yes			219 288	20 000	94 288	105 000
Perth Empire Corridor (Housing) Renewal Corridors of Freedom Intervention WESTBURY B Regional	4010	Yes	Water Supply Infrastructure	Bulk Mains	20 000			20 000
Inner City Upgrading (Transitional/Emergency and Rental Stock) Renewal Rental Flats JOHANNESBURG F Regional	2548	Yes	Other Assets	Housing	219 830	100 000	100 000	19 830

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Braamfischerville Ext 12&13:Roads and Stormwater Management Systems including a Pedestrian Bridge New Bulk Infrastructure BRAM FISCHERVILLE EXT.13 C Ward	2565	Yes	Roads Infrastructure	Roads	49 498	18 498	15 500	15 500
Operational capital (HS) New Operational Capex BRAAMFONTEIN WERF F City Wide	2492	Yes	Furniture and Office Equipment		22 000	15 000	2 000	5 000
Tshepisoong Proper - Bulk Stormwater New Bulk Infrastructure TSHEPISOONG C Ward	2274	Yes	Storm water Infrastructure	Storm water Conveyance	30 000			30 000
Matholesville New Bulk Infrastructure MATHOLESVILLE C Ward	2891	Yes	Water Supply Infrastructure	Bulk Mains	39 000		29 000	10 000
Devland Ext 1,27,30,31&33 Roads and Related Stormwater New Bulk Infrastructure DEVLAND EXT.1 D Ward	3183	Yes	Roads Infrastructure	Roads	131 000	61 000		70 000
Elias Motsoaledi New Bulk Infrastructure DIEPKLOOF EXT.10 D Ward	3184	Yes	Solid Waste Infrastructure	Waste Drop-off Points	26 904	5 000	1 904	20 000
Klipspruit/Kliptown New Bulk Infrastructure (Housing project around the Walter Sisulu Square) KLIPSPRUIT D Ward	3185	Yes	Roads Infrastructure	Roads	145 000	50 000	50 000	45 000
Lehae Ext 1: Development of Bulk Link and Internal Infrastructure	3186	Yes	Roads Infrastructure	Roads	130 000			130 000
Kya Sands / Lion Park New Bulk Infrastructure KYA SAND EXT.20 A Ward	3140	Yes	Water Supply Infrastructure	Bulk Mains	40 000			40 000
Unaville (Vlakfontein Ext 4) 2402 units New Bulk Infrastructure VLAKFONTEIN G Ward	3222	Yes	Water Supply Infrastructure	Bulk Mains	2 000			2 000
Klipvieroog (1914) New Bulk Infrastructure LEHAE G Ward	3224	Yes	Water Supply Infrastructure	Bulk Mains	25 000	15 000	10 000	
Poortjie Dark City (3000) New Bulk Infrastructure POORTJIE G Ward	3225	Yes	Water Supply Infrastructure	Bulk Mains	50 000			50 000
Kanana Park Ext 1 (788) New Bulk Infrastructure KANANA PARK EXT.1 G Ward	3197	Yes	Water Supply Infrastructure	Bulk Mains	97 500	37 500	30 000	30 000
Vlakfontein Proper (1519) New Bulk Infrastructure VLAKFONTEIN G Ward	3198	Yes	Water Supply Infrastructure	Bulk Mains	20 000			20 000
Vlakfontein Ext 1 (935) New Bulk Infrastructure VLAKFONTEIN EXT.1 G Ward	3199	Yes	Roads Infrastructure	Roads	10 000			10 000
Vlakfontein Ext 3 (2045) New Bulk Infrastructure VLAKFONTEIN EXT.3 G Ward	3202	Yes	Water Supply Infrastructure	Bulk Mains	100 000	40 000	40 000	20 000
Finetown Proper (1878 stands) New Bulk Infrastructure FINETOWN G Ward	3203	Yes	Water Supply Infrastructure	Distribution	60 000	30 000	30 000	
Kanana Park Ext 3,4 & 5 New Bulk Infrastructure KANANA PARK EXT.3 G Ward	3204	Yes	Roads Infrastructure	Road Structures	152 000	35 000	50 000	67 000
Drieziek Ext.3 (2989) New Bulk Infrastructure DRIEZIEK EXT.3 G Ward	3207	Yes	Water Supply Infrastructure	Bulk Mains	144 000	44 000	50 000	50 000
Drieziek Ext.5 (1540) New Bulk Infrastructure DRIEZIEK EXT.5 G Ward	3208	Yes	Water Supply Infrastructure	Bulk Mains	84 000	34 000	40 000	10 000
Ennerdale South (1902 stands) (Formerly Finetown Proper) New Bulk Infrastructure ENNERDALE G Ward	3211	Yes	Water Supply Infrastructure	Bulk Mains	60 000	30 000	30 000	
Lakeside Ext 3,4 & 5: Roads and Bulk Stormwater Systems New Bulk Infrastructure	2733	Yes	Water Supply Infrastructure	Bulk Mains	160 000	40 000	40 000	80 000
Fleurhof Mixed Development (Bulk and internal infrastructure) New Bulk Infrastructure FLEURHOF C Ward	2683	Yes	Water Supply Infrastructure	Bulk Mains	65 804	65 804		
Dube Hostel Renewal Building Alterations DUBE EXT.2 D Ward	2751	Yes	Other Assets	Housing	40 000			40 000
Meadowlands Hostel Renewal Building Alterations MEADOWLANDS D Ward	2752	Yes	Other Assets	Housing	20 000		10 000	10 000
Site and Services - Formalisation of informal settlements across the City. Renewal Bulk Infrastructure JOHANNESBURG F City Wide	2755	Yes	Roads Infrastructure	Roads	213 958	118 500	30 000	65 458
Refurbishment and Upgrading of M2 Hostel Renewal Building Alterations ALEXANDRA EXT.52 E	2769	Yes	Other Assets	Housing	10 000			10 000
Helen Josephs Refurbishment and Upgrading of Women's Hostel Renewal Building Alterations ALEXANDRA EXT.52 E Ward	2771	Yes	Other Assets	Housing	60 000	20 000		40 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Alexandra Showers to toilets project	22179	Yes	Sanitation Infrastructure	Toilet Facilities	7 000	7 000		
Madala Hostel Redevelopment	22183	Yes	Water Supply Infrastructure	Bulk Mains	40 000		40 000	
Informal Settlements Detailed Designs	22125	Yes	Water Supply Infrastructure	Bulk Mains	14 152	13 652		500
Kanana Park Proper	22113	Yes	Water Supply Infrastructure	Bulk Mains	90 000	40 000	50 000	
Kanana Park Ext 2	22115	Yes	Water Supply Infrastructure	Bulk Mains	115 000	35 000	40 000	40 000
Bottom Compound	22075	Yes	Water Supply Infrastructure	Bulk Mains	5 000	5 000		
Boikhutsong Development	22166	Yes	Water Supply Infrastructure	Bulk Mains	30 000			30 000
Sub Total						1 142 448	998 692	1 271 288
Development Planning								
JSIP Maintenance	6652	Yes	Other Assets	Operational Buildings	10 000	5 000	5 000	
ICDG Projects	3868	Yes	Other Assets	Operational Buildings	138 329	67 281	71 048	
Operating Capital: DPUM Renewal Operational Capex BRAAMFONTEIN WERF F City Wide	2555	Yes	Community Assets	Community Facilities	1 400	700	700	
JSIP Maintenance	22625	Yes	Computer Equipment		5 000		5 000	
8777_08_Mining belt west development corridor: Eastern Precinct	22531	Yes	Roads Infrastructure	Road Structures				
8777_08_Mining belt west development corridor: Eastern Precinct	22531	Yes	Roads Infrastructure	Road Structures	9 447	418	418	8 610
8777_08_Mining belt west development corridor: Eastern Precinct	22531	Yes	Roads Infrastructure	Road Structures	17 383	770	770	15 844

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
8777_08_Mining belt west development corridor: Eastern Precinct	22531	Yes	Roads Infrastructure	Road Structures	5 540	245	245	5 049
8777_08_Mining belt west development corridor: Eastern Precinct	22531	Yes	Roads Infrastructure	Road Structures	1 511	67	67	1 377
3868_09_Soweto TOD interventions	22534	Yes	Roads Infrastructure	Road Structures	39		39	
3868_09_Soweto TOD interventions	22534	Yes	Roads Infrastructure	Road Structures	590		590	
3868_09_Soweto TOD interventions	22534	Yes	Roads Infrastructure	Road Structures	1 871		1 871	
3877_14_Paterson Park -Depot relocation Project	22244	Yes	Other Assets	Operational Buildings	15 300	5 300	10 000	
Mining Belt East Corridor New Capex Interventions Implementation	22246	Yes	Roads Infrastructure	Roads	37 000		2 000	35 000
Greater Ivory Park Urban Development Framework	22273	Yes	Investment Properties	Revenue Generating	2 000	2 000		
3877_02_Corridor Naming	22308	Yes	Intangible Assets	Unspecified	624	312	156	156
3877_02_Corridor Naming	22308	Yes	Intangible Assets	Unspecified	11 413	5 706	2 853	2 853
3877_02_Corridor Naming	22308	Yes	Intangible Assets	Unspecified	3 778	1 889	944	944
3877_02_Corridor Naming	22308	Yes	Intangible Assets	Unspecified	3 116	1 558	779	779
3877_02_Corridor Naming	22308	Yes	Intangible Assets	Unspecified	695	348	174	174
3877_02_Corridor Naming	22308	Yes	Intangible Assets	Unspecified	375	187	94	94
3877_04_Corridor branding - public art and place-making programme	22316	Yes	Intangible Assets	Unspecified	10 000		5 000	5 000
3877_17_Special Development Zone (Placeholder)	22325	Yes	Intangible Assets	Servitudes	115 000		45 000	70 000
3877_03_Corridor Precinct: Detail Planning and Implementation	22333	Yes	Intangible Assets	Unspecified	11 000		1 000	10 000
4003_11_Park Station to Civic Centre PEU (Park Station Regeneration)	22356	Yes	Roads Infrastructure	Road Furniture	47 000	2 000	25 000	20 000
4003_09_Mayfair PEU	22362	Yes	Roads Infrastructure	Road Furniture	50 000	25 000	25 000	
4003_06_Inner City Partnership Fund	22365	Yes	Intangible Assets	Unspecified	75 000	25 000	25 000	25 000
4003_07_Innercity Core PEU (Including the Southern Parts)	22345	Yes	Roads Infrastructure	Road Furniture	52 000	2 000	20 000	30 000
3877_16_Soweto Strategic Area Framework & Implementation	22479	Yes	Investment Properties	Non-revenue Generating	259	9	63	188
3877_16_Soweto Strategic Area Framework & Implementation	22479	Yes	Investment Properties	Non-revenue Generating	3 427	124	826	2 478
3877_16_Soweto Strategic Area Framework & Implementation	22479	Yes	Investment Properties	Non-revenue Generating	376	14	91	272
3877_16_Soweto Strategic Area Framework & Implementation	22479	Yes	Investment Properties	Non-revenue Generating	4 995	181	1 204	3 611
3877_16_Soweto Strategic Area Framework & Implementation	22479	Yes	Investment Properties	Non-revenue Generating	32 442	1 173	7 817	23 452
3877_18_Vilakazi Precinct Interventions	22492	Yes	Electrical Infrastructure	Capital Spares	13 000	3 000	10 000	
Mining Belt West Development Corridor (Eastern Precinct):Technical studies on expropriation requirements, to release the necessary land to allow for new roads, road realignments and the widening of road reserves.	8686	Yes	Roads Infrastructure	Roads	33 880	1 500	1 500	30 880
Mining Belt West: Roodepoort Reservoir (Install distribution mains)	8732	Yes	Water Supply Infrastructure	Distribution	20 000	10 000	10 000	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Mining Belt West: Florida Upgrade No.1	8736	Yes	Other Assets	Operational Buildings	1 930	930	1 000	
Mining Belt West: Florida Upgrade No.2	8738	Yes	Other Assets	Operational Buildings	581	581		
Mining Belt West: Fleurhof Outfall No.1	8739	Yes	Sanitation Infrastructure	Outfall Sewers	7 034	3 034	4 000	
3877_09_New Turfontein Clinic & Multi-purpose center	22195	Yes	Community Assets	Community Facilities	1 200			1 200
8777_05_Fleurhof Urban Development Framework Interventions Implementation	22207	Yes	Roads Infrastructure	Roads	40 000	10 000	20 000	10 000
8777_03_Detailed Road Master Plan for Mining Belt West Development Corridor	22208	Yes	Roads Infrastructure	Roads	55 000		25 000	30 000
8777_06_Matholesville and Braamfischerville Urban Development Framework	22209	Yes	Strategic Management and Governance	Feasibility Studies	1 500	1 500		
8777_07_Matholesville and Braamfischerville Urban Development Framework Interventions Implementation	22210	Yes	Roads Infrastructure	Roads	10 000			10 000
8777_01_Crown City Urban Renewal Interventions Implementation	22225	Yes	Roads Infrastructure	Road Furniture	10 000			10 000
3877_19_Wemmer Pan precinct implementation	22235	Yes	Roads Infrastructure	Roads	1 000			1 000
3877_13_Paterson Park - stormwater & new social facilities, park and road upgradings	22239	Yes	Roads Infrastructure	Roads	160 000	70 000	40 000	50 000
Sub Total						247 826	370 248	403 960
Public Safety: Head Office								
Sub Total								
Public Safety: EMS								
Lehae Training Academy	6408	Yes	Water Supply Infrastructure	Pump Station	5 349	5 349		
Telematic System for Operations City Wide	6619	Yes	Computer Equipment		5 000	5 000		
Building of EMS Commercial Academy and Ethics BRIXTON	6398	Yes	Community Assets	Community Facilities	21 510	5 946	15 565	
Building of EMS Commercial Academy and Ethics BRIXTON	6398	Yes	Community Assets	Community Facilities	740	204	535	
Operational Fire Extinguishers New Operational Capex MARTINDALE B City Wide	3731	Yes	Public Protection and Safety		600	600		
Medical equipment New Operational Capex MARTINDALE B City Wide	3645	Yes	Machinery and Equipment		2 000	2 000		
Fire and Rescue Equipment New Plant and Equipment MARTINDALE C City Wide	3652	Yes	Machinery and Equipment		8 000	8 000		
USAR Equipment New Computer Upgrades MARTINDALE C City Wide	3654	Yes	Computer Equipment		300			300
Equipment cheche for Urban Search and Rescue RESCUE(jaws of life, breathers for Gautrain)and Air lifting equipment New Plant and Equipment MARTINDALE B City Wide	2221	Yes	Machinery and Equipment		7 500	7 500		
CCTV cameras for security network at all Fire Stations New Computer Hardware MARTINDALE B City Wide	2743	Yes	Other Assets	Operational Buildings	1 500	1 500		
Operational Capital: IT Needs New Computer Hardware MARTINDALE B City Wide	2820	Yes	Computer Equipment		1 500	1 500		

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Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Furniture and office equipment, work stations New Furniture MARTINDALE B City Wide	2822	Yes	Furniture and Office Equipment		10 000	10 000		
Bay Doors Renewal Building Alterations MARTINDALE B City Wide	3143	Yes	Other Assets	Operational Buildings	3 543	3 543		
Fire Station - Alexandra and 'Be Safe Centre' New Building ALEXANDRA EXT.25 E Regional	3148	Yes	Solid Waste Infrastructure	Waste Transfer Stations	2 000	2 000		
Ambulance equipment replacement Programme Renewal Plant and Equipment MARTINDALE B City Wide	3154	Yes	Machinery and Equipment		8 000	8 000		
Fire and Rescue Medical Equipment Tracking System New Plant and Equipment MARTINDALE B City Wide	3155	Yes	Computer Equipment		4 800	4 800		
Building of EMS training academy for the City of Johannesburg New Building LEHAE EXT.1 G City Wide	3160	Yes	Other Assets	Operational Buildings	1 000			1 000
Procurement of fleet vehicles	22176	Yes	Transport Assets		4 000	4 000		
Replacement and new installation of air conditioning systems in all Disaster Management facilities	22178	Yes	Other Assets	Operational Buildings	5 000			5 000
Ruimsig Fire Station(New)	22144	Yes	Community Assets	Community Facilities	5 000			5 000
Sub Total						69 942	16 100	11 300
Public Safety: JMPD								
PARTITION AND REFURBISHMENT OF SANDTON MVRA Renewal Building Alterations MARLBORO F Regional	3447	Yes	Other Assets	Operational Buildings	2 780			2 780
Upgrading of Weighbridges at JMPD Testing Centres Renewal Plant and Equipment MARLBORO E City Wide	3251	Yes	Machinery and Equipment		2 200	2 200		
Ramp for P.W.D ROSETTENVILLE	6644	Yes	Machinery and Equipment		3 000	3 000		
Archiving Room at Admin Block Rosettenville	6645	Yes	Other Assets	Operational Buildings	5 500	3 000	2 500	
Storm Water Ongoing ROSETTENVILLE	6647	Yes	Storm water Infrastructure	Storm water Conveyance	3 500			3 500
Horses Obstacle Equip Newsance ROSETTENVILLE	6648	Yes	Machinery and Equipment		6 000	2 000	4 000	
Airconditioners at various JMPD SITES	6653	Yes	Furniture and Office Equipment		11 000	5 000	6 000	
Additional Vehicle Pound Wemmer - VILLAGE MAIN	6654	Yes	Transport Assets		50 000	30 000	20 000	
Breakdown Vehicle (code 60*2)	6655	Yes	Transport Assets		5 000			5 000
Mast Lighting at various JMPD Sites	6657	Yes	Electrical Infrastructure	Capital Spares	2 500			2 500
Licensing Satellite Offices - ORANGE FARM	6660	Yes	Other Assets	Operational Buildings	11 000	5 000	6 000	
Business Desk at Kine Centre for Corporate Clients - City Wide	6663	Yes	Furniture and Office Equipment		30 000	20 000	10 000	
Horse Boxes	6669	Yes	Transport Assets		1 400	1 400		
Fleet Communication System VILLAGE MAIN	6671	Yes	Machinery and Equipment		2 000			2 000
Upgrading of Firearm Management System - VILLAGE MAIN	6674	Yes	Intangible Assets	Computer Software and Applications	2 000			2 000
Air conditioners at various JMPD Buildings CITY WIDE	6677	Yes	Furniture and Office Equipment		11 000	5 000	6 000	

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Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Improve area lighting at JHB; Midrand; Randburg; Roodepoort and Wemmer Complex. New Plant and Equipment MARTINDALE B City Wide	2535	Yes	Electrical Infrastructure	Capital Spares	11 000	5 400	5 600	
Lighting masts at pounds New Building Alterations WEMMER F Ward	2471	Yes	Electrical Infrastructure	Capital Spares	2 200	2 200		
Building for filing at Academy New Building Alterations OPHIRTON F Ward	2301	Yes	Other Assets	Operational Buildings	450			450
Building for stock supplies for dogs New Building Alterations OPHIRTON F Ward	2303	Yes	Other Assets	Operational Buildings	530			530
Horse Stables and Paddock for the additional JMPD Horses. New Building Alterations SPRINGFIELD EXT.4 F	2345	Yes	Other Assets	Operational Buildings	6 200	2 900	3 300	
Horse Boxes for JMPD Horses New Plant and Equipment SPRINGFIELD EXT.4 F	2347	Yes	Transport Assets		1 002	500	502	
Stormwater Management Renewal Drainage System ROSETTENVILLE EXT.2 F Ward	2587	Yes	Storm water Infrastructure	Storm water Conveyance	5 000			5 000
Air Conditioners for Academy New Office Equipment OPHIRTON F Ward	2589	Yes	Furniture and Office Equipment		530			530
Ablution Blocks for Academy New Building Alterations OPHIRTON F Ward	2593	Yes	Other Assets	Operational Buildings	1 900			1 900
Install Strong Rooms at Wemmer; Fennel Road; Von Wieligh New Building Alterations WEMMER F Ward	2594	Yes	Other Assets	Operational Buildings	5 600	2 700	2 900	
The implementation of phase 2 of the IOC	22143	Yes	Other Assets	Operational Buildings	140 000	80 000	60 000	
Sub Total						170 300	126 802	26 190
City Power								
Upgrading of 88 kV overhead lines Renewal Bulk Infrastructure REUVEN F City Wide	3083	Yes	Electrical Infrastructure	LV Networks	35 900	14 600	14 600	6 700
Telecommunications, Fibre optic installations and upgrades Renewal SCADA REUVEN F Regional	2906	Yes	Information and Communication Infrastructure	Capital Spares	45 000	3 000	21 900	20 100
Cleveland Substation, Reconfigure busbar, replace high risk transformer, add additional 45 MVA transformer andfeeder board. Renewal Bulk Infrastructure HERIOTDALE EXT.10 F Regional	2782	Yes	Electrical Infrastructure	HV Substations	50 000	50 000		
Transformer capital program to eliminate high risk transformers Renewal Bulk Infrastructure REUVEN F City Wide	2798	Yes	Electrical Infrastructure	MV Substations	49 650	4 000	25 550	20 100
Emergency work on the transmission network Renewal Bulk Infrastructure REUVEN F City Wide	2910	Yes	Electrical Infrastructure	HV Transmission Conductors	129 200	80 000	29 200	20 000
Revenue Generation Efficiency Project. Pre-paid system installation of semi automated pre-paid & automated pre paid (smart meters) Renewal Service Connections REUVEN F City Wide	2920	Yes	Electrical Infrastructure	LV Networks	170 213	77 713	65 700	26 800
Operating Capital New Operational Capex REUVEN F City Wide	2612	Yes	Furniture and Office Equipment		27 000	6 000	10 950	10 050
Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN F City Wide	2748	Yes	Electrical Infrastructure	HV Substations	16 000	2 000	7 300	6 700
Install public lights in informal areas New Public Lighting REUVEN F City Wide	2756	Yes	Electrical Infrastructure	LV Networks	34 000	20 000	7 300	6 700
Install new IED's in substations Renewal Protection REUVEN F City Wide	2757	Yes	Electrical Infrastructure	Capital Spares	34 900	3 000	21 900	10 000
Establish Control and Outage Management Centre New SCADA REUVEN F City Wide	2844	Yes	Intangible Assets	Computer Software and Applications	18 000			18 000
Normalisation Renewal Medium Voltage Network ALEXANDRA EXT.42 E Regional	2540	Yes	Electrical Infrastructure	MV Networks	5 000	5 000		
Mulbarton Sub - Install additional 45MVA transformer,refurbishment and bus bar reconfiguration. New Bulk Infrastructure LIEFDE EN VREDE EXT.1 F Ward	2541	Yes	Electrical Infrastructure	HV Substations	45 000			45 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Upgrade John Ware sub station Renewal Bulk Infrastructure FORDSBURG F Regional	2428	Yes	Electrical Infrastructure	HV Substations	90 100			90 100
Allandale Substation: Upgrade 2 X 10 MVA transformers to 40 MVA Renewal Bulk Infrastructure COMMERCIA EXT.11 A Regional	2438	Yes	Electrical Infrastructure	MV Substations	68 700		21 900	46 800
Provision of public lighting in informal settlements New Public Lighting REUVEN F City Wide	2445	Yes	Electrical Infrastructure	Capital Spares	14 500	500	7 300	6 700
Emergency Work Renewal Medium Voltage Network NORTH RIDING EXT.30 C Regional	2448	Yes	Electrical Infrastructure	MV Networks	66 500	5 000	36 500	25 000
Replace open LV conductors with ABC Renewal Low Voltage REUVEN F City Wide	2465	Yes	Electrical Infrastructure	LV Networks	55 723	6 500	29 200	20 023
Emergency work Renewal Medium Voltage Network REUVEN F City Wide	2466	Yes	Electrical Infrastructure	MV Networks	78 271	5 000	39 771	33 500
Build new 275kV Intake Station to replace Orlando 88kV switch yard. New Bulk Infrastructure RIVASDALE D City Wide	2288	Yes	Electrical Infrastructure	HV Substations	24 594	24 594		
Acquire servitudes and sub station sites New Transmission Line REUVEN F City Wide	2379	Yes			8 000	1 000	3 650	3 350
Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 C City Wide	2285	Yes	Electrical Infrastructure	MV Networks	43 500	1 500	21 900	20 100
Sebenza Substation. Build a new 88kV GIS (30circuits) yard. New Bulk Infrastructure SEBENZA EXT.6 E City Wide	2326	Yes	Electrical Infrastructure	HV Substations	209 500	106 000	33 500	70 000
Load Management: Reciever audit and replacement Renewal Load Management REUVEN F	2327	Yes	Electrical Infrastructure	Capital Spares	28 000		14 600	13 400
Upgrade MV Network. Northern Region. Replace bare OH lines in problematic areas with ABC Renewal Network Development NORTH RIDING EXT.30 C City Wide	2331	Yes	Electrical Infrastructure	LV Networks	48 500	6 500	21 900	20 100
Capital Program to replace aged and critical switchgear Renewal Bulk Infrastructure REUVEN F City Wide	2335	Yes	Electrical Infrastructure	HV Substations	6 700			6 700
Integrated security, fire detection & suppression systems for major substations. Including fibre optic links (+- 50 % of budget). New Security Equipment REUVEN F City Wide	2336	Yes	Other Assets	Operational Buildings	8 700	2 000		6 700
Refurbishment of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network REUVEN F Regional	2338	Yes	Electrical Infrastructure	MV Substations	10 636	1 000	6 286	3 350
Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network REUVEN F Regional	2339	Yes	Electrical Infrastructure	MV Networks	50 700	1 500	29 200	20 000
Lutz: Establish new 88/11 kV cabling New Bulk Infrastructure HONEYDEW MANOR EXT.11 C Ward	2341	Yes	Electrical Infrastructure	HV Substations	113 887		44 537	69 350
Prepare mini subs and load centres for 11 kV conversion Renewal Township Reticulation JEPPESTOWN SOUTH F Regional	2253	Yes	Electrical Infrastructure	MV Substations	41 306	6 000	11 327	23 979
Installation of new service connections New Service Connections HALFWAY HOUSE EXT.74 E Regional	2259	Yes	Electrical Infrastructure	MV Networks	28 800	12 000	8 760	8 040
New service connections New Service Connections FERNSDALE EXT.25 B Regional	2260	Yes	Electrical Infrastructure	MV Networks	28 800	12 000	8 760	8 040
New service connections New Service Connections ROODEPOORT EXT.2 C Regional	2261	Yes	Electrical Infrastructure	LV Networks	31 000	12 800	9 490	8 710
New Service Connections LENASIA EXT.1 G Regional	2262	Yes	Electrical Infrastructure	LV Networks	21 000		10 950	10 050
New Service Connections REUVEN F Regional	2263	Yes	Electrical Infrastructure	LV Networks	17 750	7 250	5 475	5 025
New Service Connections REUVEN F Regional	2263	Yes	Electrical Infrastructure	LV Networks	17 750	7 250	5 475	5 025
New Service Connections HURST HILL B Regional	2264	Yes	Electrical Infrastructure	LV Networks	13 270		6 570	6 700
Convert PPC cement and Haggie Rand from 20.5kV to 11kV Renewal Bulk Infrastructure HERIOTDALE F Ward	2269	Yes	Electrical Infrastructure	Capital Spares	5 000	5 000		
Refurbishment of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network NORTH RIDING EXT.30 C City Wide	2272	Yes	Electrical Infrastructure	MV Substations	43 000	1 000	21 900	20 100
Installation of new service connections New Service Connections ALEXANDRA EXT.63 E Regional	2202	Yes	Electrical Infrastructure	LV Networks	8 790	995	1 095	6 700

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
New service connections New Service Connections BEREA F Regional	2203	Yes	Electrical Infrastructure	LV Networks	31 270	11 000	10 220	10 050
RTU installations New SCADA REUVEN F City Wide	2228	Yes	Information and Communication Infrastructure	Core Layers	14 000		7 300	6 700
Upgrade Nancefield Substation Renewal Bulk Infrastructure NANCEFIELD EXT.1 G Regional	3890	Yes	Electrical Infrastructure	HV Substations	20 000	20 000		
Upgrade Eldorado Substation Renewal Bulk Infrastructure ELDORADO PARK G Regional	3891	Yes	Electrical Infrastructure	HV Substations	60 000	60 000		
Telecommunications, Multiplexer and network management system Renewal Plant and Equipment REUVEN F City Wide	3895	Yes	Electrical Infrastructure	LV Networks	6 350	3 000		3 350
SCADA Masterstation upgrade Renewal SCADA REUVEN F City Wide	3898	Yes	Intangible Assets	Computer Software and Applications	7 000	7 000		
Rooseveldt Park:Replace 2 X 45 MVA transformers and replace 11kV switchgear New Bulk Infrastructure LINDEN E Regional	3900	Yes	Electrical Infrastructure	MV Switching Stations	65 000			65 000
Procurement of IT hardware New Computer Hardware REUVEN F City Wide	3904	Yes	Computer Equipment		17 650		10 950	6 700
Eskom payments. New Bulk Infrastructure REUVEN F City Wide	3714	Yes	Other Assets	Operational Buildings	31 000	3 000	14 600	13 400
Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN F City Wide	3272	Yes	Electrical Infrastructure	Capital Spares	117 300	40 000	43 800	33 500
Install statistical meters on all distributors New Load Management REUVEN F City Wide	3282	Yes	Electrical Infrastructure	LV Networks	39 100	5 000	7 300	26 800
Convert Wilro Park substation to 88/11 kV Renewal Bulk Infrastructure WILROPARK EXT.1 C Regional	3440	Yes	Electrical Infrastructure	Capital Spares	20 000	20 000		
Electrification of various Informal Settlements (Plot 8 Lindhaven, Kliptown Ext11, Princess Plot 61, Freedom Charter Square, Ruimsig Portion 77, Westgate development Princess Plot) New electrification JOHANNESBURG F City wide	4280	Yes	Electrical Infrastructure	LV Networks	310 786	117 122	95 272	98 392
Hurst Hill Sub-station refurbishment Renewal Bulk Infrastructure HURST HILL B Regional	4071	Yes	Electrical Infrastructure	HV Substations	51 400			51 400
Upgrade MV Networks in CBD Renewal Medium Voltage Network JOHANNESBURG F Regional	4113	Yes	Electrical Infrastructure	MV Networks	31 000	3 000	14 600	13 400
All fencing and security lighting for various substations Renewal Building Alterations REUVEN F City Wide	4114	Yes	Electrical Infrastructure	MV Substations	21 650	4 000	10 950	6 700
Upgrade Orchards Substation New Bulk Infrastructure ORCHARDS F Regional	4125	Yes	Electrical Infrastructure	HV Substations	6 570			6 570
Sub Total						783 824	819 438	1 089 654
Johannesburg Water: Water								
Orange Farm/ Deep South: Planned Replacement Watermains	3516	Yes	Water Supply Infrastructure	Distribution	30 000		10 000	20 000
Midrand: Halfway house water upgrade	3462	Yes	Water Supply Infrastructure	Distribution	2 000			2 000
Sandton/ Alexandra: Woodmead Reservoir 22ML	3464	Yes	Water Supply Infrastructure	Reservoirs	30 000	10 000	10 000	10 000
Roodepoort/ diespsloot: Olievenhoutpoort Water Upgrade	3466	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Roodepoort/ Diepsloot: Robertville Water Upgrade	3467	Yes	Water Supply Infrastructure	Water Treatment Works	10 000		10 000	
Roodepoort/ Diepsloot: Main Reef 20ML And 2.7ML Tower	3469	Yes	Water Supply Infrastructure	Distribution	4 000		4 000	
Southdale/ Laaglaagte: Crown Gardens Tower 0.9ML	3472	Yes	Water Supply Infrastructure	Reservoirs	18 000	12 000	6 000	
Southdale/ Langlaagte: Aeroton Direct Tower1.4ML	3473	Yes	Water Supply Infrastructure	Reservoirs	20 000	15 000	5 000	
Sandton/ Alexandra: Sebenza Water upgrade New Water Mains SEBENZA EXT.6 B Regional	3555	Yes	Water Supply Infrastructure	Bulk Mains	2 000		2 000	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Sandton/Alexandra: Sandton water upgrade	3557	Yes	Water Supply Infrastructure	Distribution	75 000		25 000	50 000
Midrand: Planned replacement: Watermains Renewal	3540	Yes	Water Supply Infrastructure	Distribution	70 000	10 000	10 000	50 000
Midrand: Carlswald Water Infrastructure Upgrade	3882	Yes	Water Supply Infrastructure	Distribution	4 000		2 000	2 000
Johannesburg Central: Perth - Empire BRT and Rail Corridor Interventions	3871	Yes	Water Supply Infrastructure	Distribution	19 000	1 000	5 000	13 000
Johannesburg Central: Turffontein Redevelopment Corridor Renewal Watermains	3872	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Roodepoort/ Diepsloot: Lanseria Water Upgrade	3584	Yes	Water Supply Infrastructure	Distribution	10 000		10 000	
Roodepoort/Diepsloot: Robertville Tower 2.25ML	4040	Yes	Water Supply Infrastructure	Reservoirs	20 000	10 000	10 000	
Soweto: Doornkop West Reservoir 50MI	6504	Yes	Water Supply Infrastructure	Reservoirs	2 000		2 000	
Deep South/ Orange Farm: Doornkop West Reservoir: Upgrade Water Infrastructure	6512	Yes	Water Supply Infrastructure	Distribution	5 000		5 000	
Soweto: Meadowlands Reservoir 19.8ML	6513	Yes	Water Supply Infrastructure	Reservoirs	7 000	7 000		
Soweto: Meadowlands Tower 2 2.2ML	6514	Yes	Water Supply Infrastructure	Reservoirs	1 000	1 000		
Soweto: Meadowlands Tower 1 1.1MI	6515	Yes	Water Supply Infrastructure	Reservoirs	1 000	1 000		
Soweto: Dobsonville Reservoir 15MI	6516	Yes	Water Supply Infrastructure	Reservoirs	2 000			2 000
Midrand: Kyalami Water Upgrade	6536	Yes	Water Supply Infrastructure	Water Treatment Works	1 000			1 000
Soweto: Meadowlands Water Upgrade	6538	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Midrand: Pretoriusrand Tower 1.2ML	6495	Yes	Water Supply Infrastructure	Reservoirs	3 000		3 000	
Midrand: Halfway house Reservoir 20ML	6496	Yes	Water Supply Infrastructure	Reservoirs	28 000	8 000	20 000	
Sandton/ Alexandra: Kengington Booster 4.2MI	6498	Yes	Water Supply Infrastructure	Reservoirs	6 000		1 000	5 000
Sandton/ Alexandra: Olievenhoutpoort Reservoir 20MI	6499	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Soweto: Diepkloof Water Upgrade	6553	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Roodepoort/Diepsloot: Kensington Water Upgrade	6555	Yes	Water Supply Infrastructure	Distribution	6 550	550	6 000	
Roodepoort/Diepsloot: Zandspruit Water Upgarde	6556	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Roodepoort/Diepsloot: Randparkkrif Water upgrade	6560	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Soweto: Orlando Water Upgrade	6564	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Johannesburg Central: Auckland Park Water Upgrade	6621	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Johannesburg Central: Alberville Water Upgrade	6622	Yes	Water Supply Infrastructure	Water Treatment Works	1 000		1 000	
Johannesburg Central: Newclare Water upgrade	6623	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Johannesburg Central: Crown North Water Water Upgrade	6636	Yes	Water Supply Infrastructure	Distribution	1 100		1 100	
Johannesburg Central: Greenside Water Upgrade	6637	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Johannesburg Central: Waterval Water Upgrade	6639	Yes	Water Supply Infrastructure	Distribution	2 000		2 000	
Soweto: Protea Glen Water Upgrade	6640	Yes	Water Supply Infrastructure	Distribution	9 000	9 000		
Midrand: Pretoriusrand Reservoir 10ML	6618	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Deep South/ Orange Farm: Doornkop West/Protea Glen district:Upgrade water infrastructure	2571	Yes	Water Supply Infrastructure	Distribution	18 000	18 000		
Deep South/ Orange Farm: Diepsloot Reservoir 25ML	2453	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Johannesburg Central: Glenvista Water Upgrade	2464	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Johannesburg Central: Crown Gardens Water Upgrade	2476	Yes	Water Supply Infrastructure	Water Treatment Works	5 000		5 000	
Operational Capital: Provision for Emergency Work	2484	Yes	Water Supply Infrastructure	Capital Spares	31 040	11 040	10 000	10 000
Sandton/ Alexandra: Yeoville Water Upgrade	2320	Yes	Water Supply Infrastructure	Distribution	3 000			3 000
Unplanned bulk water & sewer connections to new townships New Basic Water and Sewer Services	2324	Yes	Water Supply Infrastructure	Distribution	2 000		1 000	1 000
Roodepoot/Diepsloot: Olivedale Water Upgrade	2370	Yes	Water Supply Infrastructure	Distribution	6 100	1 100	5 000	
Orange farm/ Deep South: Lenasia Water Upgrade	2375	Yes	Water Supply Infrastructure	Distribution	28 000	28 000		
Sandton/Alexandra: Linden Water Upgrade	2309	Yes	Water Supply Infrastructure	Distribution	7 800	4 800	3 000	
Sandton/Alexandra: Marlboro Water Upgrade	2313	Yes	Water Supply Infrastructure	Distribution	20 000	20 000		
Sandton/Alexandra: Linbro Park Water Upgrade	2314	Yes	Water Supply Infrastructure	Distribution	10 000		10 000	
Sandton/Alexandra: Planned replacement watermains	2245	Yes	Water Supply Infrastructure	Distribution	259 050	50 000	159 050	50 000
Roodepoot/Diepsloot: Planned Replacement Watermains	2246	Yes	Water Supply Infrastructure	Distribution	110 000	40 000	10 000	60 000
Johannesburg Central:planned Replacement Watermains	2248	Yes	Water Supply Infrastructure	Distribution	105 000	65 000	10 000	30 000
Midrand: President Park Reservoir 42ML	109	Yes	Water Supply Infrastructure	Reservoirs	3 000		3 000	
Water Demand Management: New Operate and Maintenance Assets	2197	Yes	Water Supply Infrastructure	Distribution	450 000	130 000	160 000	160 000
Basic Water Service New Basic Water and Sewer Services	2198	Yes	Water Supply Infrastructure	Distribution	65 000	30 000	5 000	30 000
Operational Capital: Corporate Requirements of Johannesburg Water	2231	Yes	Water Supply Infrastructure	Distribution	27 660	18 660	4 500	4 500
Operational Capital: Planning and engineering studies	2225	Yes	Water Supply Infrastructure	Water Treatment Works	39 600	8 000	10 000	21 600
Operational Capital: Operations and Maintenance	2226	Yes	Water Supply Infrastructure	Capital Spares	451 000	119 000	171 000	161 000
Sandton/ Alexandra: Parktown Water upgrade	3230	Yes	Water Supply Infrastructure	Distribution	1 000			1 000
Soweto: Power Park Water Upgrade	3228	Yes	Water Supply Infrastructure	Distribution	1 000		1 000	
Sandton/ Alexandra: Linbro Water Upgrade	22506	Yes	Water Supply Infrastructure	Distribution	24 000			24 000
Roodepoot/ Diepsloot: Diepsloot Reservoir 40 MI	22512	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Southdale/ Langlaagte: Lawley High Level Reservoir 10ML	22513	Yes	Water Supply Infrastructure	Reservoirs	7 000		2 000	5 000

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Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Sandton/Alexandra: Heartland South Tower 2.3ML	22081	Yes	Water Supply Infrastructure	Reservoirs	7 000		7 000	
Johannesburg Central: Brixton Reservoir 2.26ML	22083	Yes	Water Supply Infrastructure	Reservoirs	2 000			2 000
Johannesburg Central: Brixton Tower 2ML	22085	Yes	Water Supply Infrastructure	Distribution Points	2 000			2 000
Provision for consultants	21740	Yes	Water Supply Infrastructure	Distribution	3 150	1 500	1 650	
Helderkrui Water Upgrade	21760	Yes	Water Supply Infrastructure	Distribution	1 000	1 000		
Halfway House Water Upgrade	21770	Yes	Water Supply Infrastructure	Distribution	40 000	20 000	20 000	
Protea Glen Sewer Upgrade	21793	Yes	Sanitation Infrastructure	Outfall Sewers	10 000	10 000		
Yeoville Water Upgrade	21811	Yes	Water Supply Infrastructure	Water Treatment Works	19 500			19 500
Diepsloot Water Upgrade	21828	Yes	Water Supply Infrastructure	Water Treatment Works	46 000			46 000
Parktown Water Upgrade	21831	Yes	Water Supply Infrastructure	Water Treatment Works	22 000	11 000	11 000	
Cosmo City Water Upgrade	21854	Yes	Water Supply Infrastructure	Distribution	90 000	30 000	60 000	
Linden Water Upgrade	21856	Yes	Water Supply Infrastructure	Water Treatment Works	1 200	1 200		
Linbro Water Upgrade	21923	Yes	Water Supply Infrastructure	Distribution	48 000	24 000	24 000	
Midrand: Diepsloot Tower 1.6 ML .	21933	Yes	Water Supply Infrastructure	Distribution	2 000		2 000	
OV: Upgrade Roads	21934	Yes	Roads Infrastructure	Road Structures	2 000		2 000	
Planned replacement: Sewer mains (UR_113)	21960	Yes	Sanitation Infrastructure	Outfall Sewers	30 000	15 000	15 000	
Planned replacement: sewer	21961	Yes	Sanitation Infrastructure	Outfall Sewers	30 000	15 000	15 000	
NW: Dam 03	21988	Yes	Water Supply Infrastructure	Dams and Weirs	10 000		10 000	
OV: Infrastructure Renewal Plan	21993	Yes	Water Supply Infrastructure	Bulk Mains	30 000	15 000	15 000	
BK: Infrastructure Renewal Plan	21994	Yes	Water Supply Infrastructure	Water Treatment Works	15 000			15 000
Sandton / Alexandra: Linbro Park Tower 3.9ML	22226	Yes	Water Supply Infrastructure	Reservoirs	1 000			1 000
Johannesburg Central: Crosby Tower 1.4ML	22231	Yes	Water Supply Infrastructure	Reservoirs	2 000			2 000
Deep South / Orange Farm: Ennerdale Reservoir 40ML	22212	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Deep South / Orange Farm: Ennerdale Tower 0.5ML	22215	Yes	Water Supply Infrastructure	Reservoirs	4 000		4 000	
Deep South / Orange Farm: Lehae Reservoir 15ML	22216	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Deep South / Orange Farm:Diepsloot Tower 1.6ML	22217	Yes	Water Supply Infrastructure	Reservoirs	2 000		2 000	
Deep South / Orange Farm:Diepsloot Reservoir 40ML	22218	Yes	Water Supply Infrastructure	Reservoirs	5 000			5 000
Sandton / Alexandra: Illovo Tower 0.66ML	22222	Yes	Water Supply Infrastructure	Reservoirs	5 000		5 000	
Sub Total						771 850	954 300	808 600

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Johannesburg Water: Sewer								
Sandton/ Alexandra: Planned Replacement Sewer mains	3558	Yes	Sanitation Infrastructure	Reticulation	183 900	10 000	105 000	68 900
Midrand: Kaarlspruit Sewer upgrade	3547	Yes	Sanitation Infrastructure	Outfall Sewers	2 500			2 500
Roodepoort/ Diepsloot: Diepsloot sewer Pipelines and Bridge	3918	Yes	Sanitation Infrastructure	Reticulation	60 000	10 000	50 000	
LA: Module 1	3232	Yes	Solid Waste Infrastructure	Waste Processing Facilities	25 000	5 000	15 000	5 000
Olifantsvlei: Refurbish Unit 2	3236	Yes	Solid Waste Infrastructure	Waste Processing Facilities	32 000	2 000	10 000	20 000
Goudkoppies Works: Clarifies Automate # 12 & Automation	3246	Yes	Solid Waste Infrastructure	Waste Processing Facilities	10 000			10 000
Orange Farm/ Deep south: Planned Replacement Sewer mains	3520	Yes	Sanitation Infrastructure	Reticulation	25 000		10 000	15 000
Orange Farm/ Deep South: Orange farm Sewer Upgrade	3526	Yes	Sanitation Infrastructure	Reticulation	6 000		1 000	5 000
Roodepoort/ Diepsloot: Planned Replacement Sewer mains	3586	Yes	Sanitation Infrastructure	Reticulation	52 000	32 000	5 000	15 000
Sandton/Alexandra: Hurlingham Sewer Upgrade	3596	Yes	Sanitation Infrastructure	Reticulation	700	700		
Roodepoort/ Diepsloot: Lanseria Outfall Sewer Upgrade	3601	Yes	Sanitation Infrastructure	Reticulation	29 000	2 000	1 000	26 000
Johannesburg Central: Planned Replacement Sewer mains	3614	Yes	Sanitation Infrastructure	Reticulation	50 950	25 500	10 450	15 000
Soweto: Paarlshoop Sewer Upgrade	3619	Yes	Sanitation Infrastructure	Outfall Sewers	1 000			1 000
Soweto: Planned Replacement Sewer mains	3627	Yes	Sanitation Infrastructure	Reticulation	20 000		5 000	15 000
Soweto: Dube Sewer Upgrade	3628	Yes	Sanitation Infrastructure	Reticulation	3 756			3 756
Soweto: Protea Glen Sewer Upgrade	3631	Yes	Sanitation Infrastructure	Reticulation	5 000		5 000	
Soweto: Bramfisherville Sewer Upgrade	3638	Yes	Sanitation Infrastructure	Reticulation	4 000			4 000
Soweto: Diepkloof Sewer Upgrade	3640	Yes	Sanitation Infrastructure	Outfall Sewers	1 000			1 000
Olifantsvlei Works: Infrastructure Renewal Plan	3481	Yes	Solid Waste Infrastructure	Waste Processing Facilities	60 000	10 000	30 000	20 000
Bushkoppies Works: Infrastructure renewal plan	3482	Yes	Solid Waste Infrastructure	Waste Processing Facilities	40 500	5 000	30 000	5 500
Goudkoppies Works: Infrastructure Renewal Plan	3484	Yes	Solid Waste Infrastructure	Waste Processing Facilities	55 000	30 000	20 000	5 000
Northern Works: Infrastructure renewal	3490	Yes	Water Supply Infrastructure	Water Treatment Works	110 000	10 000	30 000	70 000
Driefontein Works: Drying bed extension	3491	Yes	Solid Waste Infrastructure	Waste Processing Facilities	2 000	2 000		
Driefontein Works: Infrastructure Renewal Plan	3497	Yes	Solid Waste Infrastructure	Waste Processing Facilities	5 000			5 000
Ennerdale Works: Infrastructure renewal plan	3502	Yes	Solid Waste Infrastructure	Waste Processing Facilities	2 000			2 000
WWTW: Security Upgrade (CCTV and Fence)	3503	Yes	Sanitation Infrastructure	Outfall Sewers	2 500			2 500
Sandton/ Alexandra: Louis Botha Corridor (JW: Sewer) Renewal Corridors of Freedom Intervention	4023	Yes	Sanitation Infrastructure	Reticulation	2 000	2 000		
Northern Works: Unit 4 liquor treatment	3961	Yes	Solid Waste Infrastructure	Waste Processing Facilities	15 000			15 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Northern Works: Desludge and line Dam 02	3963	Yes	Solid Waste Infrastructure	Waste Processing Facilities	35 000	5 000	10 000	20 000
WWTW Upgrade and refurbish	3966	Yes	Sanitation Infrastructure	Waste Water Treatment Works	11 000	1 000	5 000	5 000
Goudkoppies: Replace belt presses number 4	6542	Yes	Solid Waste Infrastructure	Waste Processing Facilities	6 000	6 000		
Goudkoppies: New PSTs number 2	6543	Yes	Solid Waste Infrastructure	Waste Processing Facilities	2 000			2 000
Northern Works: Digesters Number 4	6544	Yes	Solid Waste Infrastructure	Waste Processing Facilities	26 000	1 000	10 000	15 000
Northern Works: Unit 4: Replacement of Electromechanical	6545	Yes	Sanitation Infrastructure	Waste Water Treatment Works	45 000	5 000	20 000	20 000
Ennerdale Works: Dam cleaning and lining	6546	Yes	Solid Waste Infrastructure	Waste Processing Facilities	10 000	5 000		5 000
Ennerdale Works: Replace module mixers and motors	6547	Yes	Solid Waste Infrastructure	Waste Processing Facilities	1 000	1 000		
Soweto: Newclare Sewer Upgrade	6551	Yes	Sanitation Infrastructure	Outfall Sewers	1 000			1 000
Midrand: Planned replacement sewer mains	6517	Yes	Sanitation Infrastructure	Waste Water Treatment Works	15 000	5 000	5 000	5 000
Midrand: Ivory Park North Upgrade Sewer	6527	Yes	Sanitation Infrastructure	Reticulation	6 100	1 600	4 500	
Bushkoppie: New PSTs number 2	6501	Yes	Solid Waste Infrastructure	Waste Processing Facilities	29 500	2 000	15 000	12 500
Bushkoppies Works: Upgrade main Blowers and Pipework	6503	Yes	Solid Waste Infrastructure	Waste Processing Facilities	52 000	2 000	10 000	40 000
Northern Works: Belt Presses New #4	2308	Yes	Solid Waste Infrastructure	Waste Processing Facilities	25 000	5 000	10 000	10 000
Driefontein Works: IRP (DF: Conc Lining)	2534	Yes	Solid Waste Infrastructure	Waste Processing Facilities	25 500	25 500		
Goudkoppies Works: Digester Heating and Mixing	2518	Yes	Solid Waste Infrastructure	Waste Processing Facilities	20 000		20 000	
Northern works: Unit 5 mod 2	2519	Yes	Solid Waste Infrastructure	Waste Processing Facilities	20 000			20 000
WWTW: Automation Of WWTW Plant	2520	Yes	Information and Communication Infrastructure	Core Layers	2 000			2 000
Bushkoppies Works: IRP (BK Balancing Tank)	2450	Yes	Solid Waste Infrastructure	Waste Processing Facilities	33 500			33 500
Olifantsvlei Works: IRP/OV (Digester Heating and Mixing)	2446	Yes	Solid Waste Infrastructure	Waste Processing Facilities	15 000	15 000		
Olifantsvlei Works: Belt Presses # 1	2447	Yes	Solid Waste Infrastructure	Waste Processing Facilities	7 000	2 000		5 000
Johannesburg Central: Planned city-wide replacement: Sewer mains Renewal Bulk Waste Water JOHANNESBURG D	3229	Yes	Sanitation Infrastructure	Outfall Sewers	15 000			15 000
Orange Farm/Deep South:Lenasia South East Basin Upgrade Sewer	2655	Yes	Sanitation Infrastructure	Outfall Sewers	2 000			2 000
WWTW: Northern Farm - Dam Repair	22066	Yes	Solid Waste Infrastructure	Waste Processing Facilities	1 000			1 000
Soweto: Anthea Nancefield Sewer (Klipspruit River) Phase 1	22511	Yes	Sanitation Infrastructure	Outfall Sewers	70 000	50 000	20 000	
Sub Total						278 300	456 950	546 156
Pikitup								
21 Bins Underground and 240l new plant and equipment JOHANNESBURG F City Wide	22423	Yes	Solid Waste Infrastructure	Waste Drop-off Points	7 000	1 000	1 000	5 000
14 Landfill - Ennerdale New waste collection ENNERDALE EXT.6 G City Wide	22424	Yes	Solid Waste Infrastructure	Landfill Sites	6 309			6 309

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Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
14 Landfill - Ennerdale New waste collection ENNERDALE EXT.6 G City Wide	22424	Yes	Solid Waste Infrastructure	Landfill Sites	6 553			6 553
Landfill Maintenance	21680	Yes	Solid Waste Infrastructure	Landfill Sites	18 800	9 200	9 600	
Buyback and sorting facilities including drop-off centres	2740	Yes	Solid Waste Infrastructure	Waste Separation Facilities	19 929	6 671	7 139	6 119
Buyback and sorting facilities including drop-off centres	2740	Yes	Solid Waste Infrastructure	Waste Separation Facilities	91 940	30 779	32 933	28 228
2774_04_18 Landfill - Robinson deep New waste collection TURFFONTEIN D City Wide	2742	Yes	Solid Waste Infrastructure	Landfill Sites	79 862	1 000	1 000	77 862
2774_01_15 Landfill - Goudkoppies New Building Alterations ZONDI D City Wide	2773	Yes	Solid Waste Infrastructure	Landfill Sites	12 862			12 862
Landfill sites compliance, upgrades and new	2774	Yes			524 185	35 500	179 375	309 310
EIA for all Pikitup waste facilities	3195	Yes	Solid Waste Infrastructure	Capital Spares	1 717			1 717
Separation at source facilities and equipment	3196	Yes	Solid Waste Infrastructure	Waste Separation Facilities	2 035	262	216	1 557
Separation at source facilities and equipment	3196	Yes	Solid Waste Infrastructure	Waste Separation Facilities	2 328	300	247	1 782
Separation at source facilities and equipment	3196	Yes	Solid Waste Infrastructure	Waste Separation Facilities	18 933	2 436	2 008	14 489
Separation at source facilities and equipment	3196	Yes	Solid Waste Infrastructure	Waste Separation Facilities	23 851	3 069	2 529	18 252
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	3 675		3 675	
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	1 446		1 446	
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	825		825	
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	657		657	
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	1 102		1 102	
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	88		88	
5 Composting Organic Waste (DSDM)City Wide	2187	Yes	Solid Waste Infrastructure	Landfill Sites	207		207	
Waste bulk containers	2188	Yes	Solid Waste Infrastructure	Waste Drop-off Points	27 174	5 000	5 000	17 174
2774_03_17 Landfill - Marie Louise New waste collection RAND LEASES EXT.11 C City Wide	2192	Yes	Solid Waste Infrastructure	Landfill Sites	12 862			12 862
ICT Hardware and Software	2194	Yes	Computer Equipment		18 898		1 000	17 898
Land Acquisitions, new waste management facilities	4172	Yes	Solid Waste Infrastructure	Waste Processing Facilities	5 000			5 000
New plant and equipment	3832	Yes	Solid Waste Infrastructure	Landfill Sites	4 290	1 000	1 000	2 290
Sub Total						96 217	251 047	545 264
Johannesburg Roads Agency								
CATCH 212 - Bez Valley Catchment: Recon Sub 6; Rehab Main, Sub 1&4. Renewal Stormwater Catchments BEZUIDENHOUT VALLEY F Ward	2611	Yes	Roads Infrastructure	Roads	12 000	6 000	3 000	3 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
CONV - Conversion of Open Drains to Underground/Covered Drains in Ivory Park and surrounding areas. Renewal Stormwater Management Projects IVORY PARK EXT.7 A Ward	2706	Yes	Roads Infrastructure	Roads	25 000	5 000	10 000	10 000
MISCL - Emergency Stormwater Interventions. Renewal Stormwater Management Projects JOHANNESBURG F City Wide	2766	Yes	Roads Infrastructure	Road Structures	15 000	5 000	5 000	5 000
MOB - Installation of New Warranted Traffic Signals in All Wards City Wide. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide (Diphogo)	2767	Yes	Roads Infrastructure	Capital Spares	16 000	5 000	6 000	5 000
RNP022_Richards Drive Upgrading Renewal Roads: Construction and Upgrades HALFWAY HOUSE EXT.95 A Regional	2853	Yes	Roads Infrastructure	Roads	3 000	3 000		
RNP021_Outspan Road Upgrading Renewal Roads: Construction and Upgrades LITTLEFILLAN E Ward	2854	Yes	Roads Infrastructure	Roads	30	30		
RNP021_Outspan Road Upgrading Renewal Roads: Construction and Upgrades LITTLEFILLAN E Ward	2854	Yes	Roads Infrastructure	Roads	2 970	2 970		
RNP014_New Canada Road Widening Renewal Roads: Construction and Upgrades NOORDGESIG B Regional	2855	Yes	Roads Infrastructure	Roads	2 000			2 000
RNP024_Chris Hani Road Interchange New Roads: Construction and Upgrades DIEPKLOOF D Regional	2867	Yes	Roads Infrastructure	Roads	2 000			2 000
RNP003_Westlake Road Extension New Roads: Construction and Upgrades RAND LEASES EXT.1 C Regional	2868	Yes	Roads Infrastructure	Roads	10 000		5 000	5 000
RNP011_8th Street Widening Renewal Roads: Construction and Upgrades VREDEDORP B Regional	2870	Yes	Roads Infrastructure	Roads	3 300			3 300
CS - Capital Equipment. New Plant and Equipment JOHANNESBURG F City Wide	2873	Yes	Machinery and Equipment		15 000	5 000	5 000	5 000
RNP016_New Link Road from Golden Highway to Soweto New Roads: Construction and Upgrades POWER PARK D Regional	2877	Yes	Roads Infrastructure	Roads	1 000			1 000
MISCL - Pedestrian Bridge in Kaalfontein New Bridges (Pedestrian and Vehicles) KAALFONTEIN EXT.2 A Ward	2879	Yes	Roads Infrastructure	Roads	6 000	6 000		
RNP004_James Street Extension. New Roads: Construction and Upgrades ENNERDALE G Regional	2881	Yes	Roads Infrastructure	Roads	3 000	3 000		
RNP005_Spencer Road New Link New Roads: Construction and Upgrades FLEURHOF C Regional	2882	Yes	Roads Infrastructure	Roads	15 000	3 000	6 000	6 000
RNP001_Odendaal Road: Main Reef Road Link New Roads: Construction and Upgrades RAND LEASES EXT.2 C Regional	2886	Yes	Roads Infrastructure	Roads	1 972			1 972
RNP001_Odendaal Road: Main Reef Road Link New Roads: Construction and Upgrades RAND LEASES EXT.2 C Regional	2886	Yes	Roads Infrastructure	Roads	28			28
RNP017_Ballyclaire Drive Widening Renewal Roads: Construction and Upgrades RIVER CLUB EXT.2 E Regional	2887	Yes	Roads Infrastructure	Roads	18 000			18 000
RESUR - Resurfacing of Roads Renewal Roads: Rehabilitation JOHANNESBURG F City Wide (Diphogo)	3171	Yes	Roads Infrastructure	Roads	735 000	105 000	270 000	360 000
Road Rehabilitation and Reconstruction Programme City Wide	2412	Yes	Roads Infrastructure	Roads	413 500	137 500	172 000	104 000
MISCL - Pedestrian Bridge in Diepsloot (No. 4) New Bridges (Pedestrian and Vehicles) DIEPSLOOT WES EXT.2 A Ward	2941	Yes	Roads Infrastructure	Roads	6 000	6 000		
MISCL: Pedestrian Bridge in Slovo Park (also Ashanti). New Bridges (Pedestrian and Vehicles) CORONATIONVILLE B Ward	2946	Yes	Roads Infrastructure	Road Structures	5 000	5 000		
RNP013_Jan Smuts Dualling Renewal Roads: Construction and Upgrades PARKWOOD B Regional	2950	Yes	Roads Infrastructure	Roads	27 000	3 000	12 000	12 000
RNP070_Widening and Upgrade of Lower Germiston Road Renewal Roads: Construction and Upgrades ROSHERVILLE F Ward	2952	Yes	Roads Infrastructure	Roads	2 000			2 000
MISCL - Pedestrian Bridge in Klipspruit West. New Bridges (Pedestrian and Vehicles) KLIPSPRUIT WEST D Ward	2953	Yes	Roads Infrastructure	Roads	5 000	5 000		
CATCH 200 - Braamfontein Spruit Catchment: Upgrade Stormwater System; 5th Ave Melville Renewal Stormwater Catchments MELVILLE B Ward	2957	Yes	Roads Infrastructure	Roads	2 000		2 000	
MOB - SARTSM: Upgrade of Existing Signalised Intersections. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide	2961	Yes	Roads Infrastructure	Roads	15 000	3 000	6 000	6 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
RNP076_London Road Widening - Alexandra Renewal Roads: Construction and Upgrades WYNBERG E Ward	2962	Yes	Roads Infrastructure	Roads	2 000			2 000
MOB - Alternative Energy: Alternative Power Sources (LED). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide	2963	Yes	Roads Infrastructure	Roads	8 000	2 000	3 000	3 000
MOB - Geometric Improvements. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide	2970	Yes	Roads Infrastructure	Roads	25 000	5 000	10 000	10 000
MISCL - Tarring of Gravel Roads: Lawley. New Roads: Construction and Upgrades LAWLEY EXT.1 G Ward	2973	Yes	Roads Infrastructure	Roads	30 000			30 000
MOB - Remote Monitoring: Urban Traffic Control (UTC). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide	2978	Yes	Roads Infrastructure	Capital Spares	10 000	5 000	5 000	
RNP063_Dualling of Main Reef Road Renewal Roads: Construction and Upgrades WITPOORTJIE C Regional	2979	Yes	Roads Infrastructure	Roads	4 000			4 000
BSC - Bryanston: Upgrading of Bryanston Drive Renewal Developers Contribution BRYANSTON EXT.29 E Ward	2984	Yes	Roads Infrastructure	Roads	662			662
BSC - Bryanston: Upgrading of Bryanston Drive Renewal Developers Contribution BRYANSTON EXT.29 E Ward	2984	Yes	Roads Infrastructure	Roads	338			338
MOB - Alternative Energy: Alternative Power Sources (UPS). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide (Diphego)	2992	Yes	Roads Infrastructure	Capital Spares	49 500	15 000	16 500	18 000
MOB - Guardrails. Renewal Roads: Construction and Upgrades JOHANNESBURG F Regional	2998	Yes	Roads Infrastructure	Roads	15 000	5 000	5 000	5 000
MOB - Upgrading Controllers and Phasing. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG F Regional	3001	Yes	Roads Infrastructure	Capital Spares	24 000	3 000	10 500	10 500
MOB - Traffic Management Centre. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide (Diphetojo)	3021	Yes	Roads Infrastructure	Capital Spares	28 500	9 500	9 500	9 500
CATCH 240 - Klipspruit Catchment: Stormwater Attenuation: Len Rutter Park; Florida Renewal Stormwater Management Projects FLORIDA PARK C Ward	3022	Yes	Roads Infrastructure	Roads	388		388	
CATCH 240 - Jukskei Catchment - Vorna Valley Stream New Stormwater Catchments VORNA VALLEY EXT.13 A Ward	3024	Yes	Roads Infrastructure	Roads	18 000	6 000	6 000	6 000
CATCH 240 - Upgrading of Stormwater: Bond Street & Main Avenue; Ferndale Renewal Stormwater Catchments FERNDAL B Ward	3025	Yes	Roads Infrastructure	Roads	5 000			5 000
MOB - CCTV Cameras. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide (Diphetojo)	3029	Yes	Roads Infrastructure	Capital Spares	15 000	5 000	5 000	5 000
MISCL - Dam Safety Rehabilitation Renewal Stormwater Management Projects JOHANNESBURG F City Wide	3033	Yes	Roads Infrastructure	Roads	15 000	3 000	6 000	6 000
RNP037_ Upgrading of Grayston Drive Renewal Roads: Construction and Upgrades MORNINGSIDE EXT.35 E Regional	3035	Yes	Roads Infrastructure	Roads	2 000			2 000
MOB - Traffic Signal Adaptive Control (TSAC). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide	3038	Yes	Roads Infrastructure	Roads	17 000	5 000	6 000	6 000
CATCH 10 - Emergency Stormwater Improvement (Multi year): Protea Glen Ext 1-4 (Phase 1-5). New Stormwater Catchments PROTEA GLEN D Ward	2577	Yes	Roads Infrastructure	Roads	15 000			15 000
CATCH 205 - Robinson Canal Catchment Structural Improvement: Robinson Canal Sub 4 Renewal Stormwater Catchments ROBIN ACRES F Ward	2580	Yes	Roads Infrastructure	Roads	20 000	10 000	10 000	
Operational Capital: CS - Operational Capex. Renewal Operational Capex JOHANNESBURG F City Wide	2581	Yes	Roads Infrastructure	Road Structures	53 490	15 341	9 648	28 500
MISCL - Tarring of Gravel Roads: Bram Fischerville. New Roads: Construction and Upgrades BRAM FISCHERVILLE D Ward	2496	Yes	Roads Infrastructure	Roads	124 000	24 000	50 000	50 000
MISCL - Integrated Roads and Stormwater Masterplanning. New Stormwater Management Projects JOHANNESBURG F City Wide	2422	Yes	Storm water Infrastructure	Storm water Conveyance	27 000	9 000	9 000	9 000
BRID 11 - Bridge Rehabilitation. Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG F City Wide (Diphetojo)	2427	Yes	Roads Infrastructure	Roads	650 000	150 000	500 000	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
MOB - Intelligent Transport Systems (ITS) Projects. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide (Dipheto)	2472	Yes	Roads Infrastructure	Roads	15 000	5 000	5 000	5 000
MISCL - Emergency, Critical and Urgent Depot Stormwater Improvements. New Stormwater Management Projects JOHANNESBURG F City Wide	2389	Yes	Roads Infrastructure	Roads	150 000	50 000	50 000	50 000
CATCH 215 - Kliptown Stormwater Upgrade (Phase 10): Low Level Bridge. Renewal Stormwater Management Projects KLIPSPRUIT WEST EXT.1 D Ward	2392	Yes	Roads Infrastructure	Roads	20 000	20 000		
MISCL - Tarring of Gravel Roads: Orange Farm and Surrounding Areas. New Roads: Construction and Upgrades ORANGE FARM G Ward	2393	Yes	Roads Infrastructure	Roads	120 000	50 000	35 000	35 000
CATCH 210 - Klein Jukskei Catchment: (CBP) Stormwater Control: Willows Development - Windsor New Stormwater Catchments JUKSKEI PARK B Ward	2398	Yes	Roads Infrastructure	Roads	7 000	5 000	1 000	1 000
MISCL - Tarring of Gravel Roads: Ivory Park and Surrounding Areas. New Gravel Road IVORY PARK EXT.9 A Ward	2399	Yes	Roads Infrastructure	Roads	100 000	30 000	35 000	35 000
MISCL - Environmental Compliance. New Operational Capex JOHANNESBURG F City Wide	2404	Yes	Roads Infrastructure	Roads	1 800	900	900	
CATCH 200 - Braamfontein Spruit Catchment: Erosion Protection - Sub 07, Morningside Manor to George Lea Park. New Stormwater Catchments MORNINGSIDE EXT.77 E Ward	2405	Yes	Roads Infrastructure	Roads	6 000			6 000
BSC - Beverly: Robert Bruce Road Renewal Developers Contribution BEVERLEY EXT.60 B Ward	2406	Yes	Roads Infrastructure	Roads	1 000			1 000
CATCH 240 - Stormwater Network Upgrade: Mayfair. Renewal Stormwater Management Projects MAYFAIR B Ward	2407	Yes	Roads Infrastructure	Roads	4 000			4 000
MISCL - Tarring of Gravel Roads: Diepsloot. New Roads: Construction and Upgrades DIEPSLOOT WEST EXT.3 A Ward	2410	Yes	Roads Infrastructure	Roads	126 000	26 000	50 000	50 000
CATCH 240 - Jukskei Catchment: Upgrade Bridge Street Bridge, Buccleuch Renewal Stormwater Catchments BUCCLEUCH E Ward	2414	Yes	Roads Infrastructure	Roads	20 000			20 000
CATCH 210 - Klein Jukskei Catchment: Bond Stream Relief System, Ferndale. New Stormwater Catchments FERNDAL B Ward	2415	Yes	Roads Infrastructure	Roads	60 000	5 000	50 000	5 000
MISCL - Investigate and Design Future Schemes. New Operational Capex JOHANNESBURG F City Wide	2416	Yes	Roads Infrastructure	Roads	12 000	6 000	6 000	
MISCL - Tarring of Gravel Roads: Doornkop/Thulani. New Roads: Construction and Upgrades DOORNKOP D Ward	2417	Yes	Roads Infrastructure	Roads	130 799	26 000	52 400	52 400
CORR - MOB: Conclude TIA (Traffic Impact Assessment) in all 3 Corridors. New Roads: Construction and Upgrades JOHANNESBURG F City Wide	4185	Yes	Roads Infrastructure	Roads	5 000			5 000
CORR - NMT: Develop NMT (Non Motorised Transport) Plan and Feasibility Studies in all 3 Corridors. New Roads: Construction and Upgrades JOHANNESBURG F City Wide	4186	Yes	Roads Infrastructure	Roads	5 000			5 000
CORR - NMT: Facilitate Pedestrian Crossing and Movement Within and to Paterson Park Precinct. Renewal Roads: Construction and Upgrades VICTORIA EXT.3 E Ward	4187	Yes	Roads Infrastructure	Roads	5 000			5 000
CORR - NMT: Link Along 7th Avenue Melville. New Roads: Construction and Upgrades MELVILLE B Ward	4195	Yes	Roads Infrastructure	Roads	1 000	1 000		
BRID - Bridge Upgrade: Ivory Park Renewal Bridges (Pedestrian and Vehicles) IVORY PARK EXT.10 A Ward	4203	Yes	Roads Infrastructure	Roads	4 000		2 000	2 000
BRID - Bridge Upgrade: River Park. Renewal Bridges (Pedestrian and Vehicles) FAR EAST BANK EXT.9 E Ward	4204	Yes	Roads Infrastructure	Roads	2 000			2 000
CATCH - Implementation of CBP Stormwater Masterplanning: Soweto. New Stormwater Management Projects ORLANDO WEST D Regional	4205	Yes	Storm water Infrastructure	Attenuation	101 200	30 000	35 600	35 600
MISCL - Tarring of Gravel Roads: Kaalfontein. New Roads: Construction and Upgrades KAALFONTEIN EXT.2 A Ward	4206	Yes	Roads Infrastructure	Roads	69 000	30 000	35 000	4 000
MISCL - Tarring of Gravel Roads: Mayibuye. New Roads: Construction and Upgrades COMMERCIA A Ward	4209	Yes	Roads Infrastructure	Roads	100 000	30 000	35 000	35 000
Operational Capital: CS - Upgrade of Head Office Facilities. Renewal Building Alterations JOHANNESBURG F City Wide	3982	Yes	Other Assets	Operational Buildings	15 000	5 000	5 000	5 000
RAMS - Stormwater Asset Monitoring System. Existing Stormwater network Condition Assessment and design for existing stormwater infrastructure rehabilitation projects JOHANNESBURG F City Wide	3983	Yes	Intangible Assets	Computer Software and Applications	20 000	10 000	5 000	5 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
REHAB - Rehabilitation of Open Channels City Wide. Renewal Stormwater Management Projects JOHANNESBURG F City Wide	3984	Yes	Storm water Infrastructure	Storm water Conveyance	25 000	10 000	15 000	
MISCL - Tarring of Gravel Roads: Drieziek. New Roads: Construction and Upgrades DRIEZIEK G Ward	3986	Yes	Roads Infrastructure	Roads	96 273	26 273	35 000	35 000
MISCL - Tarring of Gravel Roads: Poortjie. New Roads: Construction and Upgrades POORTJIE G Ward	4135	Yes	Roads Infrastructure	Roads	35 000			35 000
MISCL - Tarring of Gravel Roads: Slovoville New Roads: Construction and Upgrades SLOVOVILLE D Ward	4136	Yes	Roads Infrastructure	Roads	100 000	30 000	35 000	35 000
MOB - Recabling of Old Redundant Cables at Signalized Traffic Intersections. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG F City Wide (Diphetojo)	3305	Yes	Roads Infrastructure	Roads	85 000	50 000	35 000	
BRID 10 - Bridge Expansion Joints. Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG F City Wide	3266	Yes	Roads Infrastructure	Roads	45 000	15 000	15 000	15 000
BRID 11 - Bridges: Visual Condition Assessment and Detailed Bridge Design for Bridge Rehabilitation Projects (Bridge Management System). New Bridges (Pedestrian and Vehicles) JOHANNESBURG F City Wide (Diphetojo)	3268	Yes	Roads Infrastructure	Roads	20 000	10 000	5 000	5 000
BRID 20 - Bridges: Replacement of bridges (Pedestrian and Vehicles) JOHANNESBURG F City Wide (Diphetojo)	3269	Yes	Roads Infrastructure	Road Structures	770 000	120 000	190 000	460 000
Operational Capital: CS - Depot Upgrading and Standarization. Renewal Operational Capex JOHANNESBURG F City Wide	3319	Yes	Roads Infrastructure	Roads	15 000	5 000	5 000	5 000
RNP089 - New Road along Marlboro Drive. New Roads: Construction and Upgrades MARLBORO E Ward	3651	Yes	Roads Infrastructure	Roads	2 000			2 000
RESUR - Resurfacing of M1 Motorway. Renewal Roads: Rehabilitation MELROSE E City Wide	3816	Yes	Roads Infrastructure	Roads	20 000			20 000
RESUR - Resurfacing of M2 Motorway. Renewal Roads: Rehabilitation JOHANNESBURG F City Wide	3817	Yes	Roads Infrastructure	Roads	50 000	10 000	20 000	20 000
RESUR - Resurfacing of Soweto Highway. Renewal Roads: Rehabilitation ORLANDO D City Wide	3818	Yes	Roads Infrastructure	Roads	25 000	5 000	10 000	10 000
MISCL - Tarring of Gravel Roads: Tshepisong. New Roads: Construction and Upgrades TSHEPISONG C Ward	3819	Yes	Roads Infrastructure	Roads	100 000	30 000	35 000	35 000
MOB - City Deep Freight Hub. Renewal Roads: Construction and Upgrades CITY DEEP F City Wide	3820	Yes	Roads Infrastructure	Roads	30 000	10 000	10 000	10 000
IT - IT Security. New Computer Software JOHANNESBURG F City Wide	3800	Yes	Computer Equipment		3 000	1 000	1 000	1 000
RAMS - GIS Improvement : Continious Data and Record of Construction Drawings Capturing and Mapping of Assets like Roads, Stormwater, Bridge, Traffic Signals Assets on JRA GIS JOHANNESBURG F City Wide	3801	Yes	Intangible Assets	Computer Software and Applications	45 000	15 000	15 000	15 000
CONV - Conversion of Open Drains to Underground/Covered Drains in Orange Farm and Surrounding Areas. Renewal Stormwater Management Projects ORANGE FARM G Ward	3788	Yes	Storm water Infrastructure	Drainage Collection	80 000	20 000	60 000	
CONV - Conversion of Open Drains to Underground/Covered Drains in Bram Fischerville. Renewal Stormwater Management Projects BRAM FISCHERVILLE C Ward	3789	Yes	Storm water Infrastructure	Storm water Conveyance	30 000	10 000	10 000	10 000
Tarring of Zandspruit Access Road	8689	Yes	Roads Infrastructure	Roads	5 000			5 000
Sub Total						1 277 514	2 062 436	1 862 800
Metrobus								
Engine and Gear box refurbishment	2553	Yes	Transport Assets		19 900	5 000	7 400	7 500
Purchasing of New Buses	2283	Yes	Transport Assets		150 000	75 000	75 000	
Furniture and Office Equipment	2201	Yes	Furniture and Office Equipment		1 840	750	640	450
Plant and Machinery	2286	Yes	Roads Infrastructure	Capital Spares	4 700	2 000	1 200	1 500

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
IT Equipment, New Computers and Hardware Computer Hardware	2662	Yes	Computer Equipment		10 250	3 500	4 250	2 500
Building - Building Alterations/Upgrade	2663	Yes	Other Assets	Operational Buildings	14 000	4 000	5 000	5 000
Bus Refurbishment	22111	Yes	Transport Assets		4 000	4 000		
Sub Total						94 250	93 490	16 950
Johannesburg City Parks and Zoo								
Louis Botha (City Parks) Renewal Corridors of Freedom Intervention ORANGE GROVE E Regional	4002	Yes	Community Assets	Sport and Recreation Facilities	5 500		2 000	3 500
Upgrading of Pieter Roos Park Renewal Park PARKTOWN F City Wide	4065	Yes	Community Assets	Sport and Recreation Facilities	2 000		2 000	
Mayibuye Park	6417	Yes	Community Assets	Sport and Recreation Facilities	3 000			3 000
Upgrade of existing parks to Occupational health and safety standards New Park JOHANNESBURG F City Wide	3253	Yes	Community Assets	Community Facilities	10 000	5 000	3 000	2 000
New Parks Development in Stretford (Orange Farm) New Park STRETFORD EXT.5 G Ward	3549	Yes	Community Assets	Sport and Recreation Facilities	500		500	
Innecity Parks Intervention Development and Upgrading JOHANNESBURG F Regional	3942	Yes	Community Assets	Community Facilities	15 000	6 000	5 000	4 000
Upgrading and Development of Riverlea Parks Renewal Park RIVERLEA EXT.2 B Ward	2244	Yes	Community Assets	Sport and Recreation Facilities	2 000		2 000	
Lenasia Wetland Rehabilitation New Park LENASIA SOUTH EXT.20 G	2344	Yes	Community Assets	Community Facilities	1 000	1 000		
Mapetla Park - new ablution facilities New Park MAPETLA D Ward	2441	Yes	Community Assets	Community Facilities	1 000		1 000	
Olifantsvlei Cemetery Renewal Cemetery NATURENA EXT.15 D Ward	2575	Yes	Community Assets	Community Facilities	11 000			11 000
City Parks House - New Furniture New Furniture SPRINGFIELD EXT.4 F City Wide	2582	Yes	Furniture and Office Equipment		3 000			3 000
City Parks House - IT Equipment New Computer Hardware New Computer Hardware JOHANNESBURG F Ward	2722	Yes	Computer Equipment		3 250			3 250
Plant and equipment New Plant and Equipment JOHANNESBURG F Ward	2724	Yes	Machinery and Equipment		18 000	6 000	6 000	6 000
Road islands and Town Entrances developments & Beautification New Park JOHANNESBURG F City Wide	2897	Yes	Roads Infrastructure	Road Furniture	2 000			2 000
Diepsloot river -wetland rehabilitation studies/Eco Park development New Park DIEPSLOOT WES A Ward	3102	Yes	Community Assets	Community Facilities	1 000			1 000
JHB Botanical Gardens Infrastructure upgrade in Emmarentia Renewal Park EMMARENTIA B City Wide	3134	Yes	Community Assets	Community Facilities	12 000	3 000	7 000	2 000
Bird Sanctuary - City wide Renewal Park JOHANNESBURG F Regional	3135	Yes	Zoo's, Marine and Non-biological Animals		1 000		500	500
Park development in Protea Glen New Park PROTEA GLEN D Ward	3178	Yes	Community Assets	Sport and Recreation Facilities	2 000			2 000
Park development in Emndeni New Park EMDENI D Ward	3181	Yes	Community Assets	Sport and Recreation Facilities	2 000			2 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Kliprivier Nature Reserve Upgrade Renewal Educational Centre finalisation Renewal Park KLIPRIVIERSBERG F Regional	3219	Yes	Community Assets	Community Facilities	2 000			2 000
Pimville Koppies Conservation Ecom Tourism Upgrade Renewal Park PIMVILLE ZONE 1 EXT D Regional	3190	Yes	Community Assets	Sport and Recreation Facilities	3 000		1 000	2 000
Rabie Ridge Park	22619	Yes	Community Assets	Sport and Recreation Facilities	5 000	3 000		2 000
Zoo - Parking Area Development(Zoo & Zoo lake Precinct) New Bulk engineering services SAXONWOLD E Regional	2606	Yes	Zoo's, Marine and Non-biological Animals		2 000	2 000		
Zoo - Animal Purchases New Operational Capex SAXONWOLD E City Wide	3859	Yes	Zoo's, Marine and Non-biological Animals		11 000	2 000	7 000	2 000
Zoo - Zoo Infrastructure Renewal Building Alterations SAXONWOLD F Ward	3884	Yes	Zoo's, Marine and Non-biological Animals		16 000	5 000	5 000	6 000
Zoo - Animal hospital upgrade Renewal Bulk engineering services SAXONWOLD E City Wide	3325	Yes	Biological or Cultivated Assets		1 000	1 000		
Sub Total						34 000	42 000	59 250
Johannesburg Development Agency								
Regeneration of Lenasia CBD and Anchorville Industrial Hub – Region G	22515	Yes	Other Assets	Operational Buildings	319	18	120	180
Regeneration of Lenasia CBD and Anchorville Industrial Hub – Region G	22515	Yes	Other Assets	Operational Buildings	26 181	1 482	9 880	14 820
Melville Activity Street_Neighbourhood Development_ CoF_Upgrade	22116	Yes	Roads Infrastructure	Road Furniture	16 500		1 500	15 000
Orange Farm and Weilers Farm (Kanana Park) Development Renewal Precinct Redevelopment REGION G	22118	Yes	Roads Infrastructure	Roads	25 000		15 000	10 000
Roodeport CBD regeneration Renewal Precinct Redevelopment REGION C	22119	Yes	Roads Infrastructure	Road Structures	40 000		20 000	20 000
Zandspruit Civic Node Development Renewal Precinct Redevelopment Zandspruit REGION C	22121	Yes	Roads Infrastructure	Road Structures	35 000		20 000	15 000
Marlboro South Light Industrial Business Hub_Skills Development Centre	22122	Yes	Community Assets	Community Facilities	36 500	1 500	15 000	20 000
Public Art and Placemaking Implementation Programme_Priority and Marginalised Areas	22153	Yes	Heritage Assets	Works of Art	3 000		1 500	1 500
Development of open Space New Precinct Redevelopment ALEXANDRA EXT.53 E	2696	Yes	Community Assets	Community Facilities	12 000		2 000	10 000
Banakekelen Hospice New Clinic ALEXANDRA EXT.38 E Ward	2704	Yes	Community Assets	Community Facilities	22 000	1 000	20 000	1 000
Linear Markets New Building Alterations ALEXANDRA EXT.45 E Regional	2846	Yes	Community Assets	Community Facilities	27 000	7 000	10 000	10 000
Pedestrian Bridge Vincent Tshabalala Road New Bulk Infrastructure FAR EAST BANK EXT.9 E	2851	Yes	Roads Infrastructure	Road Structures	15 000	15 000		
Refuse Bins New Bulk Infrastructure FAR EAST BANK EXT.9 E	2852	Yes	Solid Waste Infrastructure	Capital Spares	900	300	300	300
Old Ikage housing development New Building Alterations ALEXANDRA EXT.57 E Ward	3082	Yes	Other Assets	Housing	6 000		1 000	5 000
Randburg CBD regeneration Renewal Precinct Redevelopment FERNDAL E Regional	2224	Yes	Roads Infrastructure	Roads	20 000	5 000	5 000	10 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Jukskei River Environmental Upgrading and Rehabilitation Renewal Bulk Infrastructure ALEXANDRA EXT.1 E	2294	Yes	Community Assets	Community Facilities	30 000	30 000		
Orlando East Station Precinct New Precinct Redevelopment ORLANDO EAST D Ward	2503	Yes	Community Assets	Sport and Recreation Facilities	16 000		1 000	15 000
Diepsloot Development Renewal Precinct Redevelopment DIEPSLOOT WES A Regional	3988	Yes	Roads Infrastructure	Roads	50 000	20 000	15 000	15 000
Westbury Development Renewal Precinct Redevelopment WESTBURY B City Wide	3989	Yes	Roads Infrastructure	Roads	21 500	20 000		1 500
Balfour Park Transit Precinct Development (Louis Botha Corridor) Renewal Precinct Redevelopment SAVOY ESTATE E City Wide	3991	Yes	Roads Infrastructure	Road Structures	20 000	10 000	5 000	5 000
Rotunda Park Precinct Turffontein Corridor (JDA) New Precinct Redevelopment TURFFONTEIN F Regional	4032	Yes	Roads Infrastructure	Road Structures	1 000	1 000		
Operational Capex New Operational Capex NEWTOWN F City Wide	4126	Yes	Computer Equipment		3 000	1 000	1 000	1 000
Pennyville Precinct Renewal Precinct Redevelopment PENNYVILLE EXT.1 B City Wide	4090	Yes	Community Assets	Community Facilities	16 500		1 500	15 000
Soweto Corridor of Freedom Public Places Challenge_Upgrading of Public Environment through co-investment	6372	Yes	Community Assets	Community Facilities	3 000		1 500	1 500
Revitalisation of Pageview and Vrededorp	6380	Yes	Community Assets	Community Facilities	11 500		1 500	10 000
Alexandra UDF_Implementaton_of the Alex Land Agreement	6383	Yes			51 500	1 500	30 000	20 000
Ivory Park UDF_ Development_Catalytic Node infrastructure projects	6384	Yes	Community Assets	Community Facilities	35 000	10 000	15 000	10 000
Alexandra Sports and Youth Development _SAFA Safe Hub Facility	6386	Yes	Community Assets	Sport and Recreation Facilities	7 000	7 000		
Jabulani Station Renewal Nodal Transportation Facilities	3118	Yes	Roads Infrastructure	Roads	37 000	17 000	15 000	5 000
Sub Total						148 800	207 800	231 800
Johannesburg Property Company								
Midrand Station Development public environment upgarde	22149	Yes	Community Assets	Community Facilities	5 000	5 000		
Newtown Public Park Upgrade and service connections	22094	Yes	Community Assets	Community Facilities	10 000	10 000		
Neighbourhood Development for Bertrams Priority Block New Building Alterations BERTRAMS F Regional	3943	Yes	Investment Properties	Revenue Generating	20 000	20 000		
Site Development Projects New Land Preparation JOHANNESBURG F City Wide	3944	Yes			5 000	5 000		
Fleet Africa Upgrade New Building Alterations JOHANNESBURG F Ward	3375	Yes	Other Assets	Operational Buildings	1 680		840	840
Doornfontein Upgrade Renewal Informal trading Stalls DOORNFONTEIN A Ward	3378	Yes	Community Assets	Community Facilities	1 880		940	940
Orange Farm Erf 6446 Renewal Operational Capex ORANGE FARM EXT.1 G Regional	3252	Yes	Other Assets	Housing	1 000		500	500
Rissik Street Post Office Restoration Project New Heritage JOHANNESBURG F Regional	4140	Yes	Heritage Assets	Historic Buildings	60 000	40 000	20 000	
Erf 43-46 Victoria Ext 3(Paterson Park Node) VICTORIA EXT.3 E Regional	4142	Yes	Investment Properties	Revenue Generating	20 000		10 000	10 000
Watt Street Inter-change New Housing Development WYNBERG E Regional	4180	Yes	Investment Properties	Revenue Generating	4 000	2 000	2 000	
Rosebank Linear Park ReDevelopment New Precinct Redevelopment ROSEBANK B Regional	4181	Yes	Community Assets	Community Facilities	10 000		10 000	
Office Space Optimisation Program New Precinct Redevelopment JOHANNESBURG F City Wide	4184	Yes	Other Assets	Operational Buildings	79 227	32 763	46 463	

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Newtown Land Preparation and Packaging	6348	Yes			5 000	5 000		
Metromall Taxi Rank Shop Revitalisation and Waste Management Area Redesign	6358	Yes	Community Assets	Community Facilities	25 000	25 000		
Rietvlei Zoo Farm Project Renewal Building Alterations LIEFDE EN VREDE EXT.1 F	2325	Yes	Other Assets	Operational Buildings	600	300	300	
Sandown Extension 49 Erf 575RE Renewal Building Alterations SANDOWN EXT.49 E	2507	Yes	Investment Properties	Revenue Generating	65 000	35 000	30 000	
Southern Farms Renewal Building Alterations LEHAE G City Wide	2508	Yes	Other Assets	Housing	600	300	300	
Jabulani CBD Precinct development New Operational Capex JABULANI D Ward	2523	Yes	Roads Infrastructure	Roads	20 000	20 000		
FMMU - Public Conveniences New Public toilets JOHANNESBURG F Ward	2290	Yes	Community Assets	Community Facilities	10 000		5 000	5 000
Revamping of the Informal Trading Stalls within the Inner City Renewal Operational Capex JOHANNESBURG F Ward	2284	Yes	Community Assets	Community Facilities	20 000	10 000	10 000	
Computer Equipment New Computer Upgrades BRAAMFONTEIN WERF EXT.1 F City Wide	2669	Yes	Computer Equipment		4 000	2 000	2 000	
Upgrading of the Hillbrow Public Transport Facility and taxi rank upgrade JOHANNESBURG F Ward	2632	Yes	Community Assets	Community Facilities	2 160	1 080	1 080	
Upgrading and construction of Informal Trading Facility and Long distance bus depot at Westgate New Linear Markets JOHANNESBURG F Ward	2637	Yes	Community Assets	Community Facilities	1 880		940	940
Sub Total						213 443	140 363	18 220
Metropolitan Trading Company								
Operations Support Systems (OSS) and Business Support	8765	Yes	Computer Equipment		4 000	4 000		
Sub Total						4 000		
Joburg Market								
Operational Capital: Computer Equipment Renewal Computer Upgrades CITY DEEP EXT.2 F Regional	2584	Yes	Computer Equipment		2 000	2 000		
Upgrade and Refurbishment of Ammonia Plant	2585	Yes	Other Assets	Operational Buildings	3 000			3 000
New Rocker Bins Renewal Plant and Equipment	2586	Yes	Sanitation Infrastructure	Capital Spares	500	500		
Temperature Control Systems Renewal Building Alterations	2597	Yes	Other Assets	Operational Buildings	1 000			1 000
Renovations and upgrades to the Main Building	2598	Yes	Sanitation Infrastructure	Toilet Facilities	5 000	5 000		
Stormwater and water reticulation	2685	Yes	Storm water Infrastructure	Storm water Conveyance	5 000			5 000
New Equipment and Machines	2778	Yes	Machinery and Equipment		1 500			1 500
Operational Capital: General and QA Inspection Trolleys New Plant and Equipment CITY DEEP EXT.22 F Regional	2380	Yes	Machinery and Equipment		1 000	1 000		
Operational Capital: Upgrade CCTV Renewal Computer Software CITY DEEP EXT.22 F Regional	2275	Yes	Intangible Assets	Licences and Rights	1 000	1 000		
Operational Capital: Upgrade Hall 9 Renewal Building Alterations CITY DEEP EXT.22 F Regional	2504	Yes	Other Assets	Operational Buildings	3 000	3 000		
Distribution Centres for Alexandra, Orange Farm, Diepsloot	6400	Yes	Community Assets	Community Facilities	2 000		2 000	
Weigh Brigde Consignment Station	6401	Yes	Roads Infrastructure	Roads	3 000			3 000
Operational Capital: Computer Hardware New/Renewal Renewal Computer Hardware CITY DEEP EXT.22 F Regional	3958	Yes	Computer Equipment		2 000	2 000		

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Emergency evacuation alarm New Plant and Equipment	3332	Yes	Other Assets	Operational Buildings	250	250		
Operational Capital: Equipment for safety surveillance New Plant and Equipment CITY DEEP EXT.22 F Regional	3337	Yes	Machinery and Equipment		1 000	1 000		
Renovations and upgrade to the Main Building	3341	Yes	Sanitation Infrastructure	Toilet Facilities	5 000			5 000
Office equipment New/Renewal New Office Equipment	3351	Yes	Furniture and Office Equipment		1 000	1 000		
Market of the Future B	3353	Yes	Other Assets	Operational Buildings	2 000			2 000
Rehabilitation of Internal Road	3355	Yes	Roads Infrastructure	Roads	64			64
Rehabilitation of Internal Road	3355	Yes	Roads Infrastructure	Roads	3 936			3 936
Refurbishments/Construction of ablution facilities	3357	Yes	Sanitation Infrastructure	Toilet Facilities	4 000	4 000		
New Pallet Pool	3359	Yes	Community Assets	Sport and Recreation Facilities	1 000	1 000		
Operational Capital: Replacement of the roof at trading halls New Building Alterations CITY DEEP EXT.22 F Regional	3364	Yes	Other Assets	Operational Buildings	3 000	3 000		
Resurfacing of platforms within the Market	3366	Yes	Roads Infrastructure	Road Structures	2 000	2 000		
IT servers and UPS Renewal Computer Hardware	3850	Yes	Computer Equipment		30		15	15
Replacement of Old Furniture Renewal Furniture	3851	Yes	Furniture and Office Equipment		2 000			2 000
Sub Total						26 750	2 015	26 515
JOSHCO								
Dobsonville Social Housing Project Region D	2675	Yes	Other Assets	Housing	76 200	76 200		
Jabulani Social Housing Project Region D	2682	Yes	Other Assets	Housing	25 000			25 000
Lufhereng Social Housing Project Region D	2323	Yes	Other Assets	Housing	35 500		35 500	
Kelvin Social Housing Project Region E	2350	Yes	Other Assets	Housing	40 000		5 000	35 000
Lombardy East Social Housing Project Region E	2352	Yes	Other Assets	Housing	42 000		12 000	30 000
Randburg Selkirk Social Housing Project Region B	2353	Yes	Other Assets	Housing	65 000			65 000
Turffontein Social Housing Project Region F	2354	Yes	Other Assets	Housing	92 000	52 000	40 000	
Selby Staff Hostel Redevelopment Region F	2357	Yes	Other Assets	Housing	15 000		15 000	
Nancefield Social Housing Project Region D	2359	Yes	Other Assets	Housing	65 000			65 000
Inner City Buildings Acquisitions	2419	Yes	Investment Properties	Revenue Generating	51 200		31 200	20 000
Penny Flats Social Housing Project Upgrade Region B	4051	Yes	Other Assets	Housing	13 000		6 000	7 000
Rachers Inner City Building Upgrade Region F	4052	Yes	Other Assets	Operational Buildings	5 500		5 500	
Roodepoort Social Housing Upgrade Region C	4041	Yes	Other Assets	Housing	10 000		4 000	6 000

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Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Anthea Building Upgrade Regional F	4045	Yes	Investment Properties	Revenue Generating	2 800	2 800		
80 Plein Street Inner City Building Conversion Region F	4093	Yes	Investment Properties	Revenue Generating	31 000	5 000	26 000	
Turffontein Corridor New Social Housing Project Region E	4133	Yes	Other Assets	Housing	68 000	5 000	38 000	25 000
Auckland Park Social Housing Project Region B.	4134	Yes	Other Assets	Housing	25 000		25 000	
Pennyville New Canada Social Housing Project Region B	3967	Yes	Other Assets	Housing	65 000		20 000	45 000
Kliptown Social Housing Project Region D	4244	Yes	Other Assets	Housing	55 000		20 000	35 000
Devland Golden Highway Social Housing Project Region D	3885	Yes	Other Assets	Housing	35 000	5 000	30 000	
Ivory Park Social Housing Project Region A	3531	Yes	Other Assets	Housing	18 000		8 000	10 000
Rabie Ridge Social Housing Project Region A	3532	Yes	Other Assets	Housing	83 600		83 600	
Lenasia Social Housing Project Region G	3534	Yes	Other Assets	Housing	10 000			10 000
Marlboro Social Housing Project Region E	3535	Yes	Other Assets	Housing	65 000		5 000	60 000
Princess Plots Social Housing Project Region C	3794	Yes	Other Assets	Housing	40 000			40 000
Citrine Court Building Upgrade Region F	3946	Yes	Investment Properties	Non-revenue Generating	5 200		2 700	2 500
City Deep Social Housing Upgrade Region F	3947	Yes	Other Assets	Housing	10 000	3 000		7 000
Kliptown Walter Sisulu Square Social Housing Upgrades Region D	3948	Yes	Other Assets	Housing	12 000		4 500	7 500
Chelsea Inner City Building Upgrade Region F	3949	Yes	Investment Properties	Revenue Generating	20 000		10 000	10 000
Malvern Emergency Housing Project	22551	Yes	Other Assets	Housing	35 000	15 000	20 000	
The Hill Social Housing Project	22552	Yes	Other Assets	Housing	1 000		1 000	
Glenanda Social Housing Project	22553	Yes	Other Assets	Housing	1 000			1 000
Florida Social Housing Project	22554	Yes	Other Assets	Housing	1 000			1 000
Smit Street Inner City Building Conversion Region F	22282	Yes	Investment Properties	Revenue Generating	50 000		20 000	30 000
106 Claim Street Inner City Building Conversion Region F	22292	Yes	Investment Properties	Revenue Generating	10 000	10 000		
50 Durban Street Inner City Building Conversion Region F	22294	Yes	Investment Properties	Revenue Generating	14 000	14 000		
Abel Road Inner City Building Conversion Region F	22297	Yes	Investment Properties	Revenue Generating	15 000		15 000	
Orlando Social Housing Upgrade	22300	Yes	Other Assets	Housing	4 000			4 000
Booyens Place Inner City Building Conversion	22469	Yes	Other Assets	Housing	35 000	15 000	20 000	
38 Rissik Street (NBS) Inner City Building Conversion	22470	Yes	Other Assets	Housing	62 000	10 000	22 000	30 000
Sub Total						213 000	525 000	571 000

Project Name	Project Number	Individually Approved	Asset Class	Asset Sub-Class	Total Estimated Project Cost R 000	Budget 2018/19 R 000	Budget 2019/20 R 000	Budget 2020/21 R 000
Joburg City Theatres								
Soweto Theatre - Building Renovations and upgrades JABULANI D	3840	Yes	Community Assets	Community Facilities	2 840	528	1 122	1 190
Promusica Theatre - Building renovations and upgrades Renewal Building Alterations FLORIDA PARK EXT.9 C Regional	3841	Yes	Community Assets	Community Facilities	1 815	408	683	724
Promusica Theatre - Information Technology New Computer Hardware & Software FLORIDA PARK EXT.9 C City Wide	3842	Yes	Computer Equipment		422	408	7	7
Soweto Theatre - Information technology New Computer Software JABULANI D City Wide	3843	Yes	Intangible Assets	Computer Software and Applications	1 955	204	850	901
Soweto Theatre - Upgrading of Technical Equipment Renewal Building Alterations JABULANI D City Wide	3710	Yes	Machinery and Equipment		3 061	680	1 156	1 225
Joburg Theatre - Information Technology Upgrades Renewal Computer Upgrades JOHANNESBURG F City Wide	3327	Yes	Computer Equipment		300	300		
Joburg Theatre - Technical Equipment New Capex JOHANNESBURG F Regional	4049	Yes	Machinery and Equipment		2 975	1 224	850	901
Promusica Theatre - Upgrading of technical equipment (sound and lighting) Renewal Theatre redevelopment FLORIDA PARK EXT.9 C Regional	2281	Yes	Machinery and Equipment		631	48	82	500
Joburg Theatre - Building Renovations and upgrades New Building Alterations JOHANNESBURG F Ward	2806	Yes	Community Assets	Community Facilities	3 365	1 614	850	901
Promusica Theatre - Purchasing of vehicle for the theatre Renewal Operational Capex FLORIDA PARK EXT.9 C Regional	2784	Yes	Transport Assets		400	200	200	
Joburg Theatre - Upgrade of stage machinery Renewal Plant and Equipment JOHANNESBURG F Ward	3109	Yes	Machinery and Equipment		78 480	16 680	30 000	31 800
Sub Total						22 295	35 800	38 149
Grand Total						7 668 068	9 011 100	9 728 660